

EUROPEAN NEWS

EC 'making progress' on merger control powers

By David Buchan and Richard Lambert in Brussels

EUROPEAN Community states this week "made progress on most points" at stake in drafting a new division of merger control powers in the EC. Sir Leon Brittan, the competition commissioner, claimed yesterday.

In an interview after Monday's long negotiations among industry ministers, Sir Leon indicated the various ways he saw of satisfying the West German desire to retain residual powers for its own anti-cartel authorities, the British anxiety about a newly-introduced proposal for takeover reciprocity from three countries, and the small countries' wish for the Commission to make good their own lack of national competition policies.

He admitted that Germany posed a problem with its insistence that its anti-cartel office should be able to review mergers cleared at the EC level by the Commission.

This, he said, had to be seen in the light of the Bonn government's desire "to be seen to stand up for the cartel office in the wake of the Daimler-Benz takeover of MBB".

The government took the controversial move of overrul-

ing cartel office opposition to the takeover.

Sir Leon thought the German demand should not be exaggerated - Bonn was not asking for the right to review mergers blocked by the Commission, only those given the green light by Brussels.

Compromise was possible, he said, if Brussels could "control the circumstances" that the West German right of merger review was never used in practice.

Anxiety about the practical obstacles to takeovers inside the Community had hitherto "held up active British support" for the Commission's merger control plan, he said. Such anxiety should be eased by the commitment the Commission had given this week to consider proposals to reduce takeover barriers, on the basis of its forthcoming study of takeover obstacles.

The Commission is due to

get the final version of this study, commissioned from Boo Allen, by the end of this month, and Mr Martin Bangemann, the internal market commissioner, promised ministers on Monday that he would consider new measures to

remove structural hurdles to intra-EC takeovers.

This, Sir Leon suggested, should provide a sort of balance to the reciprocity provision in the merger control plan.

Sir Leon, responsible for financial services as well as competition, successfully fought to tone down reciprocity in the EC banking directive. However, he termed the reciprocity clause in the draft merger plan "not necessary, but totally innocuous".

The overall aim of the merger plan was to "increase the effectiveness of Community competition policy, without changing its direction", by trying to prevent overlap of Community and national merger scrutiny.

But Sir Leon denied that by raising the initial threshold for EC scrutiny to mergers with a combined turnover of Ecu 5bn (23.4bn) he had lost the support of smaller EC states. These states were "extremely keen" on Community merger control, and if they requested Brussels to act, the Commission would be happy to step in to vet lesser mergers.

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Hopes rise in Brussels for agreement on environment

By Tim Dickson in Brussels

HOPES that the member states of the European Community will soon be able to reach a political agreement on the outlines of a new EC environment agency, possibly by as early as November, rose yesterday in Brussels.

The first substantial discussion of the idea in the Council of Ministers - put forward by the Commission at the start of the year - demonstrated that there is a broad consensus on the principle of setting up such a body.

Sharp differences remain, however, about its scope and its relations with non-EC countries.

The UK, initially somewhat sceptical about the idea, now seems to have a firm propo-

nent for it in the new Environment Minister, Mr Chris Patten.

It was clear yesterday, however, that Britain was still among those countries eager to restrict the activities of the agency to research, the monitoring of pollution data and the provision of such information to EC countries.

At this stage the Commission has in mind a staff of just 20 people and an annual budget of Ecu 5m (23.4m). All 12 ministers told the meeting yesterday that they would like to provide the HQ for the new agency.

The possibility of a more wide-ranging initiative, however, was raised by the EC's Environment commissioner,

Mr Carlo Ripa di Meana, who suggested that the agency's powers and remit should be examined at the end of a "first stage" in perhaps three or four years.

Among the issues yet to be sorted out are the agency's precise functions, the extent of its independence from the EC, and its relationship with non-EC countries such as those of the European Free Trade Association (Efta), eastern bloc countries and other Mediterranean nations.

EC environment ministers meanwhile, were last night struggling to agree an important directive laying down rules on the deliberate release of genetically modified organisms.

Kremlin wants talks with Thatcher on arms control

MR Mikhail Gorbachev, the Soviet leader, has indicated that he wants to put arms control at the top of the agenda in his talks next Saturday with Mrs Margaret Thatcher, writes Phillip Stephens in Tokyo.

His concern that a review of the negotiations on reductions in both strategic nuclear forces and in conventional and chemical weapons should figure prominently in their meeting was conveyed to the British Prime Minister during

her brief stopover in Moscow yesterday. Mrs Thatcher, who was travelling to Tokyo for a four-day visit, had 1½ hours of talks with Mr Yevgeny Primakov, the Speaker of the Supreme Soviet, to draw up the agenda for Saturday's meeting with Mr Gorbachev.

The stopover, at a Soviet military airport, brought an impromptu suggestion from Mr Primakov that on a future visit to the Soviet Union Mrs Thatcher should take the opportunity to address

a full session of the Soviet assembly. British officials were uncertain whether the invitation would be formally confirmed by Mr Gorbachev, but there were suggestions that it might be included in Mrs Thatcher's schedule during her planned visit to Kiev next summer.

The Prime Minister's view is likely to be that such an occasion would provide an impressive platform to re-establish her position as a key figure

in East/West relations. The Soviet concern that this week's meeting - expected to last around five hours - should focus on arms control will intensify speculation that Mr Gorbachev is looking for a new breakthrough in the Soviet Union's negotiations with the West.

British officials also confirmed that Mrs Thatcher now planned to meet President George Bush during a visit to the US in November.

Gorbachev balances party and perestroika

We should still be the vanguard, he says, but we've fallen behind, writes John Lloyd

A HARD fact has reasserted itself: the Communist Party of the Soviet Union has been the lever which has moved society, and will remain so. Mikhail Gorbachev may have taken the title of the presidency of the Supreme Soviet and has at times appeared to project it as an alternative source of power; but he remains the general secretary of the CPSU and that, in turn, gives him the fundamental source of his power.

Hence, his first speech to the crucial plenum yesterday of the central committee of his party was about the party itself: a speech rendered necessary, it is reasonable to suppose, by the clear warnings from senior colleagues that it was precisely this he was neglecting.

These were voiced, at a central committee session on July 18, not just by Mr Yegor Ligachev, the Politburo's leading "conservative" but by Mr Nikolai Ryzhkov, the Prime Minister, generally regarded as an ally of Mr Gorbachev.

So, if Mr Gorbachev does have thoughts of reducing the party's power vis-à-vis the Supreme Soviet and other elective bodies, he cannot say so and retain the support of his senior colleagues.

So, characteristically, the general secretary yesterday took the criticism head-on. Some, he acknowledged, "regard our self-criticism as a sign of the party relinquishing its political and ideological positions and evading performing its political role. We ought to make a definite statement on this... The Communist Party initiated the revolutionary restructuring and democratisation of society and intends to stick firmly to this path."

But - characteristically again - he has moved on the argument. The "revolutionary renovation" which the party has unleashed "has preceded at such a pace that we the party have often lagged behind". Much of what once seemed correct, however innovative, was no longer adequate.

In short, perestroika and glasnost have set in train autonomous movements and processes to which the party is too sclerotic to react - "the mastering [of] the entire world of innovative ideas that were worked out in the course of perestroika... is slow in a number of party units, among some cadres and communists."

"In this, we lose a great deal... we vitally need initiative, a business-like attitude and creativity in work. It is necessary resolutely to overcome the habit of waiting for instructions and recommendations on all issues from above and to display independence."

Since, he argued, perestroika had helped unleash a deepening process of democratisation in society, the party itself should "re-structure its own activity on democratic principles and strengthen its ideological unity on the reform of perestroika".

He gives little precise indication of how - though he foresees a re-structuring of the

central committee, still dominated by conservative elements and to remain a step ahead of those who would hobbie him. But there are ambiguities.

First, in calling for a new, refreshed central committee in a year's time, he may be betraying his inability to change it now.

Second, in giving few clues as to detail, he may be conceding that he has not won, or not yet won, the ideological debate which he admits rages within the upper levels of the party.

Third, in arguing that the party must tighten its grip on the perestroika process to "make sure it will be as constructive as possible" he is implicitly sacrificing an element of the process he has handed in the past - its spontaneity.

This was a speech the general secretary had to make. It does not in itself, however, give clear answers as to how the party and perestroika can live together, or how both can grow and develop at the same time without one crowding the other out.

FINANCIAL TIMES

Published by the Financial Times (Europe) Ltd, Frankfurt Branch, represented by E. Hugo, Frankfurt/M., and, a member of the Board of Directors, F. Barlow, R.A. Miller, G.T.S. Davies, A. Miller, P. Miller, P. Pfeiffer, F. Pfeiffer, Societas-Dreicer-GmbH, Frankfurt/M. Responsible editor: Sir Geoffrey Owen, Financial Times, Number One Southwark Bridge, London SE1 9HL. The Financial Times Ltd, 1989.

FINANCIAL TIMES, USPS No 130640, published daily except Sundays and holidays. US subscription rates \$365.00 per annum. Postmaster: Please send address change to: FINANCIAL TIMES, 14 East 60th Street, New York, NY 10022.

Financial Times (Scandinavia) Ltd, Ostergränd 44, DK-1100 Copenhagen-K, Denmark. Telephone (01) 34 44 41. Fax (01) 933335.

Tax down, spending up in Dutch budget

By Laura Raun in The Hague

THE 1990 Dutch government budget, unveiled yesterday by Prime Minister Ruud Lubbers' caretaker cabinet, proposes higher spending on environmental clean-ups and welfare benefits while slashing income taxes.

Mr Lubbers, who is trying to set up a centre-left coalition between his Christian Democrats and the Socialists, nevertheless warned yesterday that budget discipline must continue in the next government.

The Socialists want to spend more on the generous welfare

system and polluted environment and Mr Lubbers has promised to share out the fruits of his earlier austerity policies. But yesterday he argued that the country was at a "way station, not an end station" in efforts to cut the huge budget deficit and curb runaway state spending.

Mr Onno Ruhing, the caretaker finance minister and architect of the austerity policies, echoed those sentiments. He noted that state debt would soar to 90 per cent of gross domestic product in 1990.

The budget deficit is forecast to narrow to 4.5 per cent of gross domestic product (GDP) in 1990 from 5 per cent this year as the public sector borrowing requirement edges up to Fl 42.2bn (\$12.2bn) from Fl 41.7bn this year. Total spending is expected to be nearly flat at Fl 176.8bn compared to 1989.

Central and local government will spend about Fl 5.5 bn on cleaning up pollution this year compared with Fl 1.5 bn last year. Welfare benefits will rise 1 per cent and civil service salaries by 2 per cent.

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EUROPEAN NEWS

French budget to include higher public spending

By George Graham in Paris

THE French government will today present its budget for 1990, including tax cuts, spending increases, and a reduction in the budget deficit.

With strong economic growth boosting tax payments, the government is expected to propose some FF16.5bn (61.5m) in tax cuts, only partly offset by increases in some other taxes.

At the same time, government spending is set to increase in a number of areas, especially education, whose budget is due to rise by 8.6 per cent to FF22.5bn, with the creation of 12,000 new teaching and educational jobs, and low-income housing.

Mr Pierre Bérégovoy, the finance minister, intends, nevertheless, to cut the French budget deficit in 1990 to FF90bn, from FF100bn this year.

The passage of the finance bill through Parliament may prove difficult, as it did last year. The government does not have an absolute majority, and may have to haggle with the Communists and the centrists to obtain their abstention on some contested measures.

But Mr Bérégovoy may also have a hard task winning the support of his own Socialist Party. While the right wing accuses him of not doing enough to harmonise French taxation with the rest of the European Community and to reduce tax pressure, some Socialists, taking their lead from President François Mitterrand, want a budget with more redistribution to lower income families and fewer concessions to companies and to the rich.

The left has criticised a number of cuts in savings taxes, totalling around FF4.4bn, which the government thinks necessary in order not to put French financial services groups at a disadvantage compared to European rivals with lighter taxation. These include a 10 point cut in the optional withholding tax on bonds and the abolition from July next year of a 5.15 per cent levy on life insurance premiums.

A cut in corporation tax to

37 per cent, costing around FF3.2bn, has also been attacked by the left, although it affects only reinvested income, distributed profits will continue to be taxed at 42 per cent.

Some Socialist politicians have also argued against the cut in the top rate of VAT to 25 per cent, from 28 per cent, applied earlier this month, since the FF16bn cut affects mainly cars, electronics and luxury goods such as furs and perfumes.

A cut in the lower rate of VAT, for medical goods to 2.1 per cent from 5.5 per cent is intended to target lower-income groups, however.

The budget will also include a number of other measures presented as promoting social justice: a new wealth tax rate, levying 10 per cent on fortunes over FF100m, the end of property tax privileges such as the deductibility of interest payments on home loans, and tougher tax treatment for stock option plans.

With nominal gross domestic product likely to grow by more than 7 per cent this year, and forecast at over 5 per cent in 1990, rising tax revenues may make it easier to maintain the deficit target of FF90bn next year, but some economists are worried that government spending is rising faster than receipts.

In the first half of 1989, tax receipts rose by 5.8 per cent from the same period of 1988, but spending climbed by 7.4 per cent.

• About 1,000 striking tax officials invaded the Paris stock exchange yesterday, bringing trading on the bourse to a halt, dealers said, Reuter reports from Paris.

Trading on the share options market and in the six blue chip stocks was paralysed.

The tax officials are calling for a tax rise and negotiations with the government over career structures.

Continuous trading in French shares, which is carried out on computer screens, was unaffected by the strike. It was not clear how long the demonstration would last.

Fudging in Hungarian poll deal

Judy Dempsey on the agreement to introduce a multi-party system

HUNGARY'S ruling Socialist Workers' Party (HSWP) and the main opposition parties have agreed on how the transition to a multi-party system should take place.

The agreement – which several of the smaller opposition groups refuse to sign – paves the way for a non-Communist government but still leaves it likely that the next president will be a Communist.

The accord was reached after three months of negotiations between the Communists and the Opposition Round Table (ORT) of nine groups, of which the largest and most influential is the Hungarian Democratic Forum (HDF).

The agreement includes:

- Election of the president, who will be elected by a direct, nation-wide vote and before the free parliamentary election.
- Parliamentary elections to be held not later than 90 days after the presidential election.
- A new electoral law.
- An overhaul of the legal system, including the criminal code, so as to conform with the accepted norms of human

and political rights".

• The depolitisation of the army; the Workers Guard, the armed wing of the party, will be brought under the direct control of the army.

However, the agreement, which has to be endorsed by Parliament, possibly next week, fudges on a number of key areas over which the Communist Party exerts control.

For example, the ORT failed to extract any commitment from the party that it will disband all its branches from the work places before the elections. This leaves the party free to exert considerable pressure on workers during the government newspaper.

He was speaking at the HDF's Budapest headquarters, a highly organised office where the atmosphere is indicative of the movement's increasing confidence and support, confirmed by its recent success in three of the four parliamentary by-elections.

Mr Pozsgay also appears to have had his own personal or political reasons for reaching a quick agreement on the presidency before the party congress which starts on October 6.

Imre Pozsgay, the leading reformer who is expected to be the party's candidate for president, outmanoeuvred these two small opposition parties.

It is understood that in return for accepting the party's proposals on the presidential elections, the HDF was tactfully promised the post of Prime Minister.

Yesterday, Mr József Antall, the HDF's main spokesman, denied what he termed "any collaboration with the party" despite suggestions to the contrary in yesterday's *Magyar Hírlap*, the government newspaper.

He was speaking at the HDF's Budapest headquarters, a highly organised office where the atmosphere is indicative of the movement's increasing confidence and support, confirmed by its recent success in three of the four parliamentary by-elections.

This could precipitate three things: it could encourage the opposition to put up its own candidate; the Communists would lose the presidency; and Mr Pozsgay's personal political ambitions could be thwarted.

All these are real possibilities, and this could explain Mr Pozsgay's keenness to have the agreement endorsed by Parliament as early as next week and to secure agreement on presidential elections which could be as early as November 26.

The chances are that Parliament will endorse the agreement. But the prospects for the party remaining united after the congress are not so clear.



Mr Roland Dumas (left), the French Foreign Minister, shakes hands with his Polish opposite number, Mr Krzysztof Skubiszewski, after signing an economic co-operation agreement between Poland and the European Community.

Polish officials welcomed the accord as a token of the West's willingness to put commercial relations on a friendlier footing.

The pact commits the EC to lift import restrictions over the next five years.

Athens debate on Papandreu charges

By Kerin Hope in Athens

THE GREEK Parliament yesterday started a two-day debate to decide whether Mr Andreas Papandreu, the former Socialist Prime Minister, should face trial on charges of ordering the illegal phone-tapping of opposition politicians, journalists and his own associates.

Two senior Socialists, Mr Costas Tsamas, a former intelligence chief who is now a European Parliament member, and Mr Theofanis Tombras, previously head of the Greek telephone company, are also accused of violating constitutional safeguards on privacy in the phone-tapping scandal.

The coalition government, which was formed after the Socialist defeat in an inconclusive election in June with a mandate to clean up corruption, staged several parliamentary investigations into scandals that outraged public opinion during the Socialists' eight years in power.

Just before the debate opened, a special fact-finding committee delivered a report concluding that Mr Papandreu had mishandled a billion-dollar warplane purchase with the result that Greece paid inflated prices for 40 French-made Mirage 2000 aircraft.

Agreement in Italy-Austria truck dispute

ITALY'S transport minister said yesterday he had reached agreement with truck drivers' union leaders to end an eight-day blockade of the Brenner Pass border with Austria, Reuter reports from Rome.

Mr Carlo Bernini said the accord would be put to a vote today by about 20,000 drivers whose lorries are parked on motorways leading to the pass and other crossing points in protest at Austrian restrictions on transit permits.

"I hope this agreement brings the dispute to a swift end," he told reporters.

Mr Bernini told the union leaders all drivers seeking permits to cross through Austria until the end of the year would get them and he would start meetings next week with railway chiefs on plans to transfer more freight from road to rail.

Continuous trading in French shares, which is carried out on computer screens, was unaffected by the strike. It was not clear how long the demonstration would last.

Hint that Yugoslav PM may stand down

By Aleksander Lešić in Belgrade

MR Ante Marković, the Yugoslav Prime Minister, may resign after less than seven months in office if parliament fails to support his latest anti-inflation proposals at a debate which begins on September 29.

Mr Bozidar Marendić, the Development Minister, said this week that the package must be approved or rejected as a whole, and – while stressing that this was a personal view – he indicated that Mr Marković would step down if it was rejected.

Mr Marković has been under constant pressure from Yugoslavia's constituent republics to cut inflation, expected to reach 1,000 per cent this year.

But attempts to curb the republics' spending have repeatedly run up against powerful vested interests, and the Prime Minister has rejected suggestions that he resort to an outright price freeze, a tax

that has failed several times in the past.

The latest package includes: even more restrictive monetary and credit policy; greater efforts to identify deficits and fictitious assets at socialist-sector banks and companies, and in the accounts of the republics and municipalities, as well as of the federal government; turning part of the government deficit into public debt; closing down loss-making companies; and reducing the size of the civil service.

Stephen Fidler writes: Yugoslavia has bought back some 7,700m (2450m) of its own bank debt over the past 12 months, about 10.7 per cent of that outstanding, according to Yugoslav officials. Some 3400m of Yugoslav reserves have been used to make the purchases, suggesting an average discount of almost 48 per cent of face value.

East Germany cracks down on protesters

By Leslie Collett in Berlin

EAST German authorities, joined by the exodus of citizens to the West, have cracked down on demonstrators pressuring for political reforms.

More than 100 people were in custody in Leipzig yesterday after taking part in a demonstration by nearly 1,500 protesters on Monday evening.

Some wanted to emigrate, while others called on the orthodox leadership to respect human rights.

A new opposition group, New Forum, said meanwhile that 1,500 people had backed its founding appeal last week, which called for the leadership to begin a dialogue on reforms.

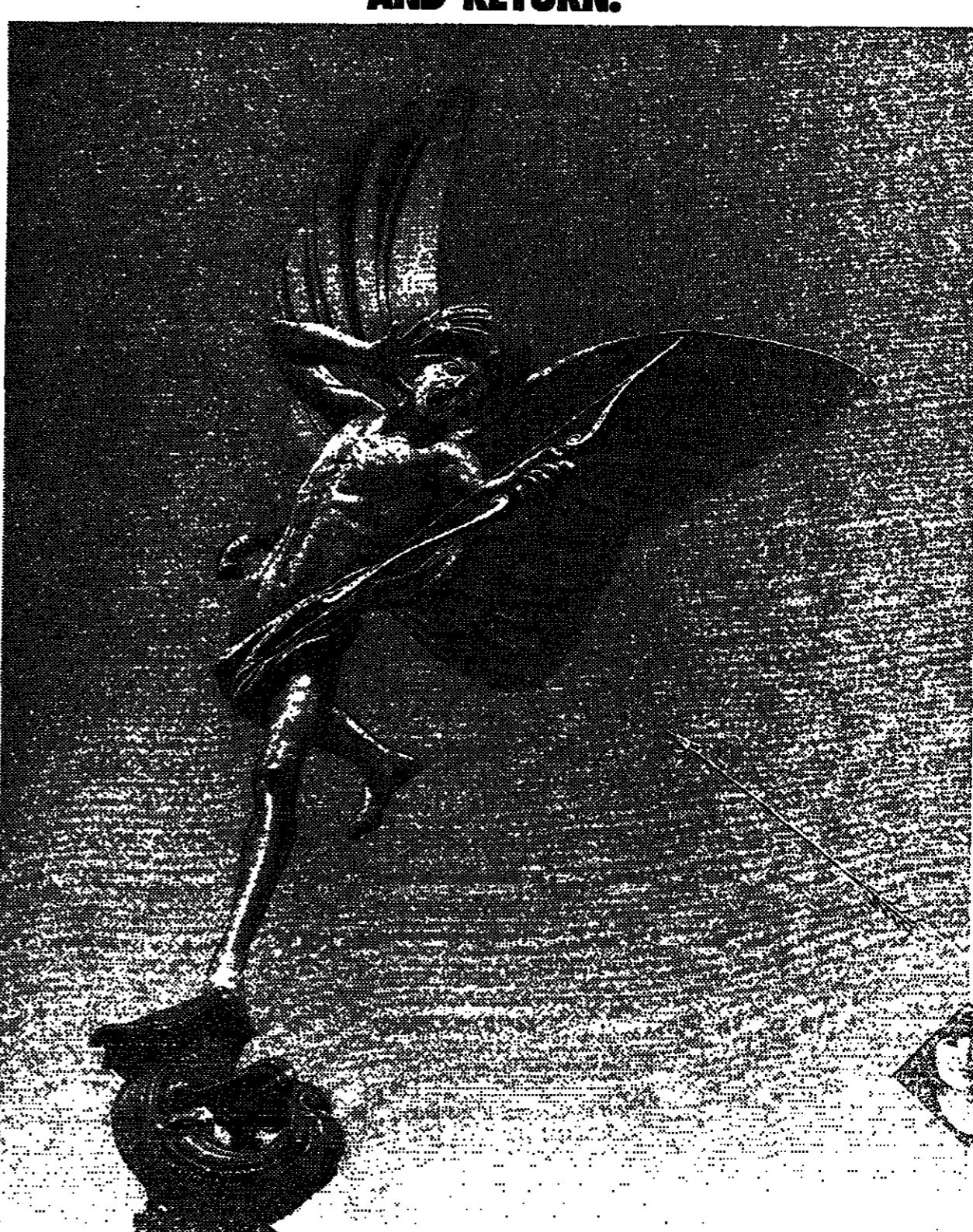
Ms Bärbel Bohley, one of the founders, said she was surprised by the number of signatures.

Ms Bohley said New Forum had applied to be legally registered as an association in East Berlin and six other cities.

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OVERSEAS NEWS

Japanese money supply up 9.6%

By Robert Thomson in Tokyo

JAPAN'S money supply in August rose 9.6 per cent on the same month last year, down from 9.8 per cent in July, but still not enough to satisfy the Bank of Japan, which had been hoping for a more significant decrease and will be tempted to tighten control over money further.

An official at the central bank said that the money supply trend should become clearer in September. Forecasts have been made difficult by the introduction of a new small-loan money market certificate and a cut in the minimum lot of large denomination time deposits.

Mr Takahide Furukoshi, chief researcher at DB Capital Markets (Asia), said that the central bank wants money supply growth of around 8 per cent, given the nominal 6 per cent economic growth at present. Mr Peter Morgan, of Barclay's de Zoet Wedd, said that the Bank of Japan and the market had been expecting a lower growth rate for the month.

"The rate would tend to push the bank in the direction of a tighter policy," Mr Morgan said.

Refugees divide along race lines

Security has been tightened at refugee camps in Japan following clashes between Chinese and Vietnamese refugees, who are demanding that the two nationalities be housed separately, Robert Thomson writes.

After fights between the two groups at the weekend, when about 20 people were injured, 400 Vietnamese at a refugee centre in Tokyo staged a sit-in, and displayed placards including "we are political refugees - get rid of the Red Chinese".

Visits to northern isles condemned

The Japanese Government yesterday warned Japanese to avoid visiting the Northern Territories, four disputed islands off northern Japan which were seized by the Soviet Union in the last days of the Second World War and are claimed by Japan. Stefan Wagstyl writes from Tokyo. Japan believes that by accepting Soviet visas such visitors have implicitly recognised Soviet sovereignty.

Meanwhile, Mr Georgi Arbatov, director of the Institute of US and Canadian Studies in Moscow, told a Japanese newspaper that there was no possibility of Moscow returning the disputed islands. "Even one half of a small island, if we return it, it will open up the territorial questions."

Burkina Faso coup leaders shot

FOUR leaders of a foiled coup in Burkina Faso, including two deputies of President Blaise Compaore, were executed after security agents discovered their plot, the official Burkina Faso News Agency said yesterday. AP writes from Abidjan. It said security agents had thwarted an attempt to seize Mr Compaore upon his return from a trip to China late Monday.

Mr Clément Ouedraogo, a government spokesman, said Maj Jean-Baptiste Lingani and Capt Henri Zongo, the second- and third-ranking men in Mr Compaore's Popular Front military government, had been executed along with two other military personnel involved in the plot. The other two executed men were not named.

The executions mark the final breakup of a clique of young officers who came to power with Capt Thomas Sanakara in 1983.

Kenya's economic reformers put their faith in income tax

Taking International Monetary Fund medicine means scrapping duties and introducing taxes, reports Julian Ozanne

FOR MORE than 20 years Macharia Gichinga has farmed maize, beans and a few vegetables near the base of the snow-capped Mount Kenya. Sometimes the crops failed, but most years he has earned an income well above the average for himself and his family. But he has never paid a cent of income tax.

"The government has never asked me for tax, so why should I pay?" he says.

But times are changing for Mr Gichinga. Like other African governments which have embarked on the process of structural adjustment, Kenya is attempting to increase state revenue and curb its budget deficit.

Cutting government spending and either privatising state corporations or putting them on a commercial footing is part of the strategy.

But at the same time, the government has embarked on a radical tax

Volvo joint deal sets pace for S Korea carmakers

Ssangyong venture involves the first plans to design and build a new model, writes Maggie Ford

THE decision by Ssangyong Motor, South Korea's fourth-largest carmaker, to produce a Volvo model in South Korea and to develop a new car jointly with the Swedish company is a big step forward for the country's motor industry.

It is the first time a South Korean motor company has attempted to develop new technology with a foreign company.

Mitsubishi of Japan and General Motors and Ford of the US have stakes in local car makers, and the South Koreans have formerly built cars to bought-in designs. Hyundai Motor, the biggest local company, has designed sections of the body of its new Sonata model recently launched in the US.

But none has yet achieved the expertise required to design and manufacture a new model.

Final agreement on the details of Volvo's investment is expected to be reached by the end of the year. Production of up to 50,000 cars a year is expected at first for the fast-de-



The Volvo 240: starting point for collaboration

veloping domestic market in South Korea, where sales surged in the first half by 47 per cent, and later for export.

The deal also represents an upgrading of the company's importance in the local car industry. At present it makes jeeps, vans, trucks and fire engines, and hopes to develop a capacity of 100,000 vehicles in two years. It is also holding discussions with international motor companies about

upgrading its four-wheeled drive vehicles.

Under the agreement with Volvo, which may involve a joint venture, a stake in Ssangyong or a combination arrangement including royalties and licensing, the 2.2-litre model 240 will be manufactured in South Korea.

The company was attracted to Volvo because of the car's reputation for fine engineering and safety. The deal will also offer opportunities for foreign

components makers associated with Volvo to enter into deals with South Korean suppliers to make parts locally.

South Korea is already proving attractive to components makers. Valeo of France recently established a joint venture to produce clutches and clutch facings for the three main South Korean motor manufacturers.

The venture, known as Valeo Pyeong Hwa, is capitalised at \$25m and sales of \$30m are

expected this year. The investment followed a decision by Hyundai, for whom the company is a big supplier, that quality should be upgraded by the introduction of foreign technology.

Mr Noel Guitard, chairman of Valeo, said the joint venture would transfer technology to South Korea and also promote design ability among the company's local staff.

At Ssangyong, the president, Mr M W Sohn, said his company felt the key factor in the future world market would be whether a company could develop its own car. South Koreans need to learn how to do this from foreign companies such as Volvo, while offering a good business opportunity in return.

Mr Sohn said South Korea had good engineering knowledge, but lacked experience and confidence in design. Cooperation with a foreign manufacturer on an equal complementary basis was necessary in what was now a global car market.

Ssangyong's deal with Volvo is part of a growing trend in

South Korea to welcome more foreign investment which would enable the country to make the jump from producing medium technology volume goods to the high technology capability appropriate for a developed country.

Foreign investment over the past 25 years has totalled only \$6.5bn, much of it in hotels and retailing. By contrast South Korea's gross national product is expected this year to reach \$200bn.

Exports fell by 28 per cent, reflecting the recession in the US, erosion of price competitiveness and the failure of South Korean manufacturers to introduce new models.

South Korean manufacturers have not yet finalised their strategy for dealing with the unified European market or come to firm conclusions about the direction of US sales over the next year.

But Ssangyong's decision to collaborate with a foreign manufacturer on design points the way to the future. Other opportunities for foreign manufacturers may not be far behind.

Rome bank 'financed both sides' in Gulf war

John Wyles explains the latest twist in the BNL scandal

ONE of the oddest aspects of ONE of the oddest aspects of BNL's involvement in financing the supply of military equipment to Iraq is that BNL seems also to have been financing an illicit arms trade with Iran.

This, at least, is the conviction of Mr Felice Casson, a 36-year-old investigating magistrate in Venice, who is preparing a case against Mr Neri Nesi and Mr Giacomo Pedde, BNL's former president and director general, both of whom resigned when the scale of the affair became apparent a fortnight ago.

The fact that both men quit when faced with evidence that the BNL branch in Atlanta, Georgia, had made unauthorised commitments to Iraq of \$3bn and not because they were under investigation for illegal arms trading says something about how lightly the latter activity has been viewed in Italy.

In fact, there has been an equivocal air about the Italian government's support for international calls for an arms embargo to the two belligerents. It has never put its embargo against Iran and Iraq on the same footing as embargoes against Syria and Libya. Moreover, political backing for the enforcement of a 1987 law requiring permits not only for all arms exports, but also prior official approval even to negotiate arms sales has been at best weak, at worst non-existent.

As magistrates and government officials begin to identify a middle-level manager or managers inside BNL's Rome headquarters who were apparently aware of the credits being disbursed by the Atlanta branch, they are also beginning to question whether Italy's largest public bank would have been involved in financing both sides of the war without some political approval. At the very least, BNL's business posture sat comfortably in line with the "even-handed" political approach to Iraq and Iran laid down by Mr Giulio Andreotti, foreign minister since 1983 until he began his sixth term as prime minister in July.

For 3 years, Judge Casson has been meticulously building his case about an international arms trade with Iran.

He believes that BNL has established that BNL was part of a pool of European banks that were financing the supply of arms to Iran by British, French, Dutch and Italian companies up to the end of 1987.

Mr Casson's case against BNL begins with the minutes of an executive committee meeting of May 24 1984 which authorised bank officials to guarantee the sale of "military materials" to Iran. It also includes credit instructions sent to BNL subsidiaries in Paris and Turin specifically referring to the supply of military materials to Iran. Two such documents were signed by Mr Pedde in his then role as head of BNL's credit services.

Mr Nesi has denied knowledge of these and claims to have been absent from the May 24 executive committee. Mr Pedde says that he did not know what he was signing, says Judge Casson.

Mr Casson has issued arrest warrants against the husband and wife team who run Berthold of Turin which he claims was supplying fuses and arms components, and also against the top manager at Consar. This Rome-based company, together with SEA of Turin, is a subsidiary of the French company, Luchaire which has been investigated for illegal arms trading. Although the Paris magistrate, Michel Legrand, found that Luchaire had supplied Iran with at least 20,000 shells, he concluded that this was not against French law and shelved his investigation for lack of evidence.

Much of the trade out of Italy was in the form of fuses and detonators which were assembled into munitions elsewhere, often Portugal and Greece. As is now common export cargoes were accompanied by documents indicating false final destinations.

The Venetian Judge has, in fact, also issued arrest warrants against some members of the inter-ministerial committee in Rome which issued formal export permits for some shipments on the grounds that simple checking would have revealed that the materials in question could not have been bound for their declared destination.

Judge Casson believes that a London-based company in Iran's procurement and that both Consar and SEA were key intermediaries, although in France Luchaire has declared their innocence. The value of contracts financed by the pool of banks cannot be known for certain, but it is more likely to have been billions rather than millions of dollars.

Maude urges China move to restore HK confidence

By Michael Marry in Hong Kong

CHINA should take steps to restore confidence in Hong Kong, and ensure that local concerns about the basic law are reflected when the final draft is formulated, Mr Francis Maude, the foreign office junior minister with special responsibility for Hong Kong, said yesterday at the end of his visit to the colony.

Mr Maude said that though it was a matter for China to draft the Basic Law in consultation with Hong Kong, it was "equally clearly legitimate and proper for us to express views about the content and the format of the Basic Law," and that Britain would continue to press home its views.

But with only a week to go before the Sino-British Joint Liaison Group meeting in London he added that this would not always be done "through megaphones", signalling an end to the public slanging match which took place in August which saw China angrily criticising a Hong Kong official who spoke out on the Basic Law, prompting Mr

Maude to dismiss the Chinese reaction as "ridiculous". During his stay Mr Maude spoke to government officials and legislators as well as business and spokesmen for pressure groups, and despite pressure from the Chinese government, he has increasingly exploited the family name. The military is also concerned at the President's erratic political judgement highlighted by the memoirs in which he said would be decided by the next Assembly session in 1993. He also warned his ministers not to be dragged into the debate which he said only confused the public.

The Indonesian military has been the main pillar of the New Order regime. However it is thought to be particularly unhappy with the business activities of the President's children, who are increasingly exploiting the family name. The military is also concerned about the President's erratic political judgement highlighted by the memoirs in which he said would be decided by the next Assembly session in 1993. He also warned his ministers not to be dragged into the debate which he said only confused the public.

Whether he can do so without precipitating a break-up of the Government was increasingly being called into question in Israel after his Cairo visit. The trip exposed more sharply

deep differences inside Israel than ever the differences over

peace moves between Labour and the senior coalition partner, Likud, led by Mr Yitzhak Shamir, the Prime Minister.

Mr Shamir briefed Mr Shimon Peres, the Labour leader, and Mr Moshe Arens, the Likud Foreign Minister, return to

on his Cairo visit yesterday, and they apparently agreed not to force the issue until Mr Shimon Peres, the Labour leader, and Mr Moshe Arens, the Likud Foreign Minister, return to

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COMPAQ DESKPRO 386/25 MODEL 110	£6165	25MHz	110Mb	AT 16bit	NO

All prices exclude VAT and include system unit, keyboard, monitor, VGA display and MS-DOS. Source: Comtex Research - August 1989.

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AMERICAN NEWS

Puerto Rico seeks aid as Hugo blows towards US

By Canute James in Kingston

THE GOVERNOR of the US Caribbean territory of Puerto Rico, Mr Rafael Hernández Colón, has asked the federal government to declare it a disaster area, following the impact of Hurricane Hugo on Monday.

He has also asked for assistance to repair the extensive damage caused by the storm, which was affecting the British colony of the Turks and Caicos Islands last night and threatening the Bahamas.

Forecasters said Hugo would hit the south-east coast of the US on Friday, striking between the Florida peninsula and the Caribbean.

The appeal by Mr Hernández Colón followed the revelation of the devastation brought by the storm to the territory of 3.5m people. The death toll yesterday rose to 26, with an estimated 100,000 left homeless. The number of deaths could increase, six families being reported missing yesterday.

Telephone and electricity services and water supplies have been disrupted, and Puerto Rican officials said they would not be restored for another week.

Efforts are being made to reopen the airports by today. Relief supplies were being flown in by helicopters yesterday. The damage caused by Hugo's 140 mph winds, as the storm's eye passed the territory's north coast, was fol-

lowed by several incidents of looting in the commercial sector of San Juan, the capital.

Almost all buildings were

extensively damaged on Culebra and Vieques, two small island dependencies just east of Puerto Rico itself.

Hugo had cut a destructive swathe through other islands in the north-eastern Caribbean at the weekend. On the French island of Guadeloupe, six people were killed, and about 10,000 made homeless. There was extensive damage to agriculture, mainly bananas, and to several tourist resorts.

The French government has sent hundreds of tents and emergency bedding, food and medicine, while military engineers from France and the neighbouring French island of Martinique were trying yesterday to restore electricity, water and communications.

The tiny British island colony of Montserrat was in "utter devastation," according to the pilot of a light aircraft which flew over the island of 12,000 people yesterday. Reports from there say four people were killed in the storm, and that nine out of every 10 houses were without roofs, and some destroyed. The British Government is to make £1m in emergency aid immediately available to the affected islands.

The Royal Navy's HMS Alacrity has docked at Montserrat,

and its crew has started clearing the island's runway to allow relief to be flown in. Montserrat's hospital was flattened by Hugo. Mr John Osborne, Chief Minister, described Hugo as "a hell of a thing."

The storm also affected Antigua, where two people were killed, and extensively damaged roads, buildings and

agriculture — mainly banana farms — on Dominica and St Lucia. These two islands, with St Vincent and Grenada, supply about two thirds of the bananas consumed in Britain.

As it headed into the southern Islands of the Bahamian archipelago yesterday, Hugo lost some force, with winds near the eye measured

at 105 mph.

Weather forecasters in the region are also monitoring the movement of Tropical Storm Iris, which was about 300 miles east of the Leeward Islands yesterday afternoon, with winds of 60 mph. Iris was moving on a more northerly path than did Hugo, and was thought unlikely to damage

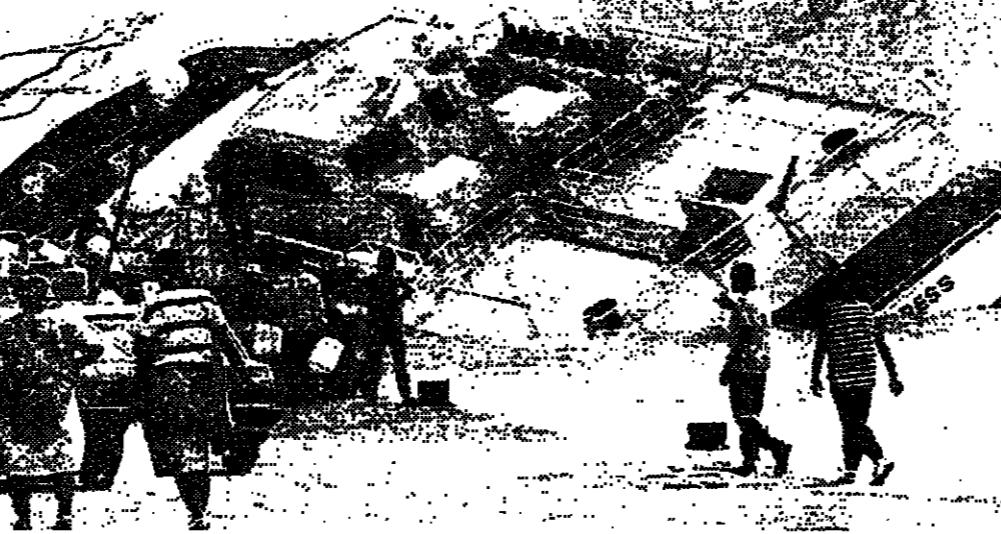
the north-eastern Caribbean. Our Foreign Staff adds: The Intasun holiday company in Britain said yesterday it had moved 684 holidaymakers from the Dominican Republic to Miami, away from the hurricane. Another 235 passengers remained in the Caribbean country in secure properties. An aircraft was going to Miami yesterday to pick up passengers due to return to the UK.

Intasun also has 79 holidaymakers in the Bahamas. The company said that, as a precaution, they are also being transferred to Miami.

A spokesman for Airtours, a Manchester-based tour operator said, however, that many British holidaymakers appeared unconcerned yesterday by the effects of Hurricane Hugo. No holidaymakers had cancelled because of the hurricane, tour operators added.

About 1,300 Britons on holiday with Airtours in the Dominican Republic have been moved to the sheltered south side of the island.

Holidaymakers flying out with Caribbean Connection, a specialist operator to the Caribbean, have been re-directed towards Barbados rather than Antigua or other islands affected by the hurricane. Mr Drew Foster, managing director, flew yesterday to the Caribbean to check on holiday-makers.



A passenger boat blown ashore in the Guadeloupe capital of Pointe-à-Pitre this week

Special watch on US banks' junk bond role

By Nancy Dunn in Washington

US BANKING regulators yesterday said they are taking "special supervisory action" to monitor US banks' participation in junk bond issues and highly-leveraged loans used to finance corporate restructuring.

Although the regulators insisted that conditions in the US banking industry are improving, partly due to the requirements of the recently legislated savings and loan industry rescue, they said leveraged buy-outs warrant particularly close scrutiny.

Under the S&L legislation, deposit insurance premiums for banks are scheduled to rise gradually from the current 8.3 basis points of deposits to 12, beginning in 1991. However, it will be several years before the fund can be restored to its traditional levels.

Mr L. William Seidman, chairman of the Federal Deposit Insurance Corporation, told a Senate Banking sub-committee that US banks have invested about \$150bn in leveraged buy-outs.

"Concentrations in this area must be avoided," he said. Rising interest rates or an economic downturn could lead to business defaults and bank failures, and threaten the health of the federal deposit insurance fund.

Mr Manuel Johnson, vice-chairman of the Federal Reserve Board, said that FDIC rescues during this decade have already reduced the insurance fund, relative to the size of insured deposits, to an historically low level. At the end of 1988, the fund was equivalent to only 0.8 per cent of insured deposits — a level sharply lower than that of the year before.

The fund declined by \$4.2bn during 1988 to \$14.1bn. Continued large outlays this year have further reduced its resources. "It should be rebuilt as soon as possible," Mr Johnson said.

RJR Nabisco seeks reshaped deal, page 38

Demand still weakening

By Anthony Harris in Washington

NEWS yesterday of a standstill in US retail prices in August, and a sharp and unexpected fall in house-building in July, confirmed that demand pressures are still weakening in the US economy. Bond prices rose slightly after the announcements, and the rally in equity prices was checked.

The price announcement from the Labour Department showed that price increases were checked mainly by gluts in the apparel and petrol markets.

Clothing prices fell 1.5 per cent after seasonal adjustment, reflecting abnormally heavy end-of-season price cuts, and petrol prices fell by 4.2 per cent down on the year.

IMF faces resources and precedence issues

By Peter Norman, Economics Correspondent

THE TWIN issues of whether to raise the resources of the International Monetary Fund through an increase in membership subscriptions, and Japan's wish to supersede Britain as number two in the fund's pecking order, will generate more heat than light at the IMF annual meeting this year, to start next week.

Mr Michel Camdessus, fund managing director, has been campaigning hard for a doubling of subscriptions of quotas from the present SDR200m (£71.6bn) level, and claims overwhelming support from fund members for a substantial increase.

However, the US, with a SDR17.5bn quota, can veto any increase and shows no inclination yet to decide its stance, despite an end-year deadline. Britain, while unenthusiastic, would accept a modest quota increase of up to 25 per cent, according to Mr Nigel Lawson, Chancellor of the Exchequer.

The pros and cons of a quota increase are finely balanced. The fund says it needs a rise of at least 50 per cent to keep pace with growth in the world economy since the last increase in 1983-3. It would like to provide for unforeseen problems that could occur after the current phase of strong world economic growth ends.

Opponents say a large quota increase would soften the IMF, turning it from a monetary institution into even more of a development assistance entity than it is already. They say the fund has sufficient resources.

The amount of fund credit outstanding declined to SDR25.5bn in its financial year to the end of April, from SDR37.5bn in 1984-5. Its liquidity — the proportion of unused resources as a percentage of total used resources — stands between 80 and 100 per cent, compared with about 70 per cent in the past 10 to 15 years.

Although Mr Ryutaro Hashimoto, the new Finance Minister, will be pressing the Japanese case in Washington, Mr Lawson yesterday made clear that Britain will not negotiate a change in its IMF ranking before agreement has been reached on a general quota increase.

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Commonwealth fund move

COMMONWEALTH finance ministers are meeting in Jamaica today and tomorrow to discuss economic problems facing developing countries. Commonwealth heads of government will be asked to approve the institution when they meet in Kuala Lumpur in October.

Also before the finance ministers is a study on the effects of structural adjustment policies implemented by several developing countries. Equity fund details, page 40

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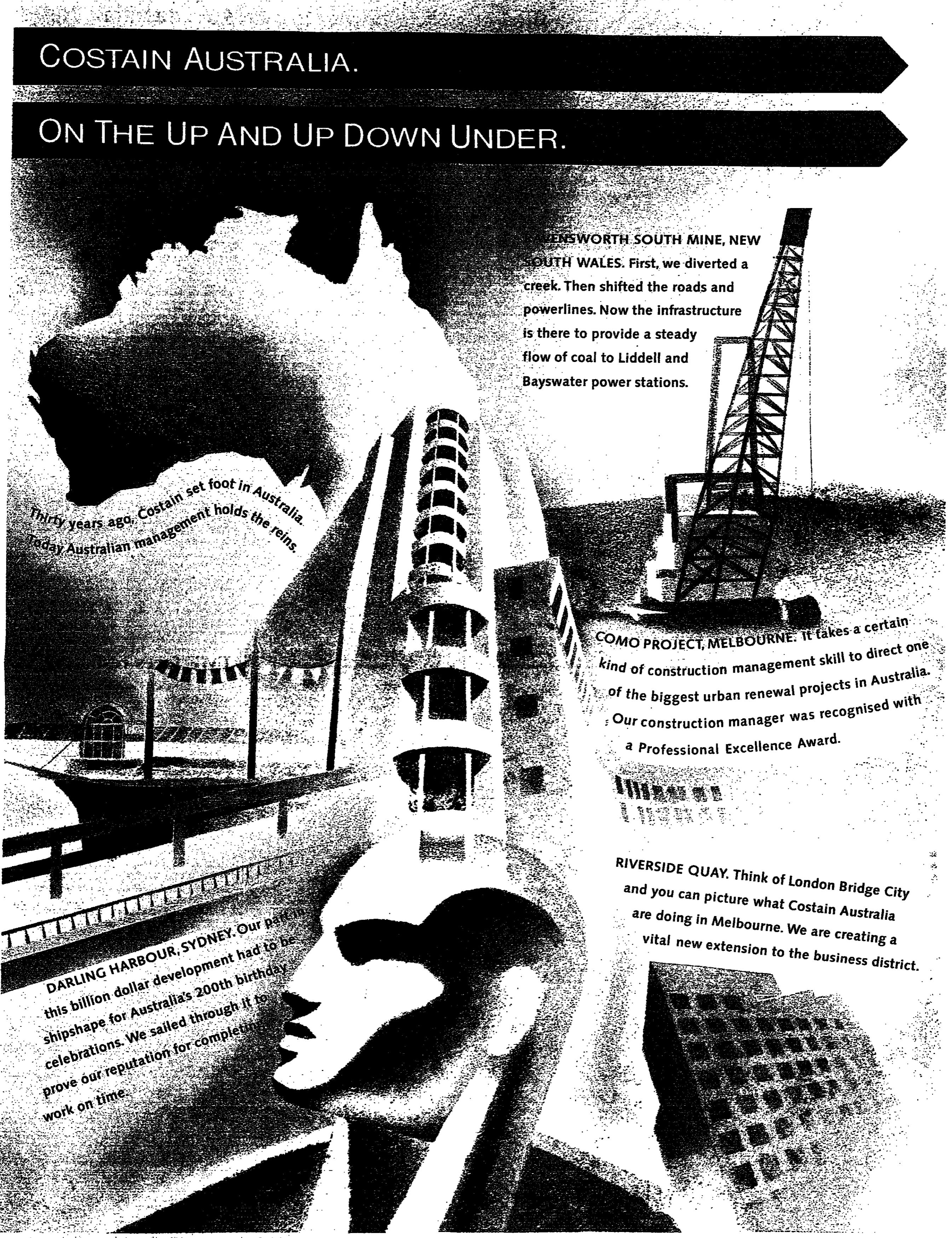
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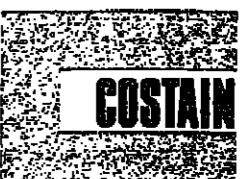
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C.E. Shultz

S.K. McWalter

C.E. Shultz has been appointed President and Chief Operating Officer of Gulf Canada Resources Limited. Mr Shultz joins Gulf from Tenneco Oil Company of Houston where he was Senior Vice-President with responsibility for all international exploration and production plus company-wide products marketing and business development. S.K. McWalter continues as Chairman and Chief Executive Officer.

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Oct 20-24 1989

US groups warn on mergers

By Nancy Dunne in Washington

MOST foreign companies seeking to take over or merge with US companies will be forced to register for US governmental approval or be subject to "a sword of Damocles" situation which could force them into later divestment, according to several legal filings on new rules proposed by the US Treasury.

Companies and associations have submitted comments on the rules, proposed to implement the Exxon-Florio Amendment of last year's trade legislation. Most warned that as the measures have been written, they could have an adverse effect on investment in the US and lead to an overload of cases awaiting governmental approval.

The Exxon-Florio Amendment provides legislative authority for presidential review of national security interests when foreign takeovers of US companies occur. Reviews are by the Committee on Foreign Investment in the US (CFIUS).

The UK, in a filing submitted by Mr Andrew Heath, first sec-

retary (commercial) at the British Embassy, said the proposed rules "run counter to our shared objective of securing more liberal international rules, through the OECD and the Gatt round, favouring the free flow of investment".

Mr Heath said the proposed measures are much wider than necessary to protect US national security. "The measures proposed could impose an excessive burden on UK investors and could damage their commercial interests."

According to Mr Heath, because national security is so difficult to define, the US could respond to pressure from special interests to apply the provision to products and services "having only a marginal relationship to national security".

The proposed regulations clear some acquisitions from the need to register in the areas of toys and games, food products, hotels and restaurants and legal services. Mr Heath said "the narrow negative list" of industries not vital to national security is "more

worrying than reassuring". If it is not comprehensively broadened, then it ought to be excluded.

The US National Association of Manufacturers recommended that the list be broadened to include, at the least, retail, wholesale and distribution activities, most general industrial and specialised machine categories, much of the chemical industry, and most consumer goods.

Most of the companies filing comments recommended that the Treasury exclude joint ventures from coverage.

Other filings recommend that the Treasury establish a minimum dollar threshold for deals subject to Exxon-Florio review, more clearly define what transactions should be subject to review, and establish a statute of limitations after which divestiture of an investment could not be forced.

The Institute of International Bankers asked for an exclusion in the regulations as applied to foreign bank loans.

S Korea overseas investment booms

By Maggie Ford in Seoul

OVERSEAS investments by South Korean companies are booming as industries such as footwear, textiles and toys relocate plants to lower-cost countries abroad.

In the first eight months of this year, South Korean companies invested \$45m (£28m) overseas, up from the \$18m spent in the same period last year, the Bank of Korea

reported. The number of projects rose from 149 to 235, a rise of 58 per cent, and the average amount invested rose from \$1.2m to \$1.9m.

South Korean companies have been forced to move their labour-intensive industries, after a rise of 25 per cent in the Korean Won over the past three years. Labour costs, formerly low, have risen by about

60 per cent over the same period.

Much investment is going to South-East Asian countries such as Malaysia, Thailand and Indonesia, with lower wages. The three accounted for

investment worth \$145m, and South-East Asia took more than half the total foreign investment.

Canberra, Seoul beef row 'ending'

By Maggie Ford in Seoul

AUSTRALIA expects a row with South Korea over beef imports to be settled by the end of the year, according to Mr John Kerin, Australian Minister for Primary Products.

Mr Kerin held talks with several ministers and officials, concentrating on more secure arrangements for the beef imports and ways of restricting the South Korean cattle industry.

The argument over beef imports, which also involves the US and New Zealand, has been fought in a panel of the General Agreement on Tariffs and Trade.

Seoul has asked for special treatment under the system of balance of payments protection provided for developing countries.

The three exporting countries have demanded the protection be lifted, since South Korea has recorded surpluses for the past three years. Officials from all the countries have recognised Seoul is under considerable political pressure from farmers.

Australia has acquired 62 per cent of South Korea's beef market, amounting to 50,000 tons. The market is protected by quotas and Mr Kerin said he had received no assurances that these would be lifted.

Australia did not wish to destroy the livelihood of South Korean farmers and there were several kinds of legal protection Seoul could employ which would not violate Gatt rules, he added.

Bandar Khomeini talks are nearly settled, says Mitsui

By Robert Thomson in Tokyo

MITSUI, the Japanese trading house, said yesterday that the long-running talks over its pull-out from the stricken Bandar Khomeini petrochemical plant in Iran are finally nearing conclusion.

A Mitsui official said meetings between the company and Iran's National Petrochemical Company (NPC) had produced a basic agreement on the pull-out, though both sides "have legal problems to settle in our own countries. Iran now wants to settle the matter as soon as possible."

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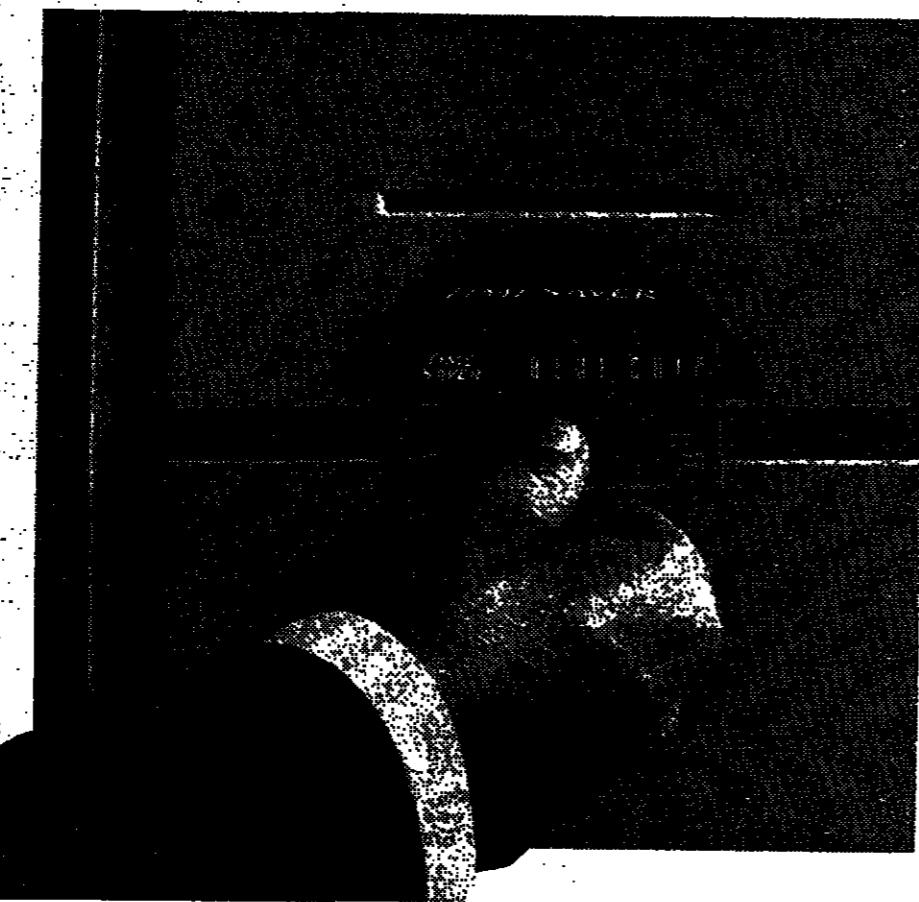
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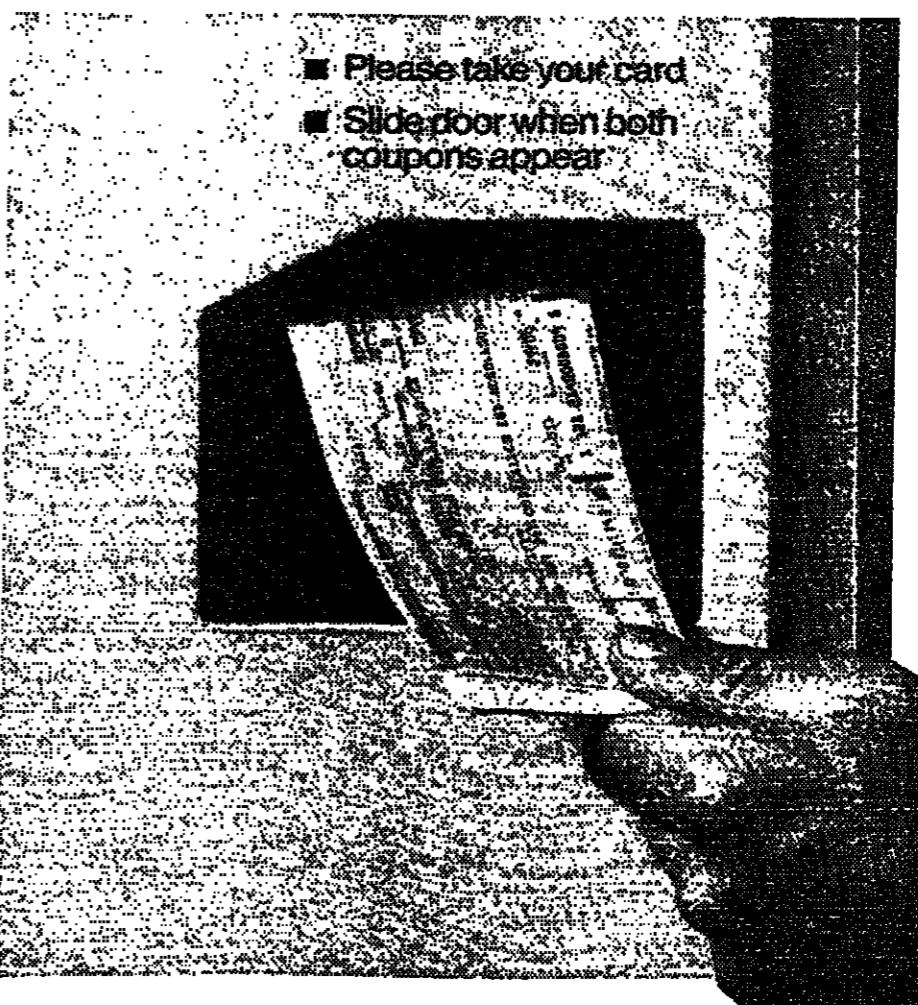
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UK NEWS

IBM announces new methods for software design

By Alan Cane

INTERNATIONAL Business Machines (IBM) yesterday said it had solved the most intractable problem in data processing: how to develop business computer programs quickly and efficiently.

It announced a set of rules for designing, writing and testing computer software, called Applications Development/Cycle, and gave details of more than a dozen software programs (software tools) which support this method.

One of the most important of these programs has been developed by Systematica, a tiny UK software house in Bournemouth on the south coast of England.

The arrangement with IBM, details of which have yet to be made public, is the most important in a series of Systematica deals this year which have enhanced its reputation.

There were warnings, however, that customers would have to go through significant cultural changes to make the most of the new method.

Computer software development has traditionally been a craft rather than a science and its hit-and-miss methods have

meant that large software developments are inevitably delivered over time and over budget.

Many software programs are never used because they are delivered too late to be of commercial advantage. Data centres have, on average, a backlog of two years of software development at any one time.

IBM's method is an example of a trend called Computer-aided Systems Engineering (Case), an attempt to put software development on a more scientific footing and to use computers to write applications software.

IBM's market influence gives it significance. There may be 2m programmers developing software for IBM systems who could benefit from Application Development/Cycle. Systematica's software tool is called the Virtual Software Factory and is the equivalent of a toolmakers' lathe in conventional engineering.

The Virtual Software Factory has been endorsed by IBM and Digital Equipment, the world's leading computer companies, and is being used by the European Space Agency.

Suppliers give new assurances on N-safety

By David Green

NUCLEAR safety standards

will not suffer because of electric

ity privatisation, the Central

Electricity Generating Board - the state power supplier - insisted yesterday during its final submission to the inquiry into the proposed

Hinkley Point C nuclear power

station in Somerset.

Lord Silsby, QC, the board's leading counsel, said there was a strong economic incentive to operate plants safely. Failure to do so would result in closure of the plant and loss of assets.

Lord Silsby rejected objections that increased commercial pressures on National Power, the larger of the board's successor companies after privatisation, would lead to a dilution of the CEBG's safety guidelines.

He said that the role of the Nuclear Installations Inspectorate, the safety watchdog, would be unchanged by privatisation, and that National Power would inherit the board's safety staff, expertise and commitment to high standards.

The inquiry, into plans for a £1.47bn pressurised water reactor, is expected to end on September 27.

Commission delays ruling on British water

By Tim Dickson in Brussels and John Hunt in London

BRITISH attempts to convince the European Commission to abandon its threatened legal action against the UK for breaching the European Community (EC) drinking water quality directive appeared to be making some headway in Brussels last night.

Mr Carlo Ripa di Meana, the Environment Commissioner, postponed the decision - expected yesterday - on whether to take the UK to the European Court while EC negotiators requested new information on efforts being

made to reduce the level of

nitrate in 26 areas of the UK.

Mr Ripa di Meana, however

- who has the sole power to

decide - would face political

difficulties were he to abandon

action against the UK.

The team of British officials

who were negotiating with the

Commission over water stan-

ards last week was recalled

unexpectedly to Brussels yes-

terday for further intensive

talks in an attempt to settle

the dispute. It was thought

that the talks, which now

largely centre on five areas in

south eastern England, could

last for several days.

In July, Britain was told, it

had two months to meet the

standards of a directive on

drinking water quality with

which it should have complied

by 1985. That deadline expired

last night.

It was at odds with the

clearly stated intention of Mr

Ripa di Meana to make a final

decision on whether to proceed

with the European Court case

"in the next few days," possi-

bly today.

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Mr Ripa di Meana said he

would take this course with

extreme reluctance and as a

"weapon of last resort."

However, several observers pointed

out that he was under pressure to

take a tough stand against

the UK because proceedings on

poor water quality were pend-

ing against most other member states. The issue will be discussed at a full meeting of the Commission in Brussels today.

Mr Andrew Lees, water campaigner for Friends of the Earth, said that his organisation would be prepared to take the British Government to the European Court if the Commission failed to act.

It was a complaint from FoE in 1986 which prompted the Commission to investigate water standards in the UK and to demand that it comply with the directive.

ICL drops plans to end union recognition

By Charles Leadbeater, Labour Editor

ICL, the UK computer manufacturer, has withdrawn its plan to end union recognition for collective bargaining at its West Gorton hardware and software development centre near Manchester, north west England, in the face of warnings of industrial action.

The MSF, the general technical union, the ABU engineering union and the EETPU electricians' union warned they would take industrial action at the site and ballot their members at other ICL plants to fight the plan.

The unions regarded the issue as a test case for their ability to defend established collective bargaining procedures in the engineering and electronics industries.

Only 300 of the 1,400 workers at the site are union members. Union leaders feared that if the company succeeded in ending union representation it could provoke other employers to consider de-recognition of unions that represented fewer than half the workforce.

The company - which is owned by STC the telecommunications and electronics group - has also agreed to withdraw plans for taking the West Gorton site out of the Engineering Employers Federation's national collective bargaining procedures.

Mr Bill Pool, the EEF's director of industrial relations, said: "The UK's life assurance industry and actuarial profession are of Europe's pre-eminent importance to us in 1990." Sir Ian Britton, Europe's competition commissioner, as Britain's senior commissioner in Brussels had injected a sense of urgency where previously, progress towards a single insurance market had lagged behind that on banking and investment.

If the legislation on insurance is to be in place by 1992, the draft directive on mass risks, which will determine the way life companies operate in the single market, must be issued in 1990.

However, Mr Pool explained that the Commission's insurance division had only seven people and a newly appointed head - a Dutch insurance executive on secondment.

The Commission had to reconcile the British and Irish systems - publicity and a heavy reliance on the professional judgement of the appointed actuary - with the tightly controlled regulatory system elsewhere in Europe.

The Commission did not understand the British system but was eager to learn, Mr Pool said. It was trying hard to be impartial.

Actuaries must reach agreement with the Association of British Insurers, the main trade body of the UK life assurance industry, in presenting their case. Above all, they had to have a clear idea as to what they wanted to see in the future operations of the life assurance industry, or they would not get it.

Continental insurers, Mr Pool said, were concerned about a possible British invasion with life assurance products in 1992.

Switch secures M&S trial for debit cards

By David Barchard

SWITCH, the electronic debit card system set up last year by a consortium of banks headed by National Westminster, Midland, and Royal Bank of Scotland, is poised to break new ground in the plastic card industry by signing up Marks and Spencer, one of Britain's largest store chains, as a retail outlet.

Marks and Spencer said yesterday it was considering trials of Switch cards. Unlike credit cards such as Visa and MasterCard, the cards can be used only in electronic terminals and are cheaper because retailers do not have to return vouchers to the bank to obtain payment.

If it does so, several other building societies are likely to follow suit. Critics of Switch have said there are too few outlets where the cards can be used by consumers.

The number of banks and building societies belonging to the scheme is growing, and Halifax, the UK's largest building society, which has its own Visa credit card, is believed to be close to reaching an agreement with Switch.

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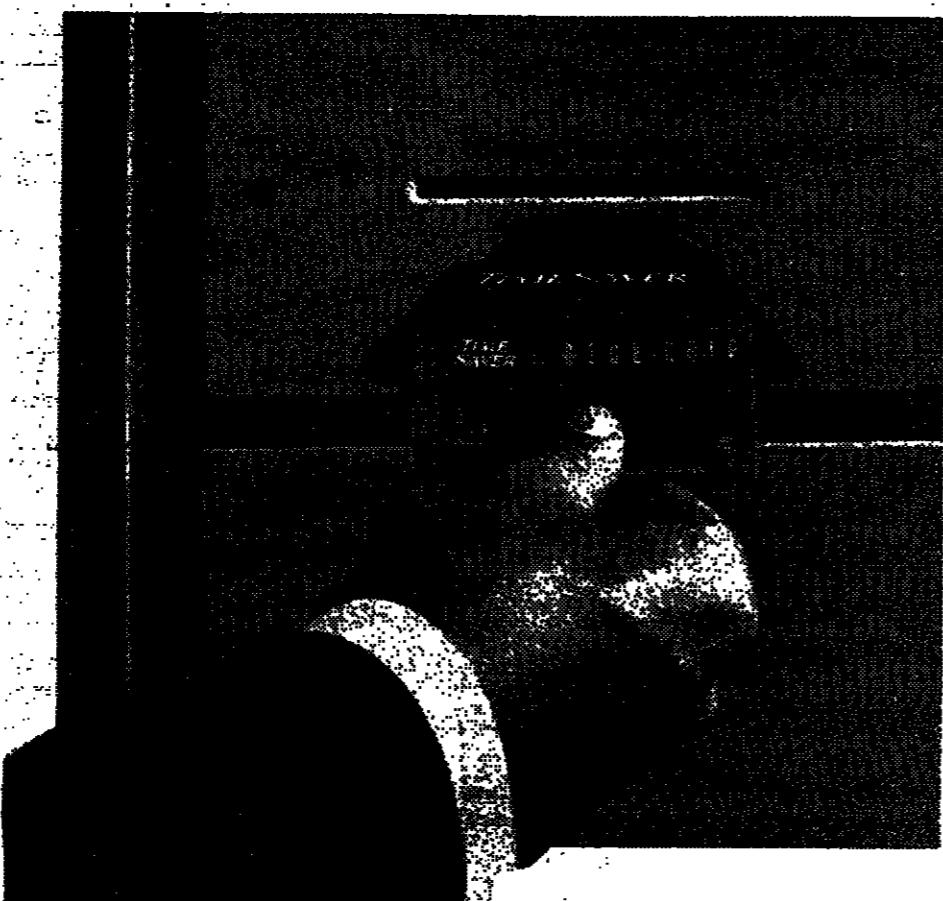
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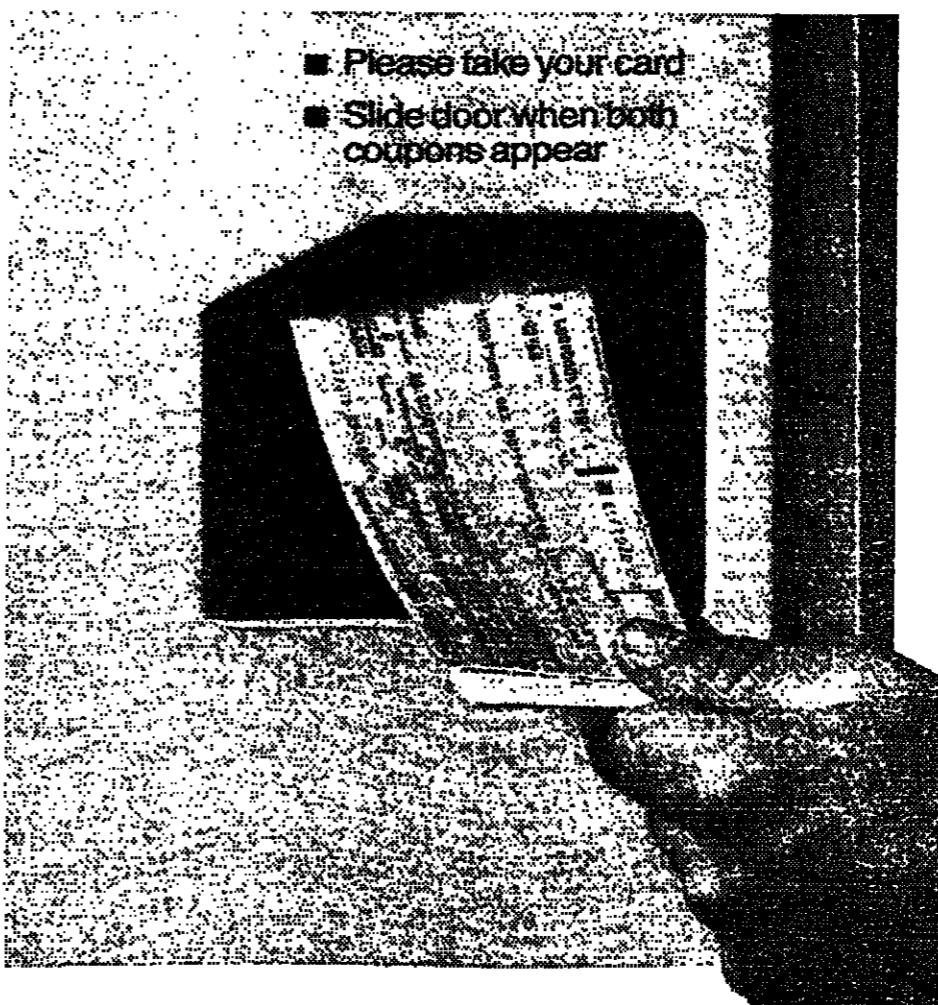
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UK NEWS

Midland raises rates on saving accounts, loans

By David Barchard

MIDLAND BANK. Britain's third biggest commercial bank, yesterday put up the interest rate paid on its main saving account, bringing pressure on other banks and building societies for a general rise in their interest rates.

From yesterday, Midland will pay 10.5 per cent instead of 9.5 per cent on its Premier Savings Account, or 13.42 per cent gross. To qualify, depositors must have at least £5,000 in their account and there is a 30-day notice period for making withdrawals.

Midland has also increased the rates charged on personal loans and for overdrafts.

By offering 10.5 per cent on savings accounts, Midland has placed itself well ahead of the other large players in the savings market.

On a deposit of £5,000 National Westminster, the biggest commercial bank, pays 9 per cent (gross 11.75 per cent), while Barclays Bank, the second largest, pays 8.4 per cent.

Halifax, the largest building society, pays 9 per cent on the same amount with 90-day

notice of withdrawals. Abbey National, which was the second largest building society until its flotation this summer, pays 9.35 per cent.

Bank deposit accounts have become steadily more competitive with those offered by building societies through the year. Although building societies say that they are not under pressure on the savings side of their business, the flow of small savings into their accounts has run well below last year's levels for most of the summer.

The societies have held down their rates to savers throughout the summer so as to be able to offer lower mortgage rates than either the banks or the mortgage companies.

The standard building society mortgage rate stands at 13.5 per cent compared to 13.5 and 14.95 per cent for other types of lenders. Building societies obtain most of their funds from savings deposits and so are less affected than other institutions by the banks' base rate, which has stood at 14 per cent since May 24.

Black to take on chair of Telegraph

By Raymond Snoddy

MR CONRAD BLACK, the Canadian newspaper publisher, is to take over the executive chairmanship of The Daily Telegraph and spend around seven months of the year in London.

The new role for Mr Black, comes as Mr Andrew Knight, chief executive of the paper announced his decision to stand down from day-to-day control, although he will join Sir Frank Reilly, as a deputy chairman of the company.

Mr Knight, a former editor of The Economist who was brought in to revive the Telegraph when it faced severe financial problems more than three years ago, has exercised Telegraph share options worth around £14m pre-tax.

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Mr Knight said yesterday he felt his main job had been done and he had been trying to persuade Mr Black to take a more active involvement.

"Whereas one or two years ago we knew what the decisions were, turning the bloody thing round, that is no longer the situation," Mr Knight said yesterday.

Mr Black has ambitions to expand into continental Europe and he has also recently increased his stake in United Newspapers, owners of the Daily and Sunday Express.

agreed such a move was part of the overall strategic plan for the newspaper.

A Tokyo printing site would be the paper's fourth overseas. The FT began printing in Frankfurt in January 1978 and has since added contract printing sites at Evergreen, New Jersey and at Roubaix in France.

FT pursues Tokyo plans

THE Financial Times is pushing ahead with plans to print its international edition in Tokyo from the middle of next year. It is understood that a formal announcement could come within weeks, writes Raymond Snoddy.

Mr Frank Barlow, chief executive of the FT, said yesterday that no final decision had been taken on printing in Japan but

Selling the board with a hole in its bucket

Richard Evans tells a story of why South West Water's luckless image may be unfair

THE FIRST of the autumn rains have started to fall at last on parched Devon and Cornwall, bringing to an end a drought of many weeks that could not have come in a worse year for South West Water.

The organisation, like the other nine former water authorities in England and Wales, has just become a Government-owned public limited company as a precursor to privatisation in November.

The drought, however, which affected South West Water more than any other authority, meant restricted supplies. Hosepipes were banned and customers exhorted to halve consumption, and the emotive sight appeared of standpipes in the streets.

The company's executives met each Tuesday for the past four weeks to decide whether water rationing should be introduced.

The water shortage, which undoubtedly strained relations

between the company and its customers, came as an unwelcome reminder that South West Water has become known as the authority with a hole in its bucket.

It also came at a time when the company is still repairing its damaged reputation after last year's incident when 7,000 people served by Lowermoor water treatment works in Cornwall drank water polluted with liquid aluminium sulphate.

A supply driver had filled the wrong tank, causing hundreds of people to fall sick and thousands of pounds to be paid in compensation.

The company is therefore seen as facing the greatest difficulties in attracting investors of all the 10 water authorities to be privatised.

Yet South West Water's problems whenever there is a dry spell could have been solved had its proposals for new reservoirs been accepted more readily by the Environment

Department and the Treasury. A potential shortage of supplies was diagnosed when South West Water first became an authority in 1974's large industry reorganisation.

It was suggested that three new reservoirs should be built to satisfy the needs of a rapidly growing population and an explosion of summer visitors.

Two of the reservoirs, at Coliford in Cornwall and Wimbleball on the edge of Exmoor, were built a decade ago. However, the critical third one in the middle of the region, although first mooted in 1975, is only now being completed.

Its acceptance was only assured after three public inquiries, battles with the Department of the Environment and 1984 drought.

A formal notice that impoundment, or filling, can now begin at Roadford, the third reservoir, was delivered to South West Water earlier this month by Alfred McAlpine Construction, the main con-

tractors, and Babtie Shaw & Morton, the engineers.

Roadford, seven miles north-east of Launceston, Cornwall, forms the centre piece of a complex jigsaw that

will provide secure supplies to several areas in the region.

The reservoir is located on the tiny River Wolf. The overall strategy involves creating supplies that will assume a drought one year in 50 and a hosepipe ban one year in 10, anything more being too expensive.

Roadford, by far the biggest reservoir to be constructed in the region, will ultimately hold more than 80m gallons.

Measures have been taken to protect wildlife. Badger and otter passes have been built under roads. Boxes have been provided for bats displaced from submerged buildings, and special grasses sown.

South West Water won this year's conservation award from the Devon Wildlife Trust.

Parkinson meets relatives of UK Lockerbie victims

By Paul Beavis, Aerospace Correspondent

RELATIVES of British victims of the Lockerbie disaster yesterday failed to persuade Mr Cecil Parkinson, the Transport Secretary, to order a new inquiry into security at Heathrow Airport.

Officials said, however, Mr Parkinson's first meeting with the committee representing relatives of British victims of the disaster last December was conducted in a cordial atmosphere.

Families of the victims have asked why luggage on the Boeing 747 was not searched or X-rayed when it landed at Heathrow for a 45-minute stop-over.

The committee showed the minister a video which they claimed demonstrated that

the Scottish town during a flight from London's Heathrow Airport to New York, said he was "optimistic" after the meeting.

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the bomb is believed to have been planted, was still live.

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the bomb is believed to have been planted, was still live.

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Officials said, however, Mr Parkinson's first meeting with the committee representing relatives of British victims of the disaster last December was conducted in a

The introduction of new technology, along with customer demand for more sophisticated information management services, is breaking down barriers and moving the world towards a universal language: Information.

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JOBS

What managers' pay buys in different lands

By Michael Dixon

HOW have British managers' material fortunes fared by international standards over 10 years of Mrs Margaret Thatcher's Government?

A rough answer is made available today by the 1989 batch of cross-country pay comparisons made annually by Employment Conditions Abroad. It so happens that the first time the ECA consultancy carried out the exercise coincided with the Conservatives' regaining power in 1979.

The latest position in the United Kingdom and 14 other countries is outlined by the table alongside. It takes four levels of executive, the most senior being the head of a bigish subsidiary of an international group. Next down is the head of one of the subsidiary's functions such as finance, followed by the middle and the junior managers below.

In each case, the table gives two sets of figures. The first is the typical gross pay, consisting of salary plus bonuses which are fixed as distinct from varying with profits or whatever. Then comes what the gross pay represents in buying power.

It is worked out by deducting from the gross the tax and social security payments standard for a native of the country with

Country	Junior manager		Middle manager		Head of function		Head of company	
	Gross pay £	Buying power £	Gross pay £	Buying power £	Gross pay £	Buying power £	Gross pay £	Buying power £
W. Germany	25,160	16,898	34,919	23,018	47,523	29,970	68,620	40,362
France	18,912	15,177	26,636	20,684	37,345	27,477	53,339	37,676
Italy	19,538	13,613	27,917	18,582	40,372	25,398	57,610	34,680
Canada	22,061	15,278	29,689	19,230	40,610	24,800	56,195	32,254
Spain	16,610	12,688	24,056	17,472	33,046	22,842	47,872	30,171
Belgium	20,915	15,471	28,471	18,907	40,093	23,730	56,276	28,878
Netherlands	19,421	14,885	26,182	18,476	37,104	23,388	51,182	28,424
UK	15,090	12,053	20,470	15,972	28,091	21,238	39,243	27,926
South Africa	9,991	11,400	14,140	15,008	19,926	19,850	27,329	25,928
Australia	18,296	13,875	24,058	16,799	31,712	20,091	42,299	25,254
Ireland	16,307	11,634	21,642	14,290	29,410	17,664	38,441	21,586
Greece	9,436	8,653	13,851	11,590	19,543	15,411	27,527	20,508
Norway	17,657	10,629	23,652	12,938	32,018	16,627	43,969	18,484
Denmark	20,654	10,330	28,078	12,260	37,715	14,837	52,805	18,360
Finland	16,751	8,382	25,737	11,530	35,327	14,076	48,490	17,266

the relevant income who is married with two dependent children, and receiving the normal family allowances. The resulting net pay is turned into buying power on the basis of international surveys of executives' living costs, although for technical reasons no account is taken of the relative expense of housing, gas and electricity.

In the table, the other countries' currencies are converted into sterling at the rates prevailing when the consultancy finalised its data a few weeks ago. To enable readers to update the figures for subsequent exchange-

rates ECA used:

West Germany	3.07
France	10.3425
Italy	2,200.75
Canada	1.8335
Spain	191.55
Belgium	64.45
Netherlands	3.46
Australia	4.3635
Ireland	2,0233
Greece	264.65
Norway	11,1775
Denmark	11.94
Finland	6,9038

The countries' ranking in the table is determined by the buying power of the company head. Since ECA's

surveys cover far many more places than the 15 listed here, anyone wanting information on others should contact Wendy Greathead of the consultancy at 15 Britten St, London SW3 3TY; telephone 01-351 7151, fax 01-351 9396.

Alas, when it comes to making comparisons with the position in 1979, the necessary data is available on only eight countries besides the UK. Moreover I cannot separate the different ranks. All that is possible is to work out a rough average buying power in each of the levels for the managers of all levels in the different lands.

The eight are Australia, Belgium, Canada, France, the Netherlands, South Africa, Spain and West Germany. Ten years ago the British averaged only £7,985.80 in purchasing power, and so were much worse off than their counterparts everywhere else.

Even now the UK average of £19,299 ranks only seventh, behind all except Australia and South Africa. But in terms of buying ability, the British have narrowed the gap between themselves and those above them. Here are the relative positions for the two years, in each case worked out as an index time at 100:

	1979	1989
UK	57,985.8	100
France	198	131
W Germany	192	143
Canada	186	118
Spain	184	103
Belgium	179	114
Netherlands	150	110
S Africa	145	94
Australia	134	99

Far East

HEADHUNTER Theo Steger has a chief for the Far East region of an American-based \$100m-turnover consultancy and conference group he may not be so high. So he promises to respect applicants' requests

Mergers & Acquisitions

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Our client, a leading international investment bank, is seeking a number of additional industry sector specialists for its mergers and acquisitions team.

They seek assistant directors with an established track record of deal origination and execution within specific industry sectors. In addition, managers with solid transaction experience and a desire to move into a deal origination role would be considered. Knowledge of either the Food, Leisure, Chemicals or Transport sectors would be of particular relevance.

To be considered for these roles, you will need to have an excellent track record including substantial M&A/Corporate Finance experience gained within a leading institution. For a confidential discussion, please call Paul Wilson on 01-831 2000 or write to him at Michael Page City, 39-41 Parker Street, London WC2B 5LH.



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Morgan Stanley Asset Management seeks to appoint an assistant equity investment manager. The candidate should have 2 years' professional investment experience with university and/or accountancy training. Key attributes will be the ability to analyse companies and in particular their balance sheet and financial statements. The emphasis of our work is on fundamental investment analysis.

The position is based in London but will be global in scope.

A competitive remuneration and excellent career prospects are offered to the right candidate. Applications should be addressed to:

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The person appointed will need the following skills: formal credit training, familiarity with bank analysis, some

c£30,000 neg

experience of syndications, versatility and administrative flair. An understanding of computers, with a view to creating an effective and useful database is important, and a knowledge of French would be useful but is not essential.

In addition to salary, the Bank offers a full banking remuneration package.

Please reply in the first instance to Caroline Magnus, quoting Ref. 956, at Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Telephone: 01-243 0355.

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For further information please contact Judy Elmes at:

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c. £20,000

As a result of a major reorganisation, one of the world's foremost International banks is seeking to recruit an analyst to join a team involved with UK Corporates. This is a high profile role which, in partnership with the Client Executives, will have direct responsibility for maintaining relationships. The successful candidate, probably in their early to mid 20's will have a strong Credit Analysis background.

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Jonathan Wren Leasing
MANAGERIAL OPPORTUNITIES
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Our client, a leading international bank, has developed a significant presence in key financial markets through the establishment of a worldwide operation. Their marked success in the field of major asset finance has led to the identification of two additional appointments, based in London.

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Applicants will be required to demonstrate a professional and innovative approach to big ticket leasing in order to fully realise the potential offered by this opportunity. Aged 33 to 40 years, of graduate calibre, the appointee will possess a sound understanding of the current UK and International markets leading to the identification of suitable business opportunities and the technical expertise to structure complex major asset finance transactions. Whilst no specific asset specialisation is necessary, exposure to aircraft finance would be positively viewed.

c£40,000 + performance related bonus + full banking benefits

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Candidates, aged late 20s, should possess 2/3 years experience of sourcing, structuring and closing big ticket leasing transactions coupled with an understanding of non-standard documentation. This appointment represents an excellent opportunity to further enhance these skills, utilising an interesting range of financial products, whilst working within a closely knit, highly professional team.

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- ◇ Graduate, ideally accountant with economics degree and a second language.
- ◇ 4 to 5 years experience, probably aged late 20s.

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This senior management role is with a leading firm of international investment and merchant bankers. Candidates, around 30 years of age, must be able to demonstrate strong organisational and leadership skills gained from within a busy foreign exchange company. Apart from being responsible for running the FX Department in this blue chip company, we are looking for an individual who provides the drive and direction to move on within the firm and take on a greater variety of responsibilities and management challenges.

Please contact Mark Weeden.

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Please contact Keith Snellgrove.

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Please contact Caroline Hunter.

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Please contact Mark Weeden.

EQUITY OPERATIONS - New Projects

c£40,000
One of the major players in the Euro-securities market is seeking a graduate with extensive Capital Markets operations experience to run the equity operations department in the UK and support the building of the business in Europe and the United States. This will involve taking on a number of projects - from looking at new markets to reviewing systems, cost and efficiency and training staff. The successful applicant will be P.C. literate, a good man-manager and motivator, and will have the ability to analyse situations, put forward ideas and implement them effectively. This is an excellent opportunity to play a central role in a developing area of an established and respected securities house.

Please contact Brenda Shepherd.

Ridgway House 41/42 King William Street London EC4R 9EN
Telephone 01-626 1161



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Candidates should in the first instance telephone Derek Barnes on 01-283 7101 or write to:

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DRI/McGraw-Hill is a leading provider of economic and financial information services to the financial, government, and business community. Our London office seeks a motivated business development professional to sell our information services through careful analysis of customer needs.

We require a graduate or MBA with 2-3 years experience ideally gained in marketing, planning research or economic analysis. Interpersonal, writing and selling skills are essential and a knowledge of personal computer and online databases would be a distinct advantage. An attractive salary and bonus scheme will be offered to the right candidate. Career prospects are excellent.

Please send detailed CV and salary history to:



Amanda Jenkins,
DRI/McGraw-Hill,
30 Old Queen Street,
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No phone calls please.

INTERNATIONAL BANKING

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European Fund Manager

He/she will manage clients' European equity portfolios which currently concentrate on the major continental economies and markets. Again a substantial contribution to overall investment strategy is required, and European linguistic skills would be a definite advantage.

For both positions we welcome enquiries from fund managers, ideally in their late 20's or early 30's, educated to degree level and whose background includes a sound grounding in fundamental analysis. Some evidence of a track record would be helpful.

Please reply in the first instance to Keith Fisher, Partner, Ref: 982 at Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel. 01-248 0355.

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If you believe you can meet this unusual challenge, then contact: Kevin Byrne on 01-248 3653
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Please contact Norma Given or Richard Meredith on 01-623 1266.

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Basic to £55,000 + Bonus

Applicants without derivative products experience should have the numerical ability necessary to gain an in-depth product knowledge.

Candidates, probably in their late twenties, will be graduates, fluent in French or German, who can demonstrate marketing ability, and who will respond to the intensive training provided in the derivatives area. In addition to basic salary, the remuneration package includes a good bonus scheme, mortgage subsidy and full banking benefits.

Interested applicants should contact Arabella Goodford on 01-631 2000 or write to her at Michael Page City, 39-41 Parker Street, London WC2B 5LH.

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Simpson Crowden
CONSULTANTS

Preferably aged 25-35, you are a graduate with a minimum of five years' experience within the commercial banking sector. You have a proven track record in marketing and have the imagination and flexibility to structure proposals to suit the individual needs of customers. You have excellent communication skills both verbally and in writing.

This is a key position and the salary is highly competitive, reflecting both your experience and potential. The package includes a company car and bonus scheme. As the group is intending to build on its success to date, prospects are excellent.

In complete confidence, please ring or write to Kate Syms, Simpson Crowden Consultants Limited, 97/99 Park Street, London W1Y 3HA. Telephone: 01-629 5909.

DICAM (UK)

European Marketing Manager

Global Institutional Investment

Daiwa International Capital Management (UK) Limited, DICAM (UK), has managed international securities from London since 1983 and is part of DICAM, one of the leading investment houses in Japan. DICAM (UK) already manages in excess of £1.2 billion of global equity, bond and balanced account portfolios for international institutional clients including governments, pension funds and general insurance companies with assets growing rapidly. The global investment team is one of the largest and most experienced in London.

Following recent client appointments in the UK and Continental Europe DICAM (UK) is strengthening the marketing and business development activities of its Pension Fund Investment Division. As a result it now seeks an outstanding individual with an investment background to further raise its profile.

Based in the City, and reporting to the Client Services Director, the appointee will, within a broadly defined marketing strategy:

- increase awareness of DICAM (UK)'s investment capabilities amongst the numerous and established network of institutional contacts in the UK and Continental Europe, as well as developing new relationships with other major investors.
- create and develop seminar presentations.
- design and write a range of specialist publications.
- sustain and innovate promotional and presentational material.

The successful candidate, probably aged mid 20's to early 30's and of graduate calibre, may be an investment analyst or fund manager within a stockbroker, merchant bank, pension fund or consultancy. Alternatively you may be performing a relevant investment marketing role in the UK or Europe. Some (20%) overseas travel is envisaged, therefore language skills would be an advantage, but not a prerequisite.

The remuneration package is excellent including a full range of fringe benefits.

For a strictly confidential discussion please telephone or write to our consultants, FLA, Fiona Law or Robin Douglas quoting reference 1222. Member of IMRO.



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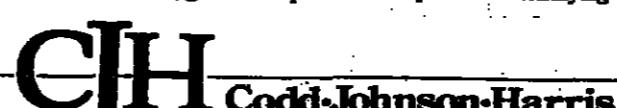
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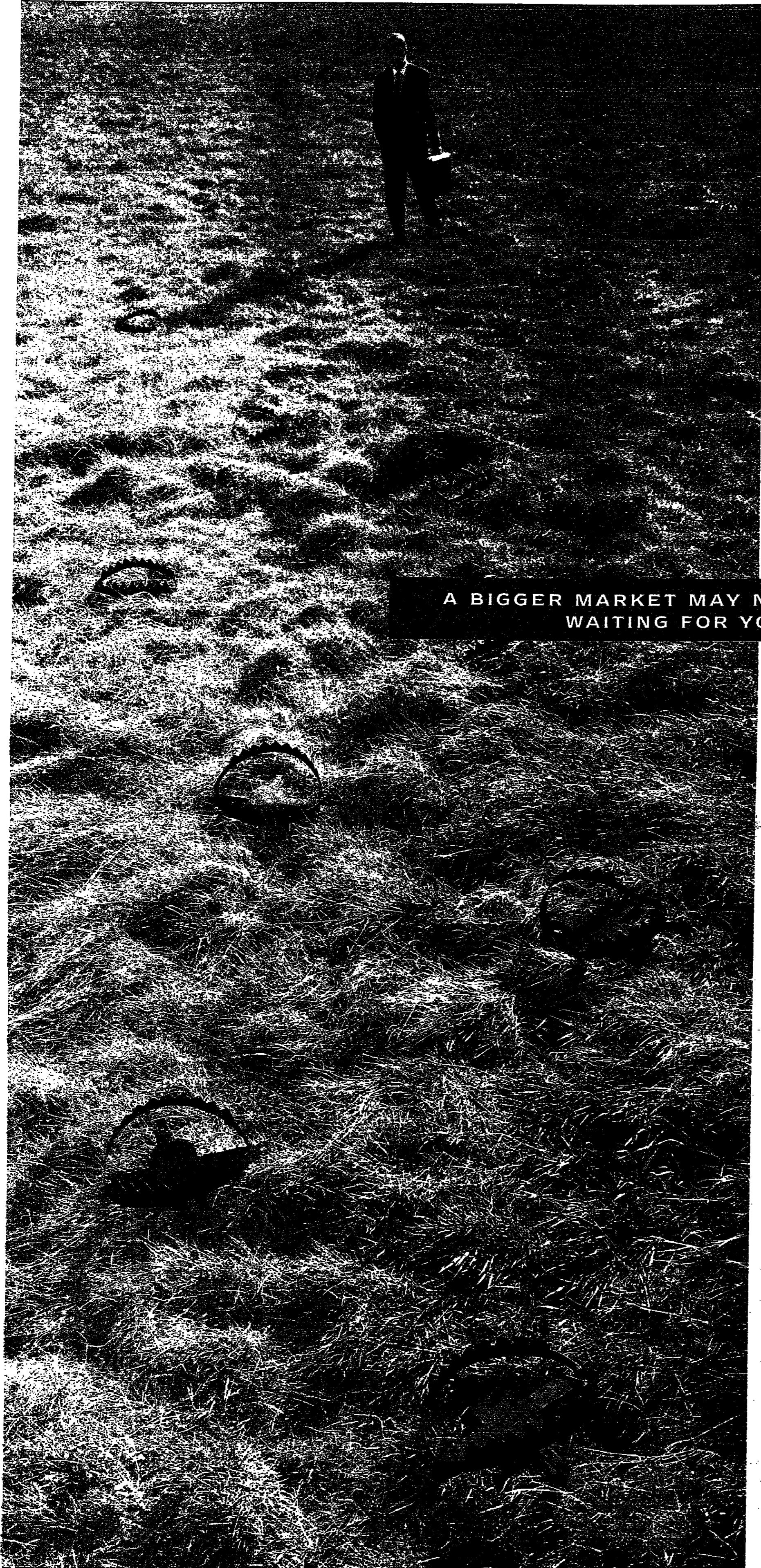
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TRADE INDEMNITY

"HE SAW the man with the telescope. "He saw the man with the bicycle."

English and all other natural languages contain a myriad of ambiguities which can only be resolved by giving each word or phrase its most likely meaning in the particular context, based on a lifetime's human experience. No computer has the background knowledge to resolve enough of these linguistic ambiguities to communicate in anything other than a restricted artificial language with a limited vocabulary.

Yet the advantages of natural language communications, particularly flexibility and ease of use, are so great that this has long been an important area of research within the field of artificial intelligence.

The first generation of natural language products is now on the market, aimed at specific applications, often in the financial world. They have a restricted vocabulary and deal with written text rather than speech - avoiding the need to carry acoustical as well as linguistic analysis.

At the same time, researchers are making progress towards a general purpose system for analysing colloquial English. The latest achievement is a Core Language Engine, known unofficially as Nattie, developed at SRI International's Cambridge Research Centre with funding from the UK Government and seven industrial sponsors (through the Alvey programme). It is designed to be the kernel of a variety of text processing applications, from database queries to on-line translation.

All natural language products have an in-built dictionary and a parser which analyses the grammatical structure of the incoming text, sentence by

Why computers need to learn English

Clive Cookson explains the progress being made towards systems that understand natural language

sentence. For example, in the sentence "Ann loves Michael", the parser will classify "Ann" as the subject and "Michael" as the object - the recipient of Ann's love.

In longer passages, formal parsers often produce a structure of byzantine complexity, including logical ambiguities about who is doing what to whom and about which pronoun refers back to which noun. The language processor can only make sense of this by extensive further linguistic analysis, using elaborate rules about what each word can mean in a particular context.

SRI's Nattie is designed to analyse all the sentence structures found in colloquial English. After parsing, if goes through four further diagnostic processes to produce an unambiguous logical form - which may or may not have the meaning intended by the person who wrote the sentence.

SRI has built two small model systems to demonstrate Nattie. One simulating the order-processing section of a computer company and the other a database about Cambridge Colleges. Within five seconds it can analyse and answer a simple typed question such as "When did the order from IBM leave the shipping office?"

But Nattie is not yet robust enough to be applied in the real world. For example, it failed to understand the first question I asked: "How many colleges only take women students?"

The first commercial natural language systems do not attempt to carry out Nattie's comprehensive grammatical analysis. Some work as "front-ends" to databases. They enable users to type in questions in simple English, but their grammatical coverage is modest and they presuppose some knowledge of the database. Others are used for text and document processing.

Cognitive Systems of New Haven, Connecticut, offers several products for banks to scan text and convert it to a standard format. Atrans, for example, scans interbank telelexes for account numbers.

Ruth Nelson, business development director of Cognitive Systems, says that Atrans takes an average of 20 seconds to complete a Swift transfer form, compared with six minutes for a human operator.

Experience shows that the system fills in all the spaces correctly in half the time. The other half have at least one error or uncertainty - which the computer often highlights. This has to be supplied or corrected by the operators who check the forms, but even so the system is claimed to be faster than humans working on their own.

A related field in which commercial products are beginning to appear is the use of natural language processors to analyse electronic news services. News providers such as Reuters, research organisations such as Arthur D. Little and innovative US software companies such as MAD Intelligent Systems and Thinking Machines Corpora-

tion are working on systems to scan news stories and find out what each is about, so that it can be directed to readers interested in that topic.

The technology will make it possible within a few years for anyone to set up a customised on-line service, based on a computer which scans such news sources as wire services and newspapers to pick out material on subjects specified by the individual subscriber.

Reuters, working with the Carnegie Group of Pittsburgh, Pennsylvania, has developed a Topic Identification System which classifies news items into 700 topic codes and 17,000 company codes, with more than 95 per cent accuracy. Each item is processed within five seconds.



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Renters is already using the system internally to help index its historical database. Steven Weinstein, the project manager, says topic and company codes will soon be added to the company's live news services.

The new text sorting system will be more effective than current methods of computerised document searching, which look for "key words". These inevitably miss some relevant stories and often turn up one or two irrelevant ones, says Weinstein. He cites a Reuters story about an iron and steel company raising its prices, which is full of phrases such as "hot rolled" and "cold finished bar" but does not contain the word "iron" or "steel".

This was categorised correctly by the new natural language

system but missed by a key word search.

Once natural language analysis has been used to sort out particular news stories, there are further possibilities for computer analysis. For example, Information Systems Associates (ISA), a London consultancy, is working with a UK financial institution on a system to extract companies' annual results as they are announced on the wire services, and then compare the figures with a range of published analysts' estimates.

The computer will predict the movement in each company's share price over the three days following the announcement, and the sponsoring institution will try to use the prediction to make

money on the traded options market. According to Rob Macdonald, an ISA consultant, trials suggest that someone using such a system could make a profit of 15 per cent a month.

Another application of natural language processing in the financial sector will be to enable members of the public to ask questions about, say, their bank's services or their own financial affairs at an unmanned terminal.

Cognitive Systems is developing such a product, called Bank Plus, which is an extension of the familiar automatic teller machine (ATM). It has colour graphics with a touch screen, a menu of options and a keyboard on which customers can type in questions in their own words. Ruth Nelson expects Bank Plus to be installed in the UK from late next year.

TSB is working with Cognitive Systems on a range of projects. "Natural language processing will be a key technology in increasing the acceptability of computers in everyday situations," says David Barrow, the UK bank's innovation manager.

One project concerns Swan National. TSB's car rental company, Barrow says this would enable a secretary to make a reservation for her boss by typing in the travel details, in her own words, on a desk-top computer.

Looking further ahead, natural language processors will be linked to voice recognition, expert systems and other forms of artificial intelligence. But it is easy to be over-enthusiastic in predicting the rate of progress. The computer that can sustain a natural free-flowing conversation on a subject of your choice is unlikely to exist for several decades.

Monitoring of food and water will take place and the data will be fed into Rinnnet's database to give a clearer picture of fallout effects.

The job of setting up Rinnnet's first phase went to a consortium led by UK software house Logica, with Taylor Woodrow Management and Engineering and the Eberline Instrument Company.

The second phase will not only double the number of monitoring stations, but also increase the amount of automation on the network. Expert systems will probably be used to make sense of the enormous amount of data fed into Rinnnet's main computer.

In a dedicated control room, interpreted data will be displayed on large wall-mounted screens.

Peter Knight

In a Government-owned flat near London's Victoria station is an alarm bell which everyone hopes will never ring. Its strike could signify a national disaster caused by a Chernobyl-like nuclear accident.

The alarm is set to be triggered automatically by a new nationwide monitoring system. If excessive amounts of radioactivity blow across the UK from abroad.

The computerised system, called the Radioactive Incident Monitoring Network (Rinnnet), is part of the UK's National Response Plan. Although the UK has systems for detecting radioactive leaks from its own nuclear plants, there were previously no nationwide early warning system to check for nuclear fallout from abroad. The first phase of Rinnnet is working and completion

is scheduled for the early 1990s. After the Chernobyl disaster in the Soviet Union, fallout was carried by prevailing winds across Europe and reached the UK on the wet weekend of May 2 1986. Nuclear material, mainly caesium-137, fell with the rain, contaminating vegetation and grazing animals. It was some time before the pollution was noticed and there were fears that radioactive crops and meat could have entered the food chain.

Rinnnet is designed to alert the authorities in time to prevent the consumption of contaminated food, water and milk. The network uses computers, databases and data networks, and special instruments to

measure radioactivity in both air and rainfall. Forty six instruments measuring gamma rays have been installed at meteorological stations and about 40 will be set up.

The energy of a gamma ray is a unique fingerprint of its parent atomic nucleus," says John Eisinger, a nuclear physicist at London's Queen Mary and Westfield College.

Rinnnet stations will be sensitive to extremely small deviations from the normal background level of gamma radiation. If there is an accident, the pattern of radiation detected by the instruments will suggest a likely source. All this can be done very quickly, but more sophisticated measurements which

are not easily automated will be needed to determine the extent of the contamination and its possible effects," he says.

The gamma ray readings, called dose rates, are taken every hour, coded and then sent via the Meteorological Office's private data network to its computer in Bracknell. That computer collects all the information and sends it via a direct data link to the Department of Environment (DoE) in London.

There the data is stored in an Oracle relational database running on a DEC Microvax computer. A similar back-up computer has been set up in Lancaster. The software detects any abnormal readings and automatically sounds the alarm either in the office or in the duty manager's flat.

Once DoE officers have checked the source of the alarm they call a meeting with other government departments, such as the agricultural ministry, and official bodies, such as the National Radiological Protection Board and Her Majesty's Inspectorate of Pollution (HMIP).

The management of Rinnnet is HMIP's responsibility.

By this stage, the UK should have been warned of any nuclear accidents abroad, either by the government concerned or by monitoring networks similar to Rinnnet on the Continent. There are agreements between EC member countries, and through the International Atomic Energy Agency, so that accident information can be sent to signatories promptly. If these systems fail, as they did with Chernobyl, Rinnnet is designed to give warning early enough for action to be taken.

The DoE's information office is responsible for alerting farmers and the food industry, and for contacting water authorities and the press. The plan is to send out as much information as possible using all available media to prevent government departments being flooded with calls from the public.

After an accident, thorough monitoring of food and water will take place and the data will be fed into Rinnnet's database to give a clearer picture of fallout effects.

Alarm system to warn of nuclear fallout hitting the UK

is a schematic for the early 1990s.

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In a dedicated control room, interpreted data will be displayed on large wall-mounted screens.

Peter Knight

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MANAGEMENT

Control Techniques

Dynamic drive behind a technical edge

Anthony Moreton on an acquisitive engineering company

How does a start-up company establish a position in the world league in its specialised area? Control Techniques, a small engineering company based in Newton, an equally small place in mid-Wales, says the answer is heavy spending on research and development.

Started 16 years ago to make "drives", or controllers, for electric motors, Control Techniques has become one of the top three in Europe in its niche, competing with names such as Asea Brown Boveri, Toshiba and Mitsubishi.

"We have very strong views on our commitment to R&D," says Trevor Wheatley, the chairman. "It's the easiest thing in the world to boost profits by cutting it out. I could improve the short-term profits of the company by 50 per cent if I did that."

"It would appear to work miracles. But they would be short-term miracles. If you have any intention of being in business long-term then a substantial investment in R&D is absolutely essential."

That policy bore fruit in July, when the company began selling Vector, which it says is "a completely new generation of AC controlled-drive machines."

For those whose knowledge of electricity is buried deep in the recesses of school physics, DC (direct current) is the sort of fixed current that comes, for instance, from a battery, while AC (alternating current), which comes from the mains and supplies our lighting and runs our motors, oscillates.

Drives regulate the way an electric motor runs. Some motors run at a fixed speed, others can be made to accelerate (and decelerate in reverse) to any speed.

AC drives are the workhorse of industry. There are millions of them around the world. Till now an owner wanting to change the speed of his AC drive had to change the motor. With Vector he can bolt it on to his existing machinery and get a variable speed motor. "As a result of Vector we are now

able to vary the speed of AC motors," Wheatley says.

"Vector will bring the sort of dynamic performance to AC drives that was previously only available on DC. It will replace DC drives in a vast part of the market. We can now get better performance using a standard AC motor than before. It will be the variable-speed drive for the foreseeable future."

In order to do that the three had to sell their houses to raise the initial capital. They were then faced with having to find a suitable location. "We wrote to virtually every development agency we could think of, saying we wanted a small factory and houses for key staff,"

Briggs says. "By the staff, we mean us. We had gone almost anywhere that offered a roof over our heads. Most of those we approached were not very sympathetic but Newton was almost cooperative."

Today the company occupies two factories in Newton, another at Telford not far away down the M54 motorway and others in North America, Milan and Singapore.

Control Techniques had a turnover of \$22m in the 12 months to September 1988, the last full financial year. Pre-tax profits for the period were \$2.7m. Helped by acquisitions, turnover jumped to £16.2m in the first half of this financial year - the six months ending in March 1989. Profits rose to £1.6m. The company employs some 800 people around the world. The founders have moved out into substantially bigger houses in the mid-Wales countryside; they went public in 1985.

In the beginning Control Techniques made large DC drives - those from 7.5kW or 10hp - up to 1,000kW and did not move into AC until 1983; now its business is equally divided between the two as it increasingly moved into smaller drives.

Having established a firm home market, Control Techniques subsequently diversified both its product and its geographic base. "If we were to support our customers properly then we had to be where



Trevor Wheatley (left), Trevor Wheatley (centre) and Ken Briggs: trawled the development agencies

they were. We had the choice of starting from scratch or buying an existing operation and we took the latter course because it is easier, quicker and less expensive."

The purchase of Control & Readout of Worthing in August last year moved the group into temperature process control equipment.

The company is also in process control, the sector in which temperature is controlled during production. "This area is still fairly small," Wheatley says, "but customers for our drives are often the same as for process control. There is a lot of synergy."

On the product side Control Techniques has recently expanded into numerical controls and has a five-year target to bring the new process control division to the point where it is as big as its drives business.

First, though, the strategy was to expand internationally and Wheatley identified three main areas on which to concentrate - Europe, the Far East and North America. The first acquisition was Burton Industries, based in Rhode Island, in the US, at the end of 1986, a company which early this year changed its name to Control Techniques Inc.

This was followed by Euro Controls in Singapore (which has also changed its name to CTI), where a new manufacturing plant has been set up. Last June, it bought an Australian company, Power Electronics, and in the UK the acquisition of two companies enabled it to open drive centres nearer the customer at Leeds, Birmingham and Luton.

The purchase of Control & Readout of Worthing in August last year moved the group into temperature process control equipment.

One acquisition, Soprel, of Milan, took the company into servo drives. A variable-speed drive regulates the speed of a motor and a servo-drive accounts for the position of a part, such as a rotor arm in a robotics machine. The most recent acquisition, in August, has been Moore Reed, of Andover, which employs 130 making special motion-control motors such as used in tachographs.

The acquisition of Soprel has given Control Techniques a significant position in Italy. Ideally, according to Ken Briggs, the company would like to be in West Germany, too. "Germany is three to four times the size of the UK as a machine maker and is the third biggest market in the world for drives after Japan and the US."

"We already sell to Germany, and sell well. But we feel we need our own company there. It could be in manufacturing, but that is not a necessity. A drive centre, a related production area or a standard sales outlook would be fine. We have been looking in Germany for about five years and a couple of times we have almost signed contracts. But each time the German company has withdrawn at the last moment. This has been frustrating but we will succeed one day."

Just-in-time: 'The philosophy of working properly'

Nick Garnett on the attitude of McDonnell Douglas's computer manufacturing subsidiary to the Japanese production system

Barrie Laver's views of British management fall somewhat short of an endorsement. "The principal characteristic has been its arrogance. British companies have been run either by nepotism or through a kind of class system. Managers were unapproachable, parked in their own marked car spaces and urinated in a different toilet from everyone else."

The manufacturing director for the UK computer manufacturing subsidiary of McDonnell Douglas, the US company better known for making aircraft, thinks things have changed, but not much. "A lot of UK management are rubish and it largely still is," Laver says.

He detected this sort of arrogance among some of the British managers who visited his company's Hemel Hempstead factory to see its Just-in-time (Jit) production system. "They thought we had sold out to the workforce."

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During this period, the fitting area - the middle of the process of making a supermini - was chosen as the place to start Jit. This was because jobs in fitting are measured in hours rather than days. If mistakes were made in the Jit system, these could be overcome by working more overtime.

Trigger levels

Laver says that one of the main problems with the Jit programme in California was that it was started at the front end of the process - the more complicated task of building the memory boards. When things went wrong there, the whole process was affected.

Hemel also had to choose its so-called "trigger levels". These refer to the levels at which stocks in each section are allowed to decline before a "call" is made to replenish those stocks, using a system of coloured markers (called kanban). These initial levels in the fitting area allowed more slack in the control of inventory than managers thought could eventually be achieved.

While Jit was being examined - which also involved visits to other Jit plants by managers and production workers - a large education programme was started. All employees received information on the overall aims of Jit at Hemel and on how systems worked at other companies.

It was also realised that the changes would require shopfloor workers to do a wider range of jobs. This was because they would occasionally be transferred to other parts of the factory which needed more hands for the tight Jit-governed production flow.

A table of all production workers and their skills was drawn up. This showed that 30 per cent of production employees could do 70 per cent of the jobs. A big retraining programme to give them extra skills was started.

At first Hemel thought it could do all this itself but found it could not. The Production Engineering Research Association (Per) at Melton Mowbray was called in at a cost of £50,000. Its staff helped with retraining and also trained people to continue with it once Per had left. Laver says particular attention was paid to foremen and supervisors who would no longer have a traditional role.

Because workers would be switched from time to time to areas traditionally commanding higher - and in some cases lower - pay than those they were used to, everybody went to the higher rate of shopfloor pay. Laver says it would have been folly to do otherwise.

So that workers could participate in the process, they were given the opportunity to design their own Jit system. The company found, though, that its professional engineers ultimately provided the solutions.

Jit was introduced to further parts of the factory over the following two years, fitting up with the taking in of components and the despatch of finished goods. These later phases of Jit were started off with just 25 per cent of "slack" in trigger levels.

In the past few months staff at Hemel have been attempting to spread the message to their suppliers. Some companies introducing Jit attempt to bring in their suppliers much earlier than this. "We thought we would get ourselves pure in word and deed before we tried to spread the spirit of it."

Asked what he would do differently, Laver says: "We would start training earlier and train more people. It is about the philosophy of working properly, not just adding value."

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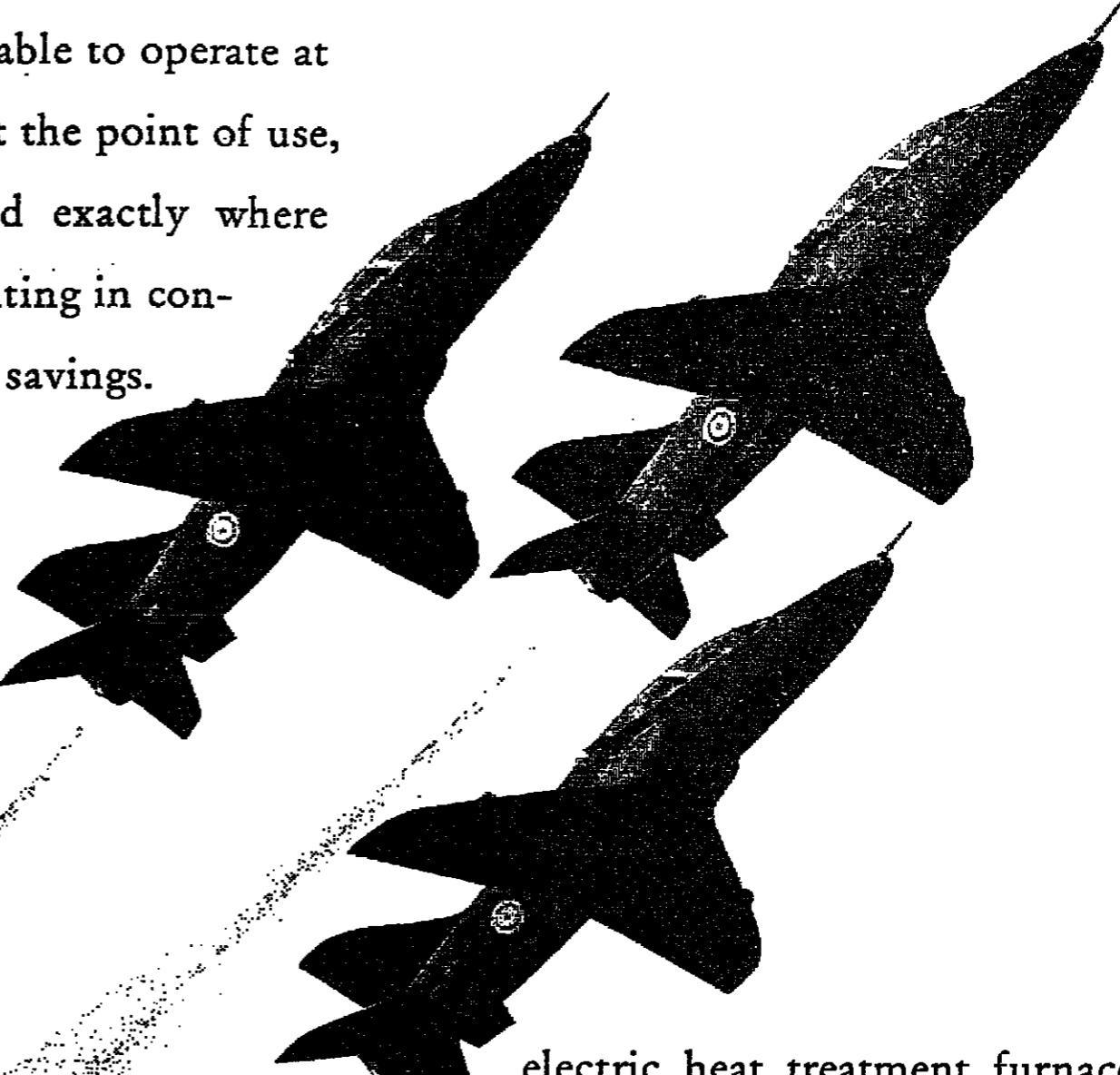
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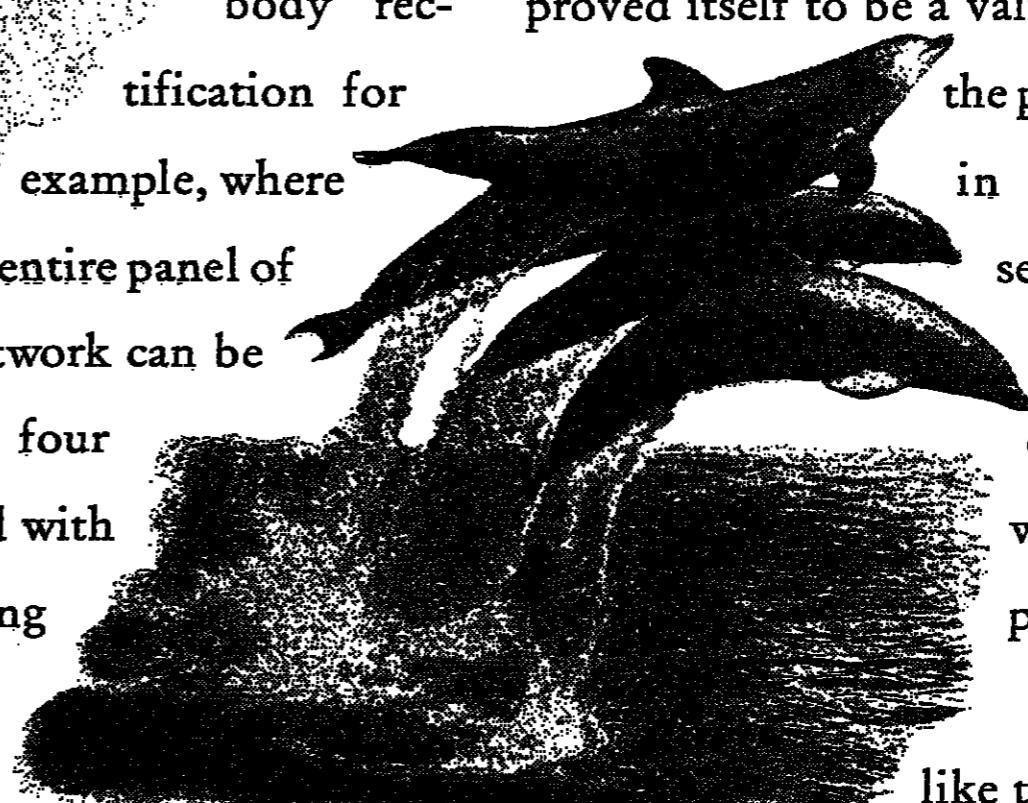
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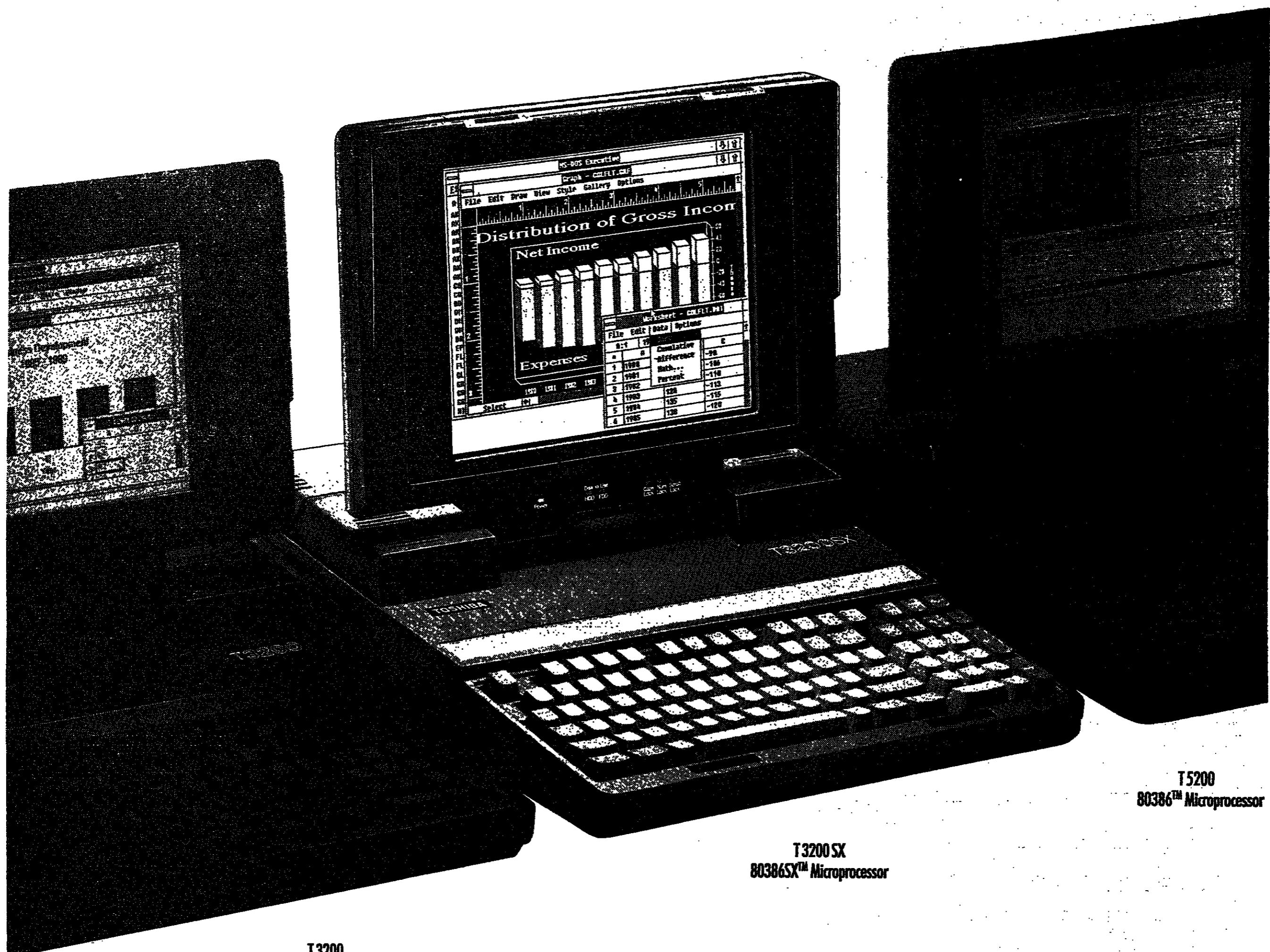
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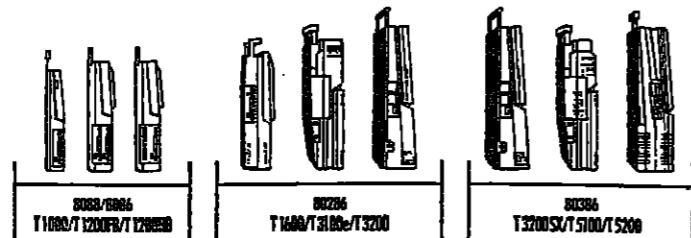
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FINANCIAL TIMES

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Wednesday September 20 1989

Progress on
EC anti-trust

AN AGREED role for the European Commission in vetting large takeovers is desirable, both to ensure consistency across the Community and to avoid regulatory conflict between Brussels and national governments. Yet if the Commission is to play a constructive role, its policy must be shaped by two overriding requirements. One is that it must be guided by the need to promote competition, leaving as little room as possible for debate on imprecise questions about matters of public interest. The other is that its approach should be both rigorous and consistent, leaving businessmen with a clear idea of the type of transaction that is likely to be caught in the Brussels net. Judgments about what might constitute a threat to competition have to be taken on a case-by-case basis. But any exceptions and potential loopholes need, as far as possible, to be specified in advance.

Room for doubts

Progress has been made towards meeting these criteria, and the French, in their role as Commission president, will be going all out for an agreement by the end of the year. But after the latest round of negotiations this week, there is still room for doubts. Competition will indeed be the test for coming to a decision on a merger – but that will be judged in the light of, among other things, the competitiveness of the relevant sectors in the Community in relation to world competition. Another factor to be taken into account will be "the need to intensify the competitiveness of undertakings located in regions which, owing mainly to a lag in development, are greatly in need of restructuring.

Even the British have apparently been persuaded that this form of wording will not allow the Commission to charge ahead with the creation of Euro-champions or a Community-wide industrial policy: the Commission itself says very strongly that this is the last thing it wants to do. And it seems that French ideas about introducing some form of reciprocity into the proposals are regarded as innocuous even by those who are normally most

Impersonal
equity plans

THE LIVELY correspondence about personal equity plans in our letters column highlights two aspects of Mr Nigel Lawson's pet savings scheme. One is that PEPs have become a great deal more popular this year, since upgraded terms were unveiled in the Budget in March. But the other is that many investors have become confused about the motivation behind PEPs: a scheme that was originally about attracting private individuals to direct-share ownership looks increasingly like another institutional investment vehicle.

Personal equity plans were originally proposed in the 1986 Budget, and elaborate conditions were drawn up to ensure that planholders received annual reports, were entitled to vote and so on. It was an element in the Conservative Government's strategy to promote "popular capitalism." Unit trusts were originally excluded, but were later (along with "investment trusts) allowed to become a small element of a plan. Although 270,000 plans were sold in 1987, the first year, only another 120,000 were sold in 1988, as it became apparent that the cost disadvantages tended to outweigh the tax relief on offer. After two years, the total invested was some £700m.

Mass marketing

Business has picked up, PEPs can now be bigger, and more now, £2,400 can be placed in a plan devoted entirely to unit trusts or investment trusts. This has brought them for the first time fully within the framework of mass marketing. Meanwhile, some of the administratively difficult requirements for direct shareholdings have been simplified. But individual share PEPs are still quite expensive to run and more experienced private investors are asking why they cannot administer the plans more economically themselves, rather than rely on expensive managers approved by the Inland Revenue. As things stand, these savings vehicles could be more aptly called impersonal equity plans.

Whatever the remaining drawbacks, the plans appear to be selling much more heavily this year. The full impact will

suspicious of the concept. All the same, the Commission is going to have to prove itself in the early years by showing that it will not be swayed by regional political interests.

Another area of concern is about the circumstances in which national governments can be allowed to override the authority of Brussels. This comes under two headings. The West Germans, perhaps scared by the reaction to their decision to permit the Daimler-MB merger, are particularly anxious to retain a national influence on competition matters. The Commission will have to convince them that it will be at least as rigorous as the Cartel Office in Berlin. It must also pay close attention in each case to the relevant market, which in some large mergers may be a single EC country.

Then there are the sectors in which national governments might legitimately have a special interest – such as defence or broadcasting. The draft proposals seem to tackle this issue sensibly. Any such exemptions will have to be specified in national legislation, and must not be incompatible with the treaty by, for instance, discriminating between Community companies.

Limited role

The logic of all this is that, in the early stages, the Commission's role should be limited to vetting only the biggest transactions while it establishes a performance record. France, the UK and West Germany have proposed a threshold which would bring in companies with combined sales of more than \$1bn Ecu (\$2.38bn): apparently this would catch around 50 or 60 deals a year, which is quite enough to be going on with. Some of the smaller countries would like a lower threshold, but it ought to be possible to allow them to submit smaller transactions to the Commission's authority if it suits them to do so. The Commission, too, would like a lower threshold, but it would be wise to move cautiously. A Community-wide merger policy may be desirable but it is not absolutely essential. A flawed regime would be a lot worse than leaving things as they are.

Change of mind

This has represented a significant change of mind by the Government. An original objective was to halt and reverse the decline in direct private shareholding in the UK. Millions of new shareholders have appeared, largely as a result of privatisation – but usually owning only one or two tiny stakes. Meanwhile the proportion of UK equities owned by private shareholders has continued to fall – from just over 30 per cent when the Tories regained power in 1979 to perhaps as little as 19 per cent by the end of 1988.

Viewed as a shelter against income tax and capital gains tax, PEPs are defensible, since they represent a step towards an expenditure tax. But this clearly conflicts with the Chancellor's announced aim of moving towards a comprehensive income tax, as well as with a number of changes he has introduced (such as the withdrawal of life insurance relief).

The underground game near Bath lasts around three-quarters of an hour, but you can play it several times over. The charge for a full day is £20, including lunch: a little bit more, if you need extra bullets.

What is clear is that the political appeal of PEPs has been dented. Perhaps the Chancellor will feel able to shift the emphasis back towards direct shareholdings once the popularity of the plans has been established. But it is not surprising that many FT readers should be disappointed at finding themselves tied up in so much institutional red tape.

Anatole Kaletsky considers the collapse of the US junk bond market
The lure of the roller-coaster

There was one possible consolation for Wall Street in last week's collapse of the junk bond market. Consolation was certainly needed: the sharp drop in the market in these high-risk, risky securities was probably the worst financial panic to hit the US since the 1987 stock market crash.

The consolation came in this line of reasoning: junk bond investors' past blindness to the risks of excessive lending had pushed US takeover prices to dangerously extravagant levels; perhaps then, last week's chastisement would prove a relatively painless way of bringing Wall Street back to its senses before too late.

Campbell, the struggling Canadian retailer whose problems triggered the junk bond crisis, was only the latest in a long series of highly leveraged companies that had been falling by the wayside in the last 12 months. In the problem cases, which ranged from Revue Directores to Publishers' Materials, had one fundamental flaw in common. They had overpaid and overborrowed in a takeover, leveraged buy-out or refinancing.

Junk bonds played a central role in this collective act of over-leverage. Last week, as Campbell's problems came to a head, the whole junk market reacted. Even the bonds of better capitalised issuers such as RJR Nabisco fell 5 per cent or more. Worse, the market for many smaller issues of these securities dried up completely – an ominous reminder of the collapse of liquidity that occurred in the stock market in 1987.

In the past, each blunder by the leveraged financiers had produced a bonanza for the stock market. Ballooning takeover prices were bound to

company in a notoriously unstable business nearing the top of an economic cycle. It will be taken private at a price of \$300 a share – more than double its value six months ago and five times what it was worth in 1987. How could this risky deal be financed in the midst of a crisis of confidence in junk bonds?

The answer was simple: with no junk bonds at all. Usually, junk bonds are needed because the banks which finance the bulk of any LBO transaction insist on an ample cushion of equity and subordinated debt between their own commitments and the total value of the company to which they lend. If losses occur, they fall first on the equity holders. Subordinated lenders, usually in the junk bond market, then take the next hit. In the end, it is only after the equity and subordinated finance is totally wiped out that bank lenders face the risk of any loss.

For UAL, however, a syndicate of banks led by Citicorp and Chase Manhattan decided that it could dispense with the layer of subordinated debt. Indeed, the deal they offered hardly needed any equity either.

The banks agreed to advance on the company more than enough cash to buy UAL – \$7.25m of lending for a deal valued at only \$6.75bn. British Airways did put \$750m of preferred equity into the LBO and the UAL pension fund added another \$200m. But these sums would be absorbed by fees, working capital and refinancing requirements.

Of course, the banks' lending to UAL would be secured by various assets. But would these assets really be worth \$7.25m in the event of a liquidation? As recently as January, the stock market valued the whole company at \$2.3bn, less than one third of the sum the banks felt able to "secure" against its assets last week.

This kind of arithmetic suggested an ominous possibility. With junk bond investors suffering from stage fright, were commercial bankers about to step into the role of greater fool in the buy-out tragedy?

Mr Jim McDermott of Keefe Bruyette & Woods put the point more diplomatically: "Developments in the junk bond market have put the heat on the banks. Commercial bankers now have to up the ante and come up with a bigger share of the financing if they want to get deals done."

Most bankers, of course, reject the criticism of their rapidly growing involvement in leveraged buy-outs, takeovers and refinancing (generally referred to as "highly leveraged transactions" or HLTs).

They have at least four arguments in support of their view. Their credit experience with HLTs has been excellent so far. Their leveraged portfolios are well diversified across industry. Most of the loans they make are rapidly sold on to other banks through worldwide syndication. And finally, they only lend on the security of solid assets – unlike their colleagues in the junk bond market, who have to make do with unsecured loans.

In the last week, however, the banks' defence of their LBO lending has started looking very thin. As Mr George Salem of Prudential Bache said on Friday: "The bell has now rung that LBOs and HLTs are a real threat to the fundamentals and investor psychology of bank stocks."

The fears are hardly surprising. The bankers' arguments about credit experience and diversification are not impressive. Past experience is always encouraging in any lending mania, but this tells us nothing about how future loans will perform. As for



Bank exposure to highly leveraged transactions*

As of 30.6.89	Loans outstanding \$bn	Commitments and other investments \$bn	Total exposure \$bn	HLT exposure as % of equity	*LDC exposure as % of equity
Citicorp	5.3	7.8	13.1	125	86
Chase Manhattan	3.0	4.3	7.3	144	106
J.P.Morgan	1.5	1.5	3.0	49	57
Bank America	1.1	1.3	2.4	49	123
Chemical	2.0	1.1	3.1	76	107
Manufacturers Hanover	3.7	1.7	5.4	162	192
Bankers Trust	3.2	3.7	6.9	133	81
Bank of New York	3.9	2.0	5.9	192	50
First Chicago	1.2	2.4	3.6	139	42
Continental	2.1	1.4	3.5	204	64

*Highly leveraged transactions as defined by each bank in its quarterly financial reports. The definitions generally include leveraged buy-outs, takeovers and refinancings.

*LDC exposure net of LDC reserves.

Source: Keefe Bruyette & Woods

diversification, the bank regulators certainly have their doubts. Federal Reserve officials say that they treat all HLTs as a single class of lending when they examine banks for excessive risk concentrations. Not only would a recession or monetary tightening hit HLTs in every industry, but also, even more seriously, the problem of "credit contagion" could easily strike. If one HLT failed it could undermine the creditworthiness of others, just as the Mexican moratorium in 1982 froze lending to Brazil.

What then of the banks' third line of defence – the worldwide syndication of their loans to other institutions? In any one deal, syndication can certainly minimise a bank's exposure. But the number and size of transactions has become so enormous that even after syndication, the leading US banks' exposure has risen to astounding heights.

A study of outstanding loans plus financing commitments by Keefe Bruyette & Woods showed that on June 30, all but three of the big US banks had HLT exposure which exceeded 100 per cent of their equity or

base. All but four banks had greater exposure to HLTs than to Third World lending.

Why have the banks allowed themselves to become so extended? For the same reasons that drive every credit boom: high interest margins, lavish transaction fees and the bankers' last line of defence – the "security" of asset backing.

This brings us back to UAL and numerous other smaller deals such as Northwest Airlines and the unsuccessful Paramount bid for Time, all of which the banks agreed to finance without recourse to the junk bond market. Bank lending to HLTs may seem adequately secured, but so did their lending to supertanker fleets, Texas real estate developers and Third World governments.

The parallels with Third World lending are particularly suggestive in the case of UAL. A banker involved in this deal who called it "a quite unique commitment for commercial bankers" found it easy enough to justify. When banks lent \$7.25m on a transaction valued at \$6.75bn it might appear as if they enjoyed no equity or

subordinated debt protection but – argued the banker – this overlooked the unusual role of the United Airlines' pilots. In exchange for a 75 per cent ownership stake in UAL, the pilots have agreed to a seven-year employment contract that will cut operating costs by \$200m a year. In effect, the bankers say, this introduces a generous layer of equity into the buy-out, since the pilots' concessions have made the company \$200m to \$300m more valuable than it was before. Taking this extra value into consideration, the banks are not lending 107 per cent of UAL's true worth, but only about 70 per cent.

Obviously UAL's eager creditors feel that a contract with the pilots is a solid bankable asset. But then, in the late 1970s, the "full faith and credit of the Mexican Government" could have been described in the same way.

Mexico did not intend to renege on its pledges. It simply was not able to carry them out. Given the long history of fractious labour relations at UAL, could not the same happen here? Would the pilots' union be able to pay the banks \$300m in compensation if all its members decided to resign en masse, for instance, as pilots in Australia have just done?

But if the buy-out boom of the late 1980s resembles the Third World debt craze and other lending booms of the past, there is at least one big, potentially alarming, difference.

In the past, bankers have contributed to financial mania by tempting their clients with easy credit. In the LBO and takeover business, though, banks do not merely tempt companies to borrow – they force them to do so by making loans easily available to potential raiders.

The management of UAL did not particularly want to do a leveraged buy-out, certainly not one valued at double what the company was worth six months ago. The management took on \$700m in debt because they did not somebody else would – in this case, Mr Marvin Davis, the Los Angeles corporate raider. Like dozens of other US companies, UAL was forced to borrow and to borrow up to the very limit of what the most enthusiastic lenders would allow.

Can this perpetual motion machine be stopped by the scare in the junk bond market?

The conventional wisdom on Wall Street is that takeover prices will drop and the whole leveraged finance craze will gradually go the way of the yo-yo and hula hoop. But the history of past credit cycles suggests otherwise. No doubt there will be a hiatus. But sooner or later the bankers may be unable to resist. They will want one last spin on the credit roller-coaster.

CORRECTION

An error in the chart accompanying the article about Générale de Banque of Belgium on this page yesterday gave the impression that the bank's assets had fallen in 1988. In fact they rose. The correct figures are:

TOTAL ASSETS
1984 \$29.75m
1985 \$31.25m
1986 \$46.55m
1987 \$58.35m
1988 \$63.45m

We apologise for the error.

OBSERVER

are engineers and run Gun-Ball Assault part-time because it does not yet make enough money. He has not made a study of the people who play, but describes them as between 18 and 35. "You can't get lost in the mine," he says, "but you need a reasonable standard of fitness. A lot of professionals come from London."

Previous advertising has been placed in the popular newspapers and car magazines. It was Pearl & Dean that suggested the company should go for the Daily Official List. As of yesterday afternoon, no stockbroker had responded.

Very special

The BBC owns a company called Lionheart Television, which is designed to distribute its programmes in the US. Its president and chief executive is Jack Masters, who hopes to achieve sales of \$11.5m this year.

Monday's New York Times quoted him as follows: "Mr Masters said the BBC strategy was to 'improve the branding of the BBC label', which he said had come to stand in the United States for programs of special distinction, like 'Six Wives of Henry VIII'."

The underground game near Bath lasts around three-quarters of an hour, but you can play it several times over. The charge for a full day is £20, including lunch: a little bit more, if you need extra bullets. The principles of woodland and underground combat games are much the same. There are two sides of about 20 people each. They are issued with guns and pellets, made of vegetable dyes, overalls to prevent the players from getting too dirty and glasses to protect their eyes. The sides start about an eighth of a mile apart and try to take each other's flagpost.

The underground game near Bath lasts around three-quarters of an hour, but you can play it several times over. The charge for a full day is £

There will be more backslapping and bonhomie than usual at this year's annual meetings of the International Monetary Fund and World Bank.

The pin-striped legions of government officials, bankers and media folk who will converge on Washington over the next few days to take the temperature of the world economy will find the patient in uniformly robust health.

The IMF's own World Economic Outlook, due for publication this weekend, will describe a world economy that appears to be slowing successfully to a more sustainable rate of economic growth after recent strong expansion. Although still concerned about inflation, which appears to have reached a plateau at an average of between 4 per cent and 4.5 per cent in the big industrial countries, the IMF believes that price pressures should ease over the next year to 18 months.

Normally cautious officials in the world's finance ministries and central banks can now be heard to whisper the previously unthinkable: that the world might be on the edge of a new golden age.

All the major industrial countries have experienced a surge in business investment, implying that last year's 4.1 per cent average expansion in the 24 nations of the Organisation for Economic Co-operation and Development contains the seeds of future growth. Investment is especially strong in Europe as companies jockey for position in the barrier-free internal market planned for the end of 1992.

The seven leading industrial countries — the US, Japan, West Germany, France, Britain, Italy and Canada — are now expected to grow by nearly 3.5 per cent next year compared with IMF forecasts of around 3 per cent in April.

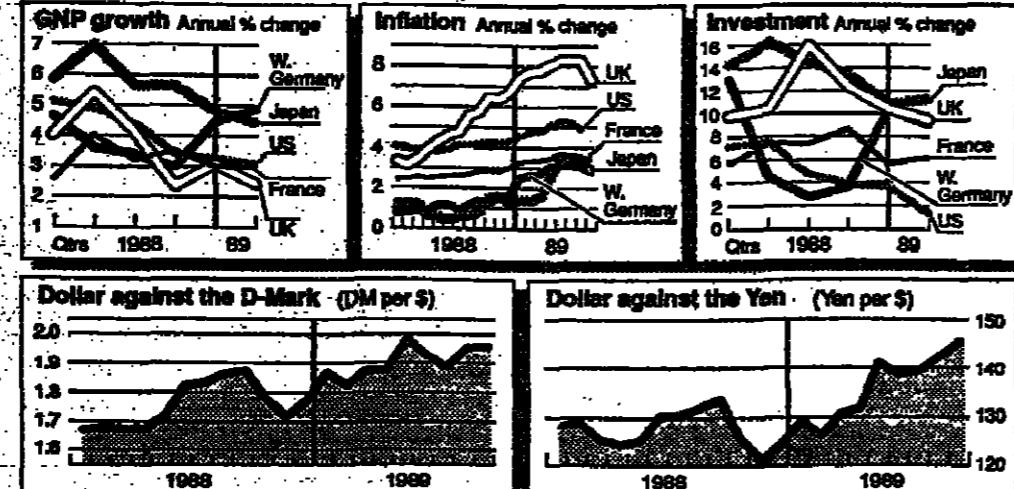
The notion that the world economy might be experiencing a qualitative change for the better was reinforced last week in the annual review of international trade published by the General Agreement on Tariffs and Trade. From Gatt's dour grey headquarters on the shores of Lake Geneva went out the message that advances in technology, free-market economic policies and a revival of entrepreneurship had boosted the growth of world trade to levels last seen in the 1960s.

However, in the meetings that precede and follow next Tuesday's formal opening of the IMF and Bank annual meetings, the IMF will be at pains to make clear that not all is well in the world economy.

Mr Michel Camdessus, the

Peter Norman on the IMF and World Bank's sanguine forecast for the world economy

Reasons to be cheerful... and cautious



Whispered hope for a golden age

IMF's managing director, will underline the fund's concern about inadequate investment and output in developing countries. The plight of Latin America's heavily indebted middle-income nations and the growing need of low-income countries for concessional aid are continuing preoccupations for the Fund and Bank.

But the Third World can expect little tangible from this year's Washington meetings. The debt reduction strategy of Mr Nicholas Brady, the US Treasury Secretary, is still being implemented, precluding further initiatives on debt.

A decision to increase the IMF's resources is unlikely. The IMF is now unusually liquid and the World Bank is receiving a growing net transfer of resources from the developing nations which borrow to finance the growth of world trade to levels last seen in the 1960s.

However, in the meetings that precede and follow next Tuesday's formal opening of the IMF and Bank annual meetings, the IMF will be at pains to make clear that not all is well in the world economy.

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among the policy makers of the major nations, they appear largely impotent to influence events. Nowhere is this more true than in the exchange markets where the recent strength of the dollar poses a particular problem.

Policy makers were slow to realise that deregulation has transferred some of their sovereignty over economic and monetary policy to the financial markets. The markets, reflecting as they do the aggregate of millions of individual decisions, are incapable of exercising the responsibility that usually goes with power.

This shift of power has been felt especially keenly among the Group of Seven finance ministers and central bankers, who meet on Saturday to review economic developments in the light of the stresses experienced earlier this year in the February 1987 Louvre Accord.

The Louvre Accord, devised in response to a protracted decline in the dollar, aimed to stabilise currencies through intervention and wide-ranging policy co-ordination. It has been undermined by the US currency's unexpected strength.

With hindsight, it is clear that the G7 — and, on a more limited scale, the European Monetary System — inadvertently

changed the currency game by allowing capital to flow freely around the globe while aspiring to keep exchange rates stable. No longer can a nation with a current account balance of payments or large budget deficit automatically expect a weak currency or nations with surpluses expect strong currencies.

As long as interest rates are high enough to attract international investors, a US or Spain can enjoy strong currency status. The benefits can be considerable, especially of the battle against inflation.

There are also dangers, however. The surplus countries, now typically with weak currencies, run the risk of importing inflation. For deficit nations there is a risk that their current balances will deteriorate further.

For this reason, there is little confidence among policy makers that the recent improvements in the US visible trade deficit will prove durable. The US believes that the dollar is too strong and would like to see it lower. Both Japan and West Germany are irritated by the respective weakness of the yen and Deutsche mark.

The US in turn criticises German subsidies of farming and the coal and shipbuilding industries and demands swifter domestic deregulation to stimulate imports.

Such tensions do not spell a return of autumn 1987, when a US-German row helped precipitate the global stock market crash. But they show that national priorities still have the upper hand.

The G7 grabs the headlines in a crisis, and behind the scenes its members work together on a wide range of issues, from drug policy to debt. Its scope is limited however, to policy co-operation rather than the closer co-ordination envisaged under the Louvre Accord.

joint response to the problem. Practical difficulties hinder resort to interest rate changes to influence currencies at the present stage of the world economic cycle.

The US economy is growing more strongly than anybody, including Mr Alan Greenspan, the chairman of the US Federal Reserve Board, would have thought possible only two months ago. Lower dollar interest rates could give a false signal, reviving inflationary pressures and threatening the hoped-for transition to slower and more sustainable growth.

In West Germany, the authorities have argued that higher D-mark interest rates would curb domestic demand and divert production to export markets. That would add to West Germany's ballooning trade surpluses, and run counter to the US desire to see continuing strong growth in the West German domestic economy.

Saturday's G7 meeting could also see differences between the US and West Germany over trade, intervention and structural policy.

• Washington is critical of West Germany's growing trade surplus, even though the bilateral surplus with the US has declined. The US argues that it has lost sales in Europe to German competition.

• On intervention, the US has shifted from rigorous opposition to tampering with market forces in the early 1980s, to being like France, an enthusiastic supporter of managed currencies. The Bundesbank believes intervention cannot restrain a strong underlying currency movement.

• On structural policy, the two nations are probably closer to philosophical agreement but divided by political realities. Germany argues strongly that the US must adapt its fiscal and budgetary policies to encourage savings, bringing them into better balance with investment.

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Civil aviation in Europe

Towards a system of user-friendly regulation

By Christopher Tugendhat

The barriers to airline competition in Europe are falling. The latest proposals from the EC Commission would give airlines greater freedom to operate air services within the Community and to charge the fares they want. It remains to be seen how well they survive negotiation within the Council of Ministers, but as they stand they represent another welcome step towards the creation of an internal market in air services.

This is good news for UK airlines and their passengers. Aviation has been a success story for the UK. The British airline industry is the largest, most dynamic and efficient in Europe, with some of the lowest fares available. It is a record of which we should be proud. I have little doubt that a significant factor in this success has been a regulatory policy which has encouraged competition wherever possible, and protected the interests of users when free competition was inhibited.

But there is more to achieving a competitive market than just removing restrictions on the ability of airlines to do what they want, as recent events in the US show. On balance, US deregulation has been a success. The new environment better serves the interests of users. But there are faults. Deregulation initially produced a wave of new entrants, with lower costs and more dynamic approach to encourage savings, bringing them into better balance with investment.

The US in turn criticises German subsidies of farming and the coal and shipbuilding industries and demands swifter domestic deregulation to stimulate imports.

In fact, the reverse has happened. The giant airlines which now dominate the industry, even more than before deregulation, have never managed to reduce their costs to the levels of the new carriers such as People Express or Air Florida. Yet it was the new entrants which were forced to restructure and the industry would be characterised by a large number of fiercely competing companies.

Such tensions do not spell a return of autumn 1987, when a US-German row helped precipitate the global stock market crash. But they show that national priorities still have the upper hand.

In these circumstances, Europe also starts with individual airlines dominating their national markets, to which must now be added a clear trend towards cross-border links. Some of these links may raise important questions of principle for airline competition in Europe. The merger of two small carriers, or even in some circumstances a large airline with a small one, in order to compete more effectively with the major flag carriers is one thing. The acquisition of cross-shareholdings or far reaching co-operation agreements between already substantial carriers is quite another. They may well be the precursor to a growth of concentration such as we have

seen in the US.

It is the long-term interests of users which must be the driving force in the negotiations that will take place in Brussels over the next few months. Of course unnecessary restrictions should be removed, and airlines freed as far as possible to provide air services as they see fit. But we should recognise that there are also dangers in leaving the user completely exposed to the full rigours of market forces where the market place is characterised by such formidable anti-competitive elements as exist in European civil aviation.

There are three chief problems:

• The shortages of air space, terminal and runway capacity which will continue for some years, however intense the efforts made to ease them.

• The vast networks acquired by certain airlines as a result of government ownership and past monopoly positions, that no newcomer can hope to rival.

• The privileged access to the best airports enjoyed by these airlines, such as BA at Heathrow.

Because of this inheritance from the past there is a real danger of the larger airlines forcing newer and smaller airlines into a client position. Indeed, in their desire to avoid the fate of their American opposite numbers, some of the smaller companies might prefer the relative safety and profitability of that position to the rigours of real competition, let alone price cutting.

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LETTERS

Shares for small savers

From Mr G.D.R. Oldham.

Sir, Your editorial on water privatisation (September 15) developed into an interesting analysis of fiscal incentive and risk-spreading for investment.

The development of wider retail portfolio investment in shares and unit trusts — is currently at a similar stage as home ownership in the 1950s. No one would question the role of mortgage-interest tax relief in encouraging the widespread development of home ownership, which has brought with it the expected link between responsibility and ownership.

This is often claimed as a central motive for encouraging share ownership. It also could be argued that readily-realisable investments provide a still greater economic liberation for individuals.

Given that tax perks have long been found acceptable for home ownership, why should it be a strange system in which it is necessary to resort constantly to perks and tax privileges to make basic investments like shares and unit trusts 'seable'?

On the matter of risk-spreading, I fully concur with your comments on the unbalanced nature of wider share ownership. A balanced approach is our central aim as we automatically invest portfolio administration in shares — and unit trusts — is currently at a similar stage as home ownership in the 1950s. No one would question the role of mortgage-interest tax relief in encouraging the widespread development of home ownership, which has brought with it the expected link between responsibility and ownership.

One of the reasons why 'multi-shareholding' is so difficult to achieve is the antiquated settlement system and, indeed, the current 'stock-by-stock' nature of the registration system.

At the stockbroking level, a solution to this fundamental problem is approaching, with the introduction of Tauris, the computerised system for transfer and registration of shares. Other efforts are being made to address the problem: at the 'bulk share maintenance' (or registrar) level, I am optimistic that we will see the emergence of portfolio-based retail investment and advice services on a widely-accessible basis, enabling a proper spread of investment risk for the small savers you describe.

G.D.R. Oldham,
Barclays,
160 Finsbury Square,
London, EC2M 7AS

Green grows the market

From Professor David Pearce and others.

Sir, Joe Rogaly's review of my book, *Blueprint for a Green Economy* (September 14), challenges us to produce an economic system which contains global doom from ozone layer depletion, the greenhouse effect, and world population growth.

We are happy to accept the challenge, in the firm belief that the economic approaches outlined in our report will be as applicable to global issues as they are to cleaner rivers and beaches.

Because the externality is large — in the form of the negative effect of climatic change, for example — it does not follow that market-based incentives are inapplicable.

Indeed, we would argue that the incentives-based approaches offer the world the

Administration in the UK

From Mr Joe Jacob.

Sir, I have to agree with Richard BetHELL-JONES (September 14) that the administration procedure in the UK is tending to be used as a substitute for liquidation or receivership, and not fulfilling the high hopes expressed in the Cork Report.

It is true that to implement a restructuring, if not devise it, the active participation of existing management should help rather than hinder, and that — unlike the US "Chapter 11" process — an administrator takes over control from the directors.

But another significant difference from the Chapter 11 process has been recently highlighted in a case where I am joint administrator.

The court decided that the appointment of administrators was of itself irrelevant in considering whether to grant injunctive relief to a distributor following purported termination by the company of a distribution agreement.

In this respect, at least, administrators are worse off than receivers, who can (generally) refuse to perform unprofitable contracts, leaving third parties with only claims in damages as a remedy.

Just how much legislation should affect, if at all, the rights of parties to contract freely with each other is a difficult issue of public policy. It has been addressed before, and in the matter of administration procedures there is room to address it again.

As an accountant, I would welcome the prospect of lawyers who are also licensed insolvency practitioners taking appointments as administrators and as receivers and liquidators where appropriate. (Indeed, my joint administrator is a solicitor.) Not only would it bring complementary skills; it would also give lawyers the opportunity to work alongside those who, historically, have taken the commercial decisions.

Small firms will feature prominently on each and every TEC board, and we shall continue to promote the great importance of encouraging small firms to play a full part in the revolution in training and enterprise being spearheaded by TECs.

The facts are that, in looking at proposals from groups of employers to form TECs, my colleagues on the National Training Task Force and I take



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US lifts demand for ban on mobile nuclear missiles

By Lionel Barber in Washington

THE US yesterday announced it would lift its demand for a ban on mobile nuclear missiles in order to spur the strategic arms reduction talks with the Soviet Union.

Mr James Baker, US Secretary of State, also said the Nato alliance had reached agreement on measures to verify compliance with a new treaty on cutting conventional arms and these would be presented tomorrow in Vienna.

The twin announcements came on the eve of the arrival

in Washington of Mr Eduard Shevardnadze, the Soviet Foreign Minister, who will be carrying a personal letter from President Gorbachev. The moves appeared aimed at preempting a possible Soviet arms control demarche, but also in meeting Congressional criticism that the Bush Administration is reacting timidly towards reforms in the Soviet Union and Eastern Europe.

Mr Baker said he looked forward to progress on a range of arms control, human rights

and regional issues in his talks with Mr Shevardnadze, who is due to meet President Bush in the Oval Office tomorrow.

Mr Baker, giving his first press conference at the US State Department since he took office, told reporters he expected the Strategic Arms Reduction Talks (Start) to feature largely in the letter Mr Shevardnadze is due to bring to Washington.

He said the US would have preferred to have been forewarned of the letter's contents,

"but to start the ball rolling, I am announcing that we will lift our ban on mobile ICBMs (intercontinental ballistic missiles) contingent upon Congressional funding."

He said Start negotiators in Geneva would be told to work out appropriate details of limits to be applied and verification.

Though the US initiative seemed designed to steal the initiative, some experts have argued that the Bush Administration would, at some stage,

be forced to drop its ban on mobile missiles if it proceeds with proposals to make its own multi-warhead MX arsenal mobile.

Mr Baker said there was a "reasonable shot" of reaching an agreement with the Soviets on exchanging information on chemical weapons stocks.

He said the US would also make proposals year aimed at breaking the 15-year deadlock on two nuclear testing treaties for Senate ratification next year.

Tokyo braces for Thatcher gale warning

By Philip Stephens in Tokyo

"SWIFT to attack," declared the motto on the RAF flight plan charting Mrs Margaret Thatcher's progress to Tokyo. The British Prime Minister seems determined to live up to it.

As Tokyo braces itself for the 22nd typhoon of the current season, Mrs Thatcher is warming up to deliver her own rather special gale warning.

The pomp and splendour, the sea of white uniforms and that oddly Japanese mixture of scrupulous politeness and horrendous security gave only a hint of the impending clouds.

However, Mr Toshiki Kaifu, the Japanese Prime Minister, will have to take time off today to listen to a well-rehearsed lecture on free trade.

Perhaps, more accurately, Mrs Thatcher will want to explain in her traditionally soothing way why Japan should start buying more of the remaining products from Britain which are not yet made in Japanese-owned factories.

In case the message does not filter through the country's notoriously complicated distribution system, Mrs Thatcher will repeat it at length at a luncheon gathering of the country's business leaders.

Mr Kaifu, like his predecessors, can count on a stern ticking-off over Japan's refusal to allow two more British investment companies to join their



Mrs Thatcher arriving in Tokyo yesterday

rivals in losing vast amounts of money on the Tokyo Stock Exchange.

Yesterday, though, Mrs Thatcher was in mellow mood. It was a day to confirm her Damascene conversion to the role of "earth mother" by

talking earnestly to Japanese scientists about global warming and the hole in the ozone layer.

It was also one for entertaining dinner two former prime ministers who still wield quite a lot of power in

Japan - Mr Yasuhiro Nakasone and Mr Noboru Takeshita - and another, Mr Sosuke Uno, who briefly preceded Mr Kaifu in office.

Earlier, at a site addressed Tokyo's expatriate community at a public scrum of a cocktail party for 900 or so, she could reflect modestly that her 10 years in office - nine years and 11 months more than Mr Kaifu - still left her "quite junior." After all, the longest-serving British prime minister had held the job for 22 years: "So you see, I live in hope."

Mrs Thatcher, meanwhile, had taken with her to Tokyo another glimpse of glass - in the form of two Soviet air force officers who joined her RAF VC-10 airliner at its re-fuelling stop in Moscow.

The only people even slightly discomfited were the signals personnel from GCHQ. They operate the secret, coded communication links, which explains why Mrs Thatcher is convinced that she really does not need to leave anyone else in charge when she is abroad.

In reality, there was little to fear. The equipment is reminiscent, as one passenger put it, of the crystal sets the RAF used to parachute into occupied France during the last war. The KGB probably broke the code when Khrushchev was still in power.

Mr Lawson, meanwhile, had

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This announcement appears as a matter of record only

**LLOYD ITALICO***A division of
Italia Assicurazioni S.p.A.**is being acquired by***Royal International***a member of
Royal Insurance Holding PLC**We acted as advisor to***Royal International**

July 1989

CITICORP**TOTO**
Ltd.
Kitakyushu-City, Japanhas acquired
through its German subsidiary
a minority share in**BULTHAUP**
GmbH & Co.
Aich, West-Germany

We advised the seller in this transaction.

**MATUSCHKA GROUP**

Munich Berlin London Paris Vienna Zurich Boston New York Toronto Atlanta Bermuda

SPAREKASSEN SDS
ECU 42,000,000
10 1/2% SUBORDINATED BONDS DUE 1991

We hereby inform you that the issuer has elected to redeem anticipatively all its hereabove mentioned notes outstanding on December 5, 1989 at 101%.

Interest will cease to accrue on December 5, 1989.

The notes will be reimbursed coupon nr 6 due December 5, 1990 and followings attached according to the terms and conditions of the notes.

The Principal Paying Agent
SOCIETE GENERALE ALSACIENNE DE BANQUE
15, avenue Emile Reuter - LUXEMBOURG**NBD BANCORP, INC.**
USS100,000,000
Floating Rate
Subordinated
Notes due 2005

Notice is hereby given that for the interest period 20th September, 1989 to 20th December, 1989 the issuer has elected to redeem 100% of the interest payable on 20th December, 1989 will amount to USS227.50 per USS10,000 Note.

Agent Banks
Morgan Guaranty Trust
Company of New York
London

John McGillicuddy. Loss reserves will tip bank into red'

US banking organisation, rose \$2 to \$43, in trading yesterday morning as the market responded to the bank's financing plan.

Under the plan, announced on Monday, Manny Hanny will sell 2.7m shares of its own and 60 per cent of CIT, a finance company subsidiary, to the Dai-Ichi Kangyo bank of Japan for \$1.4bn.

Of the proceeds, Manny Hanny will use \$960m as reserves against possible losses on its nearly \$7bn book of Third World loans.

In addition, Manny Hanny plans to raise \$500m more through the sale of new shares in itself by the end of the year.

According to Mr John McGillicuddy, Manny Hanny's chairman, the addition to loss reserves will cause the bank to report a loss of \$475m for the year. But analysis responded favourably to the plan because it will increase the bank's ability to withstand future losses on the loans.

The new provisions will increase Manny Hanny's loss reserves against its medium- and long-term Third World debt from a low 22 per cent of the money at risk to 36 per cent.

By James Buchan in New York

BANKERS AND lawyers for RJR Nabisco were yesterday reshaping a \$1.5bn deal to sell the company's Del Monte canned food business to Citicorp after officials of the Federal Reserve Board expressed some reservations to the New York banking group about the structure of the deal.

People involved with the talks said yesterday that RJR, a large food and tobacco group, and Citicorp's venture capital operation had worked round the Fed's reservations about the highly leveraged deal and were clearing away other complications.

Analysts believe that Citicorp Venture Capital, which is being advised by

Merrill Lynch, the Wall Street investment bank, may bring another investor in to reduce its ownership in the Del Monte business and spread the risk. Under the original plan, Kohlberg Kravis Roberts, a Wall Street investment firm which owns RJR, was to keep 20 per cent of the Del Monte.

The Federal Reserve Bank in New York yesterday declined to comment. But the bank, which is responsible for the federal regulation of the local banking industry, was said to have told Citicorp informally last week that the deal might not meet requirements of a law limiting bank equity investments in venture capital transactions.

The Fed intervention was seen by some people on Wall Street as marking a stricter approach by some bank regulators to bank involvement with leveraged buy-outs. Last week, the market for junk bonds, which are widely used to finance leveraged buy-outs alongside bank loans, was plunged into turmoil by a cash crisis at Campeau, a Canadian real estate group which issued a profusion of junk bonds to build a retailing empire.

Fed officials have consistently told banks to look carefully at their lending to leveraged buy-outs, which are risky transactions because they impose a high level of debt on businesses.

Mr Manuel Johnson, vice-chairman of the Federal Reserve Board, repeated the message in testimony before Congress yesterday. Speaking before a panel of the House Banking Committee, he said lending to leveraged buy-outs "warrants particularly close attention by bank managers and supervisors alike."

The sale of Del Monte's canned foods business would be an big step for RJR, which is attempting to raise cash to pay off the debt it shouldered in its own \$25bn LBO late last year. Earlier this month, RJR announced an deal to sell Del Monte's other main business, growing and trading tropical fruits, to Poly Peck International of the UK for \$675m.

Share boost for Manny Hanny

By James Buchan

STOCK IN Manufacturers Hanover, the New York banking group, rose sharply on Wall Street yesterday as investors reacted warmly to the bank's decision to strengthen its capital against possible losses on Third World loans.

Shares in Manny Hanny, which is the seventh largest

leases and other forms of asset-backed loan. Finance companies also tend to be strong in lending to medium-sized and small companies — where margins are higher than in wholesale banking.

Perhaps most important, a large finance company like CIT has a sizeable branch network, a natural springboard for building a fully-fledged retail domestic banking business.

A money centre or strong regional bank would provide a similar entree. But Japanese companies have been criticised for threatening to dominate the US banking industry, especially in California, where Mitsubishi Bank and the Bank of Tokyo own two of the largest

branch networks.

Finance companies have a lower political profile than banks. Their true worth to the Japanese may only become apparent after restrictions on inter-state banking are lifted in the US in 1991.

DKB is said developing a business in the US "the centre of international financial activities, has always been a prime concern to us in playing our role as a world bank."

Nevertheless, some foreign bankers in Tokyo doubt whether marriages between Japanese banks and American finance companies will necessarily work.

Finance companies have been singled out as a target by several Japanese banks — Tokai Bank and Sanwa Bank as well as Fuji and DKB.

The Japanese are attracted to the finance companies' expertise in packaging complex

losses into a single package.

Heller has only recently

made its first profit for Fuji

Dai-Ichi Kangyo gains US foothold Stefan Wagstyl looks at a Japanese bank's expansion into America

A proposed \$1.4bn US

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after four years of losses and capital injections from the Japanese bank totalling \$400m.

M's Alicia Ogawa, an analyst at Warburg Securities, an arm of the UK merchant bank, believes DKB is worse equipped than most Japanese banks to handle a large US subsidiary. "DKB is as unsophisticated as CIT is sophisticated," she says.

DKB owes its position as Japan's largest bank to its foundation in 1871 in a merger between Dai-Ichi and Nippon Kangyo Banks. It has the largest assets, with Y\$3.060bn (\$363.5bn) at the end of March, and the biggest domestic branch network.

But return on assets is the second lowest among the city (commercial) banks at 0.36 per cent. Over-staffing created by the merger is widely believed to be the main cause for its relative inefficiency and its slowness in moving into some new areas, especially overseas.

The bank has the smallest international revenues of any of the top five city banks — Y\$7.5bn in the year to March, against Y\$13.8bn for highest-placed Sumitomo Bank.

Mr Shigeru Koga, a manager in DKB's corporate planning division, said yesterday: "Some people consider DKB has been too slow but we had to wait for the right opportunity to come."

It turned down some companies subsequently bought by other Japanese banks.

CIT is large enough to act as a base for DKB's American ambitions: the US company is the ninth largest in the US

with \$3.3bn in assets at the end of last year, 2,543 employees and 50 offices, mostly on the eastern seaboard.

The company brought Manny Hanny no end of trouble with bad loans after it was bought in 1984, but these have been purged in a drastic overhauling of the books carried out under Mr Albert Camper, the chief executive officer. Mr Camper will remain in place; DKB will appoint a Japanese executive as chairman.

Mr Koga said Manny Hanny, as the 40 per cent partner, would help DKB oversee CIT after the deal is completed next year. The acquisition of a 49 per cent stake in Manny Hanny might imply that DKB envisages close co-operation — perhaps even a takeover.

However, DKB said this was not the case. Indeed, the bank would have preferred not to make the investment. Mr Koga said it had no choice — investment in the parent bank was part of the package. In any case, DKB has agreed not to buy more Manny Hanny shares for 10 years.

T he biggest advantage a Japanese or other AAA-rated bank brings to the finance company is its high credit rating, which enables its new subsidiary to raise funds more cheaply.

It can also introduce new customers, particularly among the US subsidiaries of Japanese groups. But creating a full-scale US-wide banking operation will require skills of a different order. It remains to be seen whether DKB has those rare talents.

legrand

LEGRAND MID-YEAR RESULTS AND AGREEMENT WITH B. TICINO

Consolidated figures on June 30, 1989:

(FF million)	1st half 1988	1st half 1989	%
Sales	2,855	3,233	+ 15%
Net income (Group share)	300	313	+ 4.5%
Funds provided from operations	461	508	+ 10%
(Cash flow)			

Excluding structural changes sales growth works out to 12%. In June 1989, Legrand agreed to link up with B. TICINO, Italy's leading low voltage electrical fittings manufacturer, acquiring a 45% stake in the Italian group.

B. TICINO reported consolidated sales of FF 2 billion in 1988 (Italy 75%, Latin America 15% Rest of World 10%) and employs a work force of 4,600. B. TICINO posted FF 1.17 billion in consolidated sales for the first-half of 1989, up 20%.

FINANCIAL INFORMATION: O. BAZIL, G. SCHNEPP & C. 43.60.01.80 (FRANCE).

U.S. \$150,000,000

MARINE MIDLAND BANKS, INC.

Floating Rate Subordinated Notes Due 2009

Interest Rate 9 1/4% per annum

Interest Period 20th September 1989
20th December 1989Interest Amount due 20th December 1989
per U.S. \$10,000 Note
per U.S. \$50,000 NoteU.S. \$ 229.06
U.S. \$ 1,145.40Credit Suisse First Boston Limited
Agent Bank**BAWAG****BANK FÜR ARBEIT UND****WIRTSCHAFT A.G.***(Incorporated with limited liability in Austria)*

U.S.\$40,000,000

Subordinated Floating Rate Notes due 1990

In accordance with the terms and conditions of the above-mentioned Notes notice is hereby given that the Rate of interest has been fixed at 9.0625% per annum and that the interest payable on the relevant Interest Payment Date, March 20, 1990 against Coupon No. 75 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$455.64.

September 20, 1989, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK**Deutsche Bank Capital Markets**

Limited

Credit Suisse First Boston
LimitedDresdner Bank
Aktiengesellschaft

ScotiaMcLeod Inc.

Algemene Bank Nederland N.V.

Bank Brussel Lambert N.V.

Bayerische Landesbank
Girozentrale

BHF-Bank

Commerzbank
Aktiengesellschaft

J. P. Morgan Securities Ltd.

Paribas Capital Markets Group

RBC Dominion Securities
InternationalWestdeutsche Landesbank
Girozentrale

Wood Gundy Inc.

AMCOR

Amcor Limited

A\$100,000,000 9 Per cent Undated Subordinated
Convertible Bonds

In accordance with the Trust Deed dated 20th July, 1988 notice is hereby given that the company will offer to all shareholders and convertible note/bond holders a new issue of 1 ordinary shares at a price of \$4.10 per share with renounceable rights. The issue will consist of a maximum of approximately 50 million shares on the basis of one new share for every eight shares (or entitlement to such shares) held at 5.00 p.m. on 28th September, 1989. Entitlements will be calculated to

INTERNATIONAL COMPANIES AND FINANCE

Owens to acquire rest of UK glass packager

By Lisa Wood

OWENS-ILLINOIS, the US glass container-maker, is to buy from Guinness, the UK drinks group, its 50 per cent stake in United Glass, one of the largest manufacturers of glass packaging in Britain.

The decision by Owens-Illinois, which owns the other half of United Glass, appears to be a reversal of its original plan, which was for both it and Guinness to sell the business.

Owens-Illinois said: "We had considered selling the stake, but having evaluated United Glass and its future we decided it would be a good idea for us to acquire the whole company. The business is very closely compatible with our US glass business."

The price has not been disclosed but industry observers estimate that United Glass has a market value of about £150m. The consideration involved deferred payments during a three year period.

Guinness, which accounts for about one third of United Glass business, will retain non-glass business assets of United Glass, including a property development site. The deal is subject to approval from the Office of Fair Trading.

Alitalia losses reach £172bn

By Our Financial Staff

ALITALIA, Italy's state-owned carrier, said consolidated losses totalled £172m (£121m) and parent company losses totalled £115m during the first six months of 1989.

The company did not give comparable first half 1988 results. It said £56m of losses from its subsidiary carrier ATI contributed to the 1988 losses.

Turnover rose 15 per cent in the first half of this year but additional figures were not given. Mr Carlo Verri, chairman, was quoted as saying that the company expected its performance to improve in the second half of the year.

Alitalia's 1,800 pilots signed a pay deal in July giving them a 26 per cent increase which ended a two-year dispute.

Ailing Co op to close 207 shops and shed 2,500 staff

By Hug Simonson in Frankfurt

CO OP, THE ailing West German retailer which pulled back from the brink of bankruptcy earlier this week, is to close 207 of its 2,200 stores by the end of this year at the cost of about 2,500 jobs.

Mr Hubert Haselhoff, chairman of the group's works council, said redundancy terms had already been agreed for the employees concerned, although some of those in urban locations might be found jobs in other parts of the Co op group.

Meanwhile, trading in Co op shares is due to resume on the Frankfurt Stock Exchange today after being suspended for a reversal of its original plan, which was for both it and Guinness to sell the business.

The company confirmed yesterday that a final decision on its planned capital write-down, while it will be followed by an injection of new funds, would be taken at its next general meeting, which will probably be held on November 30.

A radical recapitalisation was one of the key points put forward by Deutsche Genossenschaftsbank (DGBank) in its plan for the development site. The deal is subject to approval from the Office of Fair Trading.

COMPANY NEWS IN BRIEF

MR T. BOONE PICKENS, the Texas oilman and corporate raider, said he requested that Koto Manufacturing, the Japanese vehicle parts supplier in which he has a 20.2 per cent stake, raise its interim dividend, as of September 30, from Y4 (2.7 US cents) to Y7 per share, Reuter reports.

The request was made because the company recently realised Y1.2bn (£82m) of unexpected profits. Mr Pickens said he sent letters to Koto's major shareholders asking for their support. The move was made as part of Mr Pickens' ongoing efforts to participate in management policies of Koto, and to break up Japan's closed corporate structure.

■ Nuovo Ambrosiano, the Italian bank, lifted first half gross operating profit to L 163.2bn (£112m) from L 135.1bn. Client

loans rose to L 5,600bn from L 4,600bn and deposits rose to L 6,500bn from L 5,900bn, Reuter reports.

Total funds under management were L 16,500bn against L 14,700bn. Nuovo Banco Ambrosiano said its subsidiary Banca Cattolica del Veneto had first half gross operating profit of L 125.3bn against L 102.2bn in the comparable 1988 period. NBA and Banca Cattolica plan to merge their operations.

■ Credito Italiano, the state-owned Italian bank, said first half gross operating profits rose to L 31.6bn from L 28.6bn. Total funds under management were L 166.700bn against L 152.900bn. Total loans were L 56,300bn, against L 41,500bn, Reuter reports.

■ Pirelli & C., the diversified investment company of the

ital restructuring.

According to Mr Helge Jan Schmidde, a DGBank official, "intensive" discussions are now taking place aimed at bringing round the remaining banks and at persuading others, which have accepted the plan in principle but with varying strings attached, to come round.

"The task of the next few days is to bring those banks round which have not agreed, or which have agreed only under certain conditions," he said. Whether Co op might again have to apply for receivership failing complete agreement among all its bankers is an issue its lead bankers clearly prefer not to address at present.

Meanwhile, further details of the group's complex capital restructuring are likely to emerge more clearly after a meeting of its supervisory board on October 17.

One of the key points will be the role to be played by the four foreign banks, which together own over 70 per cent of its shares. Under DGBank's plan, the four banks have agreed to transfer their shares — but not their voting rights — to a trustee pending the cap-

ital restructuring.

Mr Richter has also bought full control of Bielefeld Sport und Freizeit, another sports and hobby chain. The transactions follow Co op's new policy of concentrating on its core food retailing business.

Telmex sell-off details expected

By Richard Johns in Mexico City

DETAILS of the Mexican Government's plans to privatise Telefonos de Mexico (Telmex), the 51 per cent majority state telecommunications virtual monopoly, are expected to be announced by the end of the week.

The move will probably involve a reduction in the state's shareholding in the enterprise, Mexico's third largest in terms of sales, to about 25 per cent.

The aim is evidently to increase the capital base with an infusion of fresh resources foreign and national, which would enable Telmex to find the US\$10bn to \$12bn reckoned to be needed to fund the modernisation of the system, and an ambitious 12 per cent annual expansion programme planned for the next six years.

On Monday President Carlos Salinas de Gortari stressed that under the new guidelines the Government would maintain supervision over the system despite being a minority shareholder. He also said the company — which is only one of two Mexican concerns traded on the New York Stock Exchange — would remain under national financial and managerial control.

Addressing the annual convention of the Union of Telephone Workers of the Mexican Republic (STERM) Mr Salinas maintained that workers' rights would be respected.

Apart from privatisation, the new regulatory framework will also define the scope of "complementary" concessions, including cellular telephone, data transmission, and videotext services and private networks and package switching.

With an investment equivalent to \$800m last year and one of \$1.1bn projected for this year, Telmex is already undergoing a rapid expansion.

Sales in the first half of this year rose to 2,370bn pesos (\$957m at the mid-year exchange rate) while profits at 737.47bn pesos were up 55 per cent. Largest of Telmex's minority shareholders are the Grupo Desc with about 14 per cent and Mr Miguel Aleman with about 5 per cent.

Lockheed builds hopes on new airports business

Paul Betts reports on a US competitor for BAA

Mr Vincent Marafino, vice chairman and chief financial officer of Lockheed, said yesterday that the Californian defence contractor and aerospace group was keen to expand airport development and management activities as part of its efforts to internationalise and broaden the base of its largely defence-related operations.

Lockheed is involved in the \$70m development programme for the new Birmingham airport which Mr Marafino said was due to open for operations in the first quarter of 1991. The US group is looking at options for investing in Luton airport, and is in the final stages of negotiations with Turkey for the expansion of Istanbul airport.

Mr Marafino said the company regarded "airport privatisation as a growth business and a good opportunity" for his company. "But wherever we go, we find BAA as our main competitor," he added.

Lockheed, which relies heavily on US government defence contracts, is now seeking to internationalise its operations by seeking co-operation in contracts, joint ventures and eventual acquisitions.

The Californian group recently reached a broad co-operation agreement with Aeros

said there had been no further talks with Mr Simons since May and that the Dallas investor had not disturbed, or interfered with, the group's business.

Although Lockheed's performance this year had suffered from the phasing out of the C-5B airlifter programme, higher taxes and other expected items, Mr Marafino said the company was now expecting a steady recovery in earnings next year. The group reported lower first half net earnings of \$135m on sales of \$4.4bn this year compared with \$220m and \$4.9bn respectively last year.

The company, he added, was positioned in strong defence segments like ballistic missiles, anti-submarine warfare, and space. It was also making major efforts to market its computer system software capabilities to non defence government agencies like the US Treasury and the US Transport department.

In the civil aircraft field, Lockheed is seeking to become a major subcontractor for commercial aircraft manufacturers as well as providing maintenance and servicing facilities for older aircraft for airline companies. The Californian company is already doing some subcontracting work for Boeing. It is also negotiating with McDonnell Douglas.

However, it has not managed to secure subcontracting contracts so far from Fokker and negotiations with the Airbus consortium have been abandoned.



Sappi rises 47% in first half

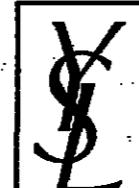
By Patti Waldmeir in Johannesburg

SAPPY, the South African paper and pulp maker, increased net income by 49 per cent in the six months to August 31, to reach R229.7m (\$103m) from R196.3m. The company expects more rises in the second half.

The group, which grew significantly last year following the acquisition of the regional pulp interests of Courtaulds, the UK chemicals and fibres producer, increased

earnings per share by 33 per cent to 315 cents on an enlarged share capital. The interim dividend was raised to 80 cents a share from 55 cents for the year earlier period. Turnover rose to R1.27bn, 34 per cent higher than last year's figure, restated to reflect the fact that the company has changed its year end from December 31 to February 28. Operating income rose 44 per cent, to R383.3m.

Yves Saint Laurent



JUNE 1989

YSL PRIVATE EQUITY PLACING

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BANQUE DE NEUFLIZE, SCHLUMBERGER, MALLET

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The Long-Term Credit Bank of Japan, Limited Security Pacific National Bank

Managers
The Bank of New York Crédit Lyonnais London Branch

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Arab Bank Limited Creditanstalt-Bankverein

The First National Bank of Chicago I.B.J. Schroder Bank & Trust Company

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Providers
Manufacturers Hanover Trust Company Lloyds Bank Plc

The Bank of Nova Scotia Commonwealth Bank of Australia

Credit Suisse The Long-Term Credit Bank of Japan, Limited

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Bank of America NT & SA Barclays Bank PLC

Crédit Agricole - CNCA National Westminster Bank PLC

Arab Bank Limited Creditanstalt-Bankverein

The First National Bank of Chicago I.B.J. Schroder Bank & Trust Company

The Toyo Trust and Banking Company, Limited

Agent Back
Manufacturers Hanover Limited

June 1989

These Securities having been sold, this announcement appears as a matter of record only.

New Issue



Banque Nationale de Paris

Can. \$100,000,000

10 1/2% Notes due 1994

Issue Price: 101 1/2%

ScotiaMcLeod Inc.
Banque Bruxelles Lambert S.A.

Algemene Bank Nederland N.V.
IBJ International Limited
Amsterdam-Rotterdam Bank N.V.
Bank of Montreal Capital Markets Limited
Banque Internationale à Luxembourg S.A.
Bayerische Vereinsbank Aktiengesellschaft
Hambros Bank Limited

Yamaichi International (Europe) Limited

August 1989

BNP Capital Markets Limited

Wood Gundy Inc.

Dresdner Bank Aktiengesellschaft
The Nikko Securities Co. (Europe) Ltd.
ASLK-CGER Bank
Banque Générale du Luxembourg S.A.
Banque de Luxembourg S.A.

Generale Bank
Merrill Lynch International Limited

Source: John Wrigglesworth, Phillips & Drew

INTERNATIONAL COMPANIES AND FINANCE

Peering into a property black hole

David Barchard reviews the changing fortunes of UK estate agents

THE RECENT announcement of a £24.7m loss by Prudential Property Services, the largest UK estate agency chain, in the first half of the year, was the bleakest news yet for the industry.

With interest rates generally expected to remain well above 12 per cent into the new year and probably well beyond, the time has passed when the estate agency industry can console itself with hopes of an early return to easier times.

Instead, each week brings news of more losses, which must be particularly unpalatable to new entrants who decided to invest heavily in estate agencies at the height of the housing boom.

Prudential's losses were preceded by news of a £6.8m loss by Hambros Countrywide. Royal Life and General Accident have reported first-half losses of £14.5m and £9m respectively. Black Horse, the estate agency operation of Lloyds Bank, sustained a loss of £5.9m.

Nor is it only the largest chains which are being affected. For example, pre-tax profits at John D. Wood, the up-market London and country residential estate agent, fell by 32 per cent in the first half.

Not all the losses are quite as drastic as they look. Prudential's underlying loss was around £14m, for instance, boosted by an immediate write-off of £10m of investment in new technology.

Black Horse announced interim losses of £5.9m, but only £400,000 was a trading loss

in the first half - while £5m was provision for possible future rationalisation.

But the drop in business volumes means that it will be increasingly difficult to avoid sustaining heavy losses during the second half of the year.

"Our business in terms of house sales is running at around 43 per cent of last year," says Mr Colin Finch, deputy chairman of Hambros Countrywide.

"If there is anyone around at

building society, has increased its chain of agencies from 25 to 65 since the start of the year and last week announced the purchase of Richard Barclay, a chain in south-west London.

To staunch their losses, some larger chains are diversifying. "We are trying to broaden the basis of our earnings by expanding our commercial and professional services," says Mr Finch.

Throughout the year, Halifax has kept up a high-profile television advertising campaign, fanning the embers of the mar-

ket.

On goodwill on purchasing estate agency chains and expected to spend the same amount this year.

Now, it has slammed on the brakes, at least for the time being, although its total of around 709 outlets means that it has more or less achieved its original goal of parity with the life assurance companies.

Throughout the year, Halifax has kept up a high-profile television advertising campaign, fanning the embers of the mar-

ket.

In May, the group acquired Hambo Legal Protection, a legal expenses insurer, which contributed £500,000 in profits on a merger accounted basis.

Across the market, the slimming down of staff numbers and the closure of marginal offices continues.

Black Horse's numbers have shrunk by 800 from 3,000 since the beginning of the year. It is generally considered one of the leanest and most efficient chains.

According to Mr John Wrigglesworth of stockbrokers UBS Phillips & Drew, these economies will help to reduce losses in the second half of the year. "I think that some of the larger chains will get away with losses of about two thirds of what they lost in the first half of the year," he says.

But with little chance of a revival in the market before the second half of next year at the earliest, the industry finds itself peering into a black hole with losses in 1990 hard even to guess at.

the moment who is doing well, I don't know who it can be."

At Black Horse Estate Agencies, Mr Peter Constable, chief executive, says house sale volumes fell to 30,000 in the first half of the year from 36,000 a year ago.

"The pattern varies regionally," Mr Constable says. "In some areas the fall is well over 50 per cent and in others it is very low."

The turnaround has already forced some notable reversals of strategy.

A year ago, Halifax, the largest UK building society, was in the process of spending £100m

to keep them alive.

Those who have stood aside from purchases naturally derive a certain comfort from the present situation. Legal & General, the large life assurance group, decided not to build up an agency chain, but to buy a 10 per cent stake in a number of companies.

"We are glad now that we didn't get involved in expensive purchases," says the group.

However there are still some late entrants to the market, Woolwich, the fourth-largest

Tarmac ready for continental expansion

By Andrew Taylor, Construction Correspondent

TARMAC, Britain's biggest housebuilder, contractor and building materials group, expects to make its first acquisition of a quarry in continental Europe by the end of this year.

The group is one of the largest aggregate and ready-mix concrete producers in the UK. It also owns large aggregate and ready-mix concrete businesses in Florida, California, and Virginia in the US.

Tarmac, which yesterday announced a 23 per cent rise in pre-tax profits to £15.8m during

the six months to the end of June, has considered France a possible candidate for its first Continental acquisition.

British companies already have a strong holding in the building sector in France - Steetley is the country's biggest aggregate producer, and RMC is one of the two largest concrete producers there.

The French plan to build or upgrade 3,000km of road by 1996 and to construct 720km of fast rail track by 1993.

Tarmac said its seven divisions all increased profits during the

first half. This included the UK housing and building materials units in the US. Group turnover rose by 18 per cent to £1.52bn and earnings per share by 20 per cent to 13.2p.

By the end of the year, Tarmac expects to have sold within 5 percentage points of the 12,165 homes it sold in the UK last year. Last year UK housing accounted for 49 per cent of its £423m trading profits.

However, margins are expected to come under pressure in the second half of this year. The company said its UK

contracting division already had £700m in turnover for next year on its order books. Profits had risen substantially in the first half.

Profits from Tarmac's US building materials operations, which fell by 10 per cent in 1988, recovered a little in the first half.

Profits in industrial products benefited from the first earnings from Ruberoid, the roofing felt business acquired by Tarmac at the end of last year. The interim dividend increased from 2.5p to 3p.

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INTERNATIONAL COMPANIES AND FINANCE

Tangled past surrounding Bond's brewing asset sale

By Chris Sherwell in Sydney

AS MULTI-BILLION dollar deals go, few have a lengthier history than Mr Alan Bond's plan to restructure the ownership of his brewing assets using the cash-rich Bell Resources acquired from Mr Robert Holmes à Court.

When the mercurial 51-year-old entrepreneur purchased the Bell stable of companies from his Perth rival in 1988, he hoped not only to merge his flagship Bond Corporation with Bell Resources, but also Bond Media containing his television interests, with Bell Group, which owned Perth's highly profitable "West Australian" morning newspaper.

That plan - call it Version One - was frustrated by Mr John Spalvin, the wily chief of the Adelaide Steamship con-

glomerate. He built up a stake of almost 20 per cent in Bell Resources - sufficient to be calculated to extract some desirable assets or to be bought out before letting the deal go ahead.

Mr Bond decided instead to call it off, and effectively locked Mr Spalvin into an investment of declining value on the share market. Simultaneously, and in a controversial move, his company started to tap Bell Resources' cash mount anyway.

It was not until May that it became known Bond Corporation had "borrowed" around A\$90m (US\$70.25m) from Bell Resources on unclear terms.

Amid mounting speculation about this and the future of his

whole empire, Mr Bond

announced Version Two of his brewery restructuring.

This involved the sale of all his Australian and US brewing assets to Bell Resources for A\$3.5bn, a sum comprising a A\$1.2bn "deposit" paid to Bond by Bell Resources and A\$2.3bn of debt in Bond Brewing Holdings, the main brewing arm.

Once again a principal obstacle to the plan was Mr Spalvin and - by now furious about the A\$1.2bn, some of which apparently repaid Bond Corporation bank debts, and sitting on an increasingly hefty loss as Bell Resources shares fell alongside Bond Corporation's.

But the objections went further. Argument raged over the high A\$1.5bn value put on the brewing assets, and when the Stock Exchange ordered valua-

tions to be done both for Bell Resources and Bond shareholders, Mr Bond threatened to call the whole deal off. At one point in June, the stock exchange suspended Bell Resources shares.

The National Companies and Securities Commission (NCSC), Australia's share market watchdog, was also getting more deeply into the act, and recently confirmed it is investigating the A\$1.2bn "deposit" made by Bell Resources to Bond Corporation, which have common directors.

In fact a full sale also had to be ruled out. It had emerged that if Bond Corporation went below 50 per cent control of its brewing interests, that might trigger the costly redemption of some A\$700m in Bond Corp convertible bonds at par.

What finally emerged yester-

day, therefore, was Version Three of the restructuring, involving a joint venture with Lion Breweries of New Zealand, and just the Australian brewing assets with the US Heileman brewery interests excluded.

This proposed A\$2.5bn deal must now run the same gauntlet as its two predecessors: namely Mr Spalvin, other shareholders and such regulatory bodies as the Stock Exchange, NCSC, Trade Practices Commission and Foreign Investment Review Board.

If it goes through, Mr Bond could still face difficulties. On one analyst's view, he will have slashed his main source of cash flow, and made further asset disposals even more necessary to service his debts.

Myers' meteoric rise in NZ lager market continues

By Terry Hall in Wellington

IF MR DOUGLAS MYERS succeeds in his bid to secure a half stake in Bond Corporation's brewing interests, he will have moved, in eight years, from a virtually unknown minor shareholder in Lion Breweries to potentially one of the most powerful men in the brewing industry in Australia and New Zealand.

Mr Myers has long held the ambition to move into Australia: but the size of the two dominant liquor companies there, Elders and Bond, seem to make this target impossible.

Mr Myers' research showed there was no room for another brewery there to make Stag Lager, his company's leading brand. The company thus set out to build market share by export-

ing it from New Zealand. Yesterday, everything changed, with the confirmation that Mr Myers' company was likely to gain effective control of Bond's brewing interests.

Mr Myers had been valued at up to NZ\$4.5bn (US\$2.67bn), which compares with the total assets of Lion Nathan of NZ\$1.8bn.

Mr Myers has hinted Lion will be paying up to NZ\$2.5bn for control of half the Bond brewing group.

Mr Myers had always looked for a change. Details of yesterday's deal to gain control of Australia's second-biggest brewer are sparse.

But it is a breathtaking move for the New Zealand company, which should result in Mr Myers gaining control of

some of the oldest names in Australian brewing, including Castlemaine, Tooheys and Swan.

Mr Myers has a deep interest in the liquor industry and will happily discuss the history of brands and brewing techniques for hours.

This stems from his family's involvement in the Auckland liquor business from the 1840s.

They were pioneering shareholders in Lion Breweries which merged to form the national group New Zealand Breweries in the 1920s.

The Myers family concentrated on their own business interests, including building up a large private liquor group, Campbell and Ehrenfried, and New Zealand wines and spirits.

However, in 1981, Mr Myers sprang to national attention when he launched a personal bid to buy 20 per cent of New Zealand Breweries.

This cost NZ\$22m and was handled through a reverse takeover of the Myers liquor interests.

Then in his early 40s, Mr Myers said he could run the business better himself. He was appointed managing director and began a major shake-up of the group.

Profitability increased steadily as plants were closed and the business rationalised.

Mr Myers brought his personal stake to 30 per cent.

This dropped to an estimated 16 per cent following last year's decision to takeover L D

Nathan, which owns Woolworths NZ, and a substantial range of property interests.

This made Lion Nathan New Zealand's sixth-largest company although it is believed Lion will move to sell some Nathan assets to raise funds for the Australian move.

It has emphasised that no cash issue is planned.

The merger with Nathan was a contentious one, with Lion's other major shareholder, Malaysian Breweries, trying to stop it.

There were also protracted Commerce Commission hearings and an inquiry into share dealing by merchant bank Fay Richwhite.

Fay Richwhite are playing the major role in advising and

Hongkong Bank votes to update trading procedures

By Michael Murray in Hong Kong

SHAREHOLDERS OF the Hongkong and Shanghai Banking Corporation yesterday voted in favour of moves to modernise the bank's statutory framework, passing two resolutions to submit the bank for the first time to the Hong Kong companies ordinance, and amend its existing century-old ordinance to bring it up to date.

The practical effects of the changes, described by Mr William Purves, the Hongkong Bank chairman, as moving into line with international trends, towards legal and regulatory consistency, are of a minor nature.

But they include the removal of technical snags in the issue of perpetual preferred stock, and opening the share register to the public eye for the first time.

However, the 1 per cent rule, under which prior board approval is required to hold more than 1 per cent of the Hongkong Bank's shares, remains in place.

Mr Purves dismissed suggestions a clearing of the way for some future restructuring of the Hongkong Bank, and said

Toyota sees rise in luxury vehicle sales

By Robert Thomson in Tokyo

TOYOTA MOTOR, the Japanese auto maker, yesterday announced a 2.5 per cent increase in consolidated pretax profit of Y\$25.6bn (US\$14.29m) for the year to end June, after an 11.2 per cent increase in total sales during the period.

Total sales were Y\$8,021bn, while sales of vehicles rose 10.8 per cent to Y\$5,789bn, and the number of units sold rose by 6.2 per cent to 4.1m, reflecting an increase in sales at the luxury end of the lucrative domestic market. Foreign sales rose 3.2 per cent to 1.9m.

During the period, the company's total assets rose from Y\$4,450bn to Y\$7,152bn. Twenty-five subsidiaries are covered in the consolidated results, six in Japan, and the remainder based in other countries.

Hooker sale

HOOKER Corporation, the financially troubled Australian property and retail company with US interests, has agreed to sell some of its assets for A\$1.4m (US\$9.7m), according to its provisional liquidator, AB DI, reports from Sydney.

The sale agreement includes Hooker's sand mining, quartzite quarrying and concrete products-making operations in New South Wales and Victoria.

CSR and Pioneer International have agreed to buy the interests with effect from September 1, according to a statement from Paul Marwick, Hooker's chairman.

Hooker owes Australian and international banks about A\$1.6bn.

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INTERNATIONAL CAPITAL MARKETS

World Bank issue priced to yield 8.44%

By Andrew Freeman

THE World Bank's \$1.5bn global bond issue was formally priced yesterday afternoon with a coupon of 8.4% per cent at a price of 99.55 to offer a yield of 8.44 per cent, some 37.55 basis points above the equivalent US Treasury. Heath

INTERNATIONAL BONDS

trading then ensued as the underwriting syndicate was relaxed and the bonds were allowed to find their market level.

Dealers reported good initial activity as the price was forced up as high as 99.55 bid, before limited profit-taking ensued and levels fell to around 99.37 bid. By the close of the session in London, the bonds were quoted at 99.78 bid, equivalent to a spread of 34 basis points over Treasuries.

There was much comment among syndicate officials, who said that it would take a few days before the hot money spread out of the deal and the spread settled down. Most traders thought the spread would stick around 33 basis points.

NEW INTERNATIONAL BOND ISSUES						
Borrower	Amount m.	Coupon %	Price	Maturity	Fee	Book runner
US DOLLARS						
World Bank (a)♦	1,500	8.4	99.55	1999	3 1/4	Deutsche Bk/Salomon Bros
World Bank (b)♦	800	8.4	100	1993	2 1/2	Daiwa
Export Dev.Corp. Canada (a)♦	200	8.4	99.4	2000	2 1/2	CSFB
MSF France (IVB)♦	60	8.4	99.2	1998	2 1/4	Mitsubishi Fin. Int.
STRALIA						
European Investment Bank (c)♦	175	9 1/2	94 1/2	2005	n/a	EIB Capital Markets
LIRE						
Mediobanca (d)♦	250m	8	100	1995	2 1/4-1 1/2	Banque Indosuez
SWISS FRANC						
Nissens House Ind. (e)♦	35	1 1/2	100	1994	1 1/2	J.Henry Schroder Bank

♦=Private placement. ♦With equity warrants. ♦Convertible. ♦Final terms. a) Non-callable. b) Once only call at par after 2 years. c) Interest only fund years 1-4 will retire maximum £25m of total issue. Fungible with existing build-up issues, taking total to £200m. d) Warrants to buy ordinary shares of Olivetti. From 1992 holders of warrants who still hold bonds or buy them in the market can ask issuer to redeem bonds at par to pay for Olivetti shares. Part of £750m issue.

e) Yield to 3.50%.

but some felt it would continue to tighten.

There was also talk that at its launch level the issue had been heavily oversubscribed, perhaps by as much as three times. At the tighter spread, there was predictably less interest, but dealers said there was good "buy and hold" demand of the sort the World Bank had been hoping to tap.

A \$200m deal maturing in March 2000 was brought for Export Development Corporation of Canada (EDC) by Credit Suisse First Boston. The interest was quoted at 9.05, the expected price of the World Bank bonds, but many traders

(CSFB) using the US-style re-offering method of underwriting.

The bonds offered an 8.5% per cent coupon and were priced at 99%, the level at which the underwriting group was asked to re-offer the bonds to investors.

EDC is considered one of the best quality names on the Euromarket and its previous deals have traded in line with or better than World Bank issues. Yesterday's terms gave an apparent spread over treasuries of 38 basis points, exactly in line with the expected price of the World Bank bonds, but many traders

rounded this up to 40 basis points to take the short first coupon payment into account.

The syndicate was broken shortly after launch, and the bonds were bid by CSFB at 99%. It is understood the promoters were unwrapped, although CSFB declined to comment.

EIB Capital Markets re-opened a build-up issue for the European Investment Bank with a £175m tranche of the 9% per cent deal maturing in 2009.

The new bonds, which were placed with UK institutions, were priced at 94%, to yield 75 basis points over the equivalent

UK government stock, in line with the existing EIB bonds. EIB was quoting the 94% bid.

In Germany, prices of recent issues rose by around 35 pfennigs amid improved trading – dealers described good turnover and greater client interest in attractive yield levels. The Norsk Hydro DM250m 7 1/4 per cent bonds were trading at 98.55 bid, a gain of 30 pfennigs on Monday's close.

In Switzerland, the secondary market in straight bonds remained quiet, a \$175m convertible issue brought for Nissens House Industry by J.Henry Schroder Bank had a good reception as investors chased the bonds for their exposure to the buoyant housing sector of the Tokyo stock market. The lead manager was quoting the paper at a premium to the par issue price of 3% points.

Monday's SF120m deal with equity warrants for Kaufhof Finance by UBS had a reverse and fell as low as 2 bid, before being quoted by UBS at less 1 1/4 bid. Co-managers were said to be selling some of their allocations back to UBS.

London metal dealers still

fighting terms set down by the CFTC – notably the requirement to segregate customer funds – may be disappointed to learn that Cerro Metals (UK) Ltd, the firm of Mr Christopher Green, chairman of the Association of Futures Brokers & Dealers, and another 18 pending approval.

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UK COMPANY NEWS - THE PROBLEMS AT FERRANTI

Local hero started in chicken house and ended in doghouse

Roderick Oram scours Lancaster, Pennsylvania for traces of International Signal's elusive James Guerin

M R JAMES GUERIN had a lot to be thankful for one night three years ago when he scrambled out of his crashed helicopter as it sank into the icy waters of the Susquehanna River.

Already a respected business leader in nearby Lancaster, he became a local hero for riding his company's helicopter in the hunt for a missing fisherman. "He thought an extra set of eyes would help in the search," his spokesman said, downplaying the spirit of derring-do marking Mr Guerin's career.

The incident helped make Mr Guerin's reputation as a man who gave generously of his time and considerable money to the community. It also enhanced the public image of International Signal and Control, a secretive defence electronics and munitions maker he had established locally in 1971.

His popularity peaked 18 months later when in October 1987, he merged ISC with Ferranti, the British electronics group, in a \$1.5bn share swap. But now Ferranti must

be wishing it had had another set of eyes when it searched ISC's books before the takeover. Indications in recent weeks of alleged fraud on a massive scale have brought Ferranti International Signal, as the merged company was called, to its knees.

Mr Guerin's problems are as great as Ferranti's. Over the past year or so his business empire has crashed as dramatically as his helicopter. It began to plummet when officers of United Chem-Con, a defence contractor in which he had a minority stake, were found guilty of defrauding the Pentagon of \$16m (£10m).

With his business dealings under investigation by US authorities and many local people sceptical he could scramble out from under this crash, he upped stakes six weeks and moved his family to Florida.

"What took us 20 years to build has been significantly undermined in just 30 days," he said in a long letter to one of the Lancaster newspapers which he felt had boudined him out of town.

"For many people it was a sad day

when he left for Florida," said Mr Luke Hess, director of communications at Lancaster's Chamber of Commerce. Not only will the community miss his philanthropy - an estimated \$10m over the past seven years - but many people are worried about how many jobs Ferranti International Signal, one of the largest local employers, will have to cut to do business.

ISC grew rapidly to the point its annual turnover was about \$600m when it merged with Ferranti. Mr Guerin attributed its growth to the strong work ethic of local people and support of local banks such as Meridian.

In some ways the company is highly incongruous in the town of 57,000, an arms maker in the heart of Pennsylvania Dutch tourist country, Hershey, the chocolate making town, is nearby but so too is Gettysburg, scene of the bloodiest battle of the American Civil War.

Lancaster County is also home to many pacifist, intensely conservative Amish but they keep to themselves on their farms east of town, while ISC's plants are to the west.

A singer in his church choir, a large contributor to cultural and charitable causes, and a mentor to several minority men struggling to form their own companies, Mr Guerin became well known around town by the early 1980s. By then, he said, he felt that ISC was on a sound

enough footing to allow him time for community activity.

"I have been a practising Christian for three decades and it forms the centre of our family life and strength," he said in his farewell-to-Lancaster letter. He and his wife of more than 30 years have five children.

It was one of those minority businessmen, Mr James Christian, president of United Chem-Con, who turned a harshly unfavourable light on Mr Guerin. In pleading guilty, he accused Mr Guerin of masterminding the \$16m fraud, an allegation Mr Guerin strenuously denies.

"A father teaches his son how to use a gun to go hunting," Mr Guerin said in his recent letter to the newspapers. "In later years, the son murders someone with a gun. The son blames the father."

Such was the secrecy surrounding ISC's work and Mr Guerin's business dealings, much has yet to be revealed about the problems engulfing Ferranti. Investigations by the company and the authorities on both

sides of the Atlantic will shed a lot of light but so will law suits by several former senior employees of ISC.

So litigants have they become about wrongful dismissals, ISC could be renamed. One person suing is Mr Jacq van der Heyden, ISC's director of marketing in Europe from 1979 to 1984.

In court documents filed in Lancaster, he sheds light on the role he said Sir David Checketts played in expediting matters for ISC. Before joining ISC in London, Sir David was a royal equerry.

Mr Guerin refuses to talk to the press, letting his last letter to Lancaster express his feelings for him. He ended the letter quoting a poem by a doctor. The last stanza reads:

*Give the world the best you have
and you'll get kicked in the mouth.
Give the world the best you have,
anyway.*

Available options appear unappealing

By Hugo Dixon

THE FERRANTI fraud scandal may stem only from a particular subsidiary and a few contracts in that subsidiary, as the company's directors say. But the scandal still threatens to overwhelm the entire defence electronics group.

This is why a debate has now begun over how Ferranti's mainstream business can be shored up and the future employment of its 24,000 staff secured. There is particular concern in Scotland, where Ferranti has 7,000 employees in Edinburgh.

The scandal also threatens to derail the Government's policy of maintaining competition in the defence industry.

The Ministry of Defence had been hoping that Ferranti would act a strong alternative supplier of electronic systems to the new combine formed following the takeover of Plessey by the General Electric Company and Siemens of West Germany.

Meanwhile, the Labour Party has scented that it may be able to make political capital out of the affair. Mr Bryan Gould, its trade and industry spokesman, has argued that the Government should take a stake in the group to stop it falling into

the hands of foreigners. Rescue options range from such a partial nationalisation to shareholders injecting more funds but otherwise leaving things much as they are. Other options include merging Ferranti with a larger and stronger UK defence group or selling it to a foreign arms maker.

The snag, however, is that none of the available options look particularly appealing. Those that are attractive on political grounds are fraught with industrial problems, and vice versa.

The drawback of a partial nationalisation is that it goes against everything the Thatcher Government has been trying to achieve in its industrial policy. Although Ferranti was taken into public ownership in the 1970s after a previous dive in its financial position, it is difficult to see nationalisation as an option in the current political climate.

Selling Ferranti to another UK defence group is probably the most attractive option from a political point of view. The problem is that the only two defence groups of sufficient clout are British Aerospace and GEC-Marconi, and the Ministry of Defence is

already worried that both are too dominant in the defence arena. BAe competes with Ferranti in naval systems and missiles, while GEC-Marconi competes with it in avionics and sonars.

A foreign takeover would almost certainly create a political storm, although there might be less of a problem if the acquiring company was of European origin.

The Manufacturing Science and Finance Union, which represents some of Ferranti's engineering staff, has said it would like to see a British or European option. "We would be very concerned about an American or even a Japanese option," according to Mr Larry Brooke, the union's national officer.

The three most likely European acquirers are Thomson of France, Daimler-Benz of West Germany and Siemens. A link-up with Daimler would raise extreme monopoly fears, and the German company has already built up a giant arms business via its merger earlier this month with Messerschmitt-Bölkow-Blohm.

Monopoly problems would also be aired, though to a lesser extent, if Thomson turned out to be the rescuer. It

has recently agreed to buy from Philips of the Netherlands most of its defence businesses. There could also be free-market concern within the UK government that Thomson is owned by the French government.

The snag with Siemens is that it has just acquired half of Plessey, so there might be a feeling that it has already had more than its fair share. However, Siemens is not yet a major defence contractor, so there would not be monopoly fears. And the UK government might think that combining Ferranti with half of Plessey would provide a second pillar strong enough to compete with GEC-Marconi.

One way of sweetening a foreign takeover would be for a British defence business to be given the right to buy a continental defence company as a quid pro quo.

The final option would be for Ferranti's shareholders to put up more cash to shore up its balance sheet. The drawback is that their patience has already been worn thin over the past week and it is difficult to imagine them giving the current management another lease of life.

Scandal will have repercussions throughout the group's operations

By Hugo Dixon

THE ALLEGED £150m fraud at Ferranti's ISC Technologies subsidiary will have an impact on the rest of the group for two reasons.

First, it will create a hole in the group's finances. Ferranti thought it had net worth of £371m at the end of March, but the true figure would be only £221m if the final knock amounts to the full £150m.

The position is exacerbated by the fact that Ferranti's financial position was not particularly sound even before the alleged fraud emerged.

At the end of March, it owed its banks £227m. Almost of this was borrowed short-term, which means that it would have had to be rolled over any way during the current financial year.

These high short-term borrowings also meant that Ferranti's interest payments of £21m last financial year were

less than three times reported operating profits. The company now believes these operating profits were inflated by the fraud, with the result that the interest cover would have been even less.

As a result of the alleged fraud, Ferranti has technically defaulted on many of its £227m loans. The banks are entitled to call these in - hence Ferranti's anxiety to persuade them to reschedule their debts.

It seems likely that the banks will agree, but not before they have exacted promises from Ferranti's board about the future structure of the business. They will probably not be happy with a gearing ratio of about 100 per cent and a low level of interest cover.

So a bank rescheduling can probably only be a short-term solution. Either an injection of new equity or sale of assets -

Better communication would install a little confidence

By Ian Hamilton Fazey, Northern Correspondent

IF ANYTHING united Ferranti's workforce yesterday, it was worry. It certainly was not a universal faith in the company's ability to pull through the crisis arising from its purchase of ISC.

One young worker summed it up as he arrived at Ferranti Computer Systems in the Greater Manchester suburb of Wythenshawe shortly after 7.30am: "Everyone's worried. People don't really know anything; we haven't seen the letter which the chairman is supposed to send to us all; we're still waiting for briefings; no one knows what's really going on or what the management is going to do or whether we can survive."

The letter, written by Sir Derek Alun-Jones to reassure employees, has not been sent directly to individuals but, according to a Ferranti spokesman, fed into the company's internal communications network.

"We should reach us by about the end of next week then," another employee observed. "Communications could be better. Management is open with us according to what the information is they want to tell us. Usually it's bad news only. When it's redundancies, they are imposed at the last minute and we only hear about orders when we haven't won them. They're afraid of us making a pay claim if we think they're doing well."

He added: "Sir Derek was pretty calm on the television. If I were in his shoes I'd have been shaking. But we're not just talking about the ISC problem, but the loss of future orders for the whole group if confidence in Ferranti is shaken."

Ferranti operates on 13 different sites in Greater Manchester. Both the geographical spread and the wide range of activities - some secret - do not aid communications, but Mr Bob Parsons, a regional full-time official of MSF, the management, science and finance union, thinks that Ferranti has not been trying hard enough anyway.

"After Ferranti was rescued by the Government in 1974 it was obliged to have more participation and consultation. This fell off from 1979 onwards. They are not the worst management or industrial relations, but they are a long way from being the best," Mr Parsons said.

He thinks that whereas a company such as Pilkington could rely on support from its workforce and unions in a crisis, Ferranti will struggle.

He added: "The company has been declaring good profits while making our members redundant. How much more dangerous is it going to be for the workforce when up to £200m of assets have disappeared? That adds up to the last three years' profits."

At the factory gates there were no smiles. Most would not comment out of ignorance, although not all were untrusting of management: "Everybody's very worried for their jobs, but Alun-Jones reckons he's going to sort it out," one worker said.

Another commented: "People in my department are worried but hopefully we'll all come through. We think we're strong enough. I have been here 15 years and personally I think this is a good company to work for. The vast majority are keeping their fingers crossed and waiting."

A systems commissioning engineer showed less faith: "I don't think the company is going to be able to pull through as easily as Sir Derek said on TV," he said. "The company may have sales of £21m, but a £200m shortage in assets is a lot to make up without getting help from outside."

He expected many skilled people to end their personal uncertainty by voting with their feet.

"I am happy here, but I'll have no trouble finding work and that's what I'm thinking about at the moment. I don't expect the unions to achieve much. They have no clout because they have no ultimate weapon. Industrial action is always very unlikely because there's nothing here people would be prepared to sacrifice wages and salary for," he said.

Holmes à Court sells stake in Christies

By John Riddings

Mr Robert Holmes à Court, the Australian businessman, has sold his 7 per cent stake in Christies International, the auctioneer, to a mystery buyer for \$34m.

According to a spokesman for Mr Holmes à Court, the stake was sold to a Japanese stockbroking firm, suggesting that the ultimate owner is a Japanese investor. Under UK company law, the purchaser will have to reveal itself by next week if it has more than 5 per cent of Christies shares.

Mr Holmes à Court amassed the stake through market purchases since the beginning of the year. The sale price represents a profit of over £10m.

A spokesman for Christies said that "we were comfortable with Mr Holmes à Court as a shareholder, but are happy if the stake has gone to a long term investor."

CHRYSLER CREDIT CANADA LTD.

NOTICE OF REDEMPTION

TO THE HOLDERS OF
14% Guaranteed Notes
Due October 31, 1991

NOTICE IS HEREBY GIVEN that pursuant to the provisions of the Trust Indenture dated as of October 31, 1984 between Chrysler Credit Canada Ltd. ("the Company") and Montreal Trust Company of Canada (the "Trustee"), the Company will redeem on October 31, 1989 (the "Redemption Date") all of its outstanding 14% Guaranteed Notes due October 31, 1991 at a price of 100% of the principal amount thereof together with accrued and unpaid interest to October 31, 1989 (the "Redemption Price").

Payment of the Redemption Price will be made in lawful money of Canada, upon presentation and surrender of such Notes together with all unmatured coupons to one of the Paying Agents listed below.

The Royal Bank of Canada
London Branch
Royal Bank of Canada Centre
71 Queen Victoria Street
London, England EC4V 4DE

The Royal Bank of Canada
Toronto Main Branch
200 Bay Street
Toronto, Ontario M5J 2T3
Banque Générale du Luxembourg, S.A.
14 Rue Albringer
Luxembourg

NOTICE IS FURTHER GIVEN that all interest on the Notes shall cease to accrue from and after the Redemption Date and coupons for interest to accrue after such date shall become null and be void.

Dated at Toronto 13th day of September, 1989.

CHRYSLER CREDIT CANADA LTD.
By: Montreal Trust Company of Canada,
Trustee

Eurofighter consortium cautions on placing new orders

By David White in London and David Goodhart in Bonn

THE POTENTIAL effect of the Ferranti International Signal contracts affair on Ferranti's main business is shown by a warning from the Eurofighter consortium about the placing of orders with the British electronics concern.

Eurofighter, the Munich-based joint company in charge of the four-nation European Fighter Aircraft project, has urged its partners - including British Aerospace - to exercise caution in placing new contracts with Ferranti.

An initial message sent last Tuesday, the day after trading in Ferranti shares was suspended, announced the withdrawal of authorisation for sub-contracts with Ferranti "or any consortium of which Ferranti is a member."

However, this message, obtained by the magazine Jane's Defence Weekly, was subsequently qualified to make clear it was not an instruction to avoid dealing with Ferranti. Most contracts for the EFA are placed by the partner companies on behalf of Eurofighter.

Eurofighter said the measure was intended as a precaution until the situation becomes clearer. Sub-contracts already placed would not be affected and negotiations on other contracts would continue. However, the move is indicative of the loss in confidence stemming from Ferranti's disclosure of irregularities in the overseas business of its ISC Technologies subsidiary.

Ferranti is a potential participant in many areas of the £22bn project, for which Britain, West Germany, Italy and Spain are funding development.

The biggest stake in the bidding is for the radar, worth more than £1bn to the winning team. Ferranti was thought in July to be close to clinching the project, but the odds have since altered significantly.

The West German defence ministry is expected to use Ferranti's difficulties in its continuing campaign against the ECR90 designed by the British company. This is competing against an updated version of a US Hughes radar, proposed by a team headed by West Germany's AEG.

Mr Tom King, UK Defence Secretary, is due to discuss the deal with Mr Gerhard Stoltenberg, his West German counterpart, in Bielefeld tomorrow. Last month Britain sought to break the deadlock by agreeing to consider possible improvements to AEG's MSD-2000 proposal to match the ECR90 in meeting the RAF's performance requirements for range and stealth.

Its full report is not expected to be ready for several more weeks, however.

A proposal for the UK Ministry of Defence to bear any unforeseen costs arising from the Ferranti system was opposed by the UK Treasury.

Other EFA contracts in which Ferranti is involved in the bidding include the inertial navigation system. Ferranti is part of a German-led consortium competing with British Aerospace among others.

It is part of another German-led team for the aircraft's forward-looking infra-red (FLIR) targeting equipment. Other contracts for which it would be a contender include the control displays in the cockpit, the "head-up" display and the flight data recording system.



A HEALTHY GLAXO AND A HEALTHIER WORLD.

Glaxo reports another excellent year.

Sales increased strongly by 25% to £2.6 billion.

Pre-tax profits, up 21%, exceeded £1 billion for the first time.

Earnings per share were up by 20% to 92.4 pence, demonstrating the Group's continuing success in achieving organic growth in one clearly focused business, prescription medicines.

It represents an outstanding result for Glaxo shareholders and a major achievement by its employees throughout the world.

It's good news for Britain, to whose balance of payments the Group contributed exports worth more than £600 million.

It's good news too for the countless men, women

FINANCIAL HIGHLIGHTS - YEAR TO 30TH JUNE 1989

	1989 Unaudited	1988	% increase
Turnover	£2570m	£2059m	25
Trading Profit	£876m	£764m	15
Profit Before Tax	£1006m	£832m	21
Earnings Per Share	92.4p	77.1p	20
Dividends Per Share	35.0p	25.0p	40
Research and Development	£323m	£230m	40
Capital Expenditure	£373m	£275m	36

and children everywhere who continue to benefit from Glaxo's single-minded concentration on the discovery, development and marketing of safe and effective remedies for illnesses that impair the quality of life, or threaten life itself.

Glaxo remains committed to the heavy investment

necessary to stay at the leading edge of medical and pharmaceutical progress.

Research and Development spending of £323m in the year includes a major clinical development programme aimed at bringing a range of promising new medicines to the market.

This remains a key priority for the immediate future, together with a commitment to realising the full potential of the Group's present range of products — one of the world's most valuable pharmaceutical portfolios.

In an intensely competitive international industry, Glaxo moves forward with confidence.

Copies of the 1989 Annual Report and Accounts will be available from October 13th from: The Secretary (FT), Glaxo Holdings p.l.c., Lansdowne House, Berkeley Square, London W1X 6BP.

The contents of this advertisement, for which the Directors of Glaxo Holdings p.l.c. are solely responsible, have been approved for the purpose of section 57 of The Financial Services Act 1986 by an authorised person.

WORLD LEADERS IN PHARMACEUTICALS

Glaxo

UK COMPANY NEWS

Exceptionals are Really Useful

By John Riddings

EXCEPTIONAL GAINS from property sales and continued strong receipts from the musical Cats lifted Mr Andrew Lloyd Webber's Really Useful Group to pre-tax profits of £7.4m for the year to June 30, an increase of 19.5 per cent.

Stripping out the exceptionals, which accrued from the sale of its planned new office site and the sale and leaseback of its existing headquarters, the performance was less useful with operating profit slipping from £5.86m to £5.7m.

Mr John Whitney, who has replaced Mr Brian Brody as managing director, said receipts from Cats had held up more strongly than anticipated.

Total box office receipts from the production amounted to £73m during the period, compared with £36m for

Phantom of the Opera and £1.9m for Aspects of Love, the newest production.

Global receipts from Cats now amount to over £500m.

and Mr Whitney said that it was a priority of the group to use the rights from such successful productions to achieve further expansion.

In practice this means the extension of its creative assets into film, television and recorded music.

The group is currently in negotiations concerning a "substantial" acquisition of a US television production company and is discussing how to turn Phantom into a film.

The group unsuccessfully applied for one of the new London independent radio franchises but will try again when

more are advertised.

Mr Whitney said that he would consider being part of a consortium to bid for a new ITV franchise in 1992.

The Palace Theatre continued to benefit from the success of Les Misérables and has now completed its exterior refurbishment. A reserve of £500,000 has been taken for the cost of interior refurbishment and this caused a reduction in profit at the theatre management division.

Group turnover for the period increased from £24.4m to £28.6m. Earnings per share rose from 34.3p to 45.4p and there is a full year dividend of 17p (15p) with a final of 12p.

• COMMENT

Cats obviously has more than nine lives, providing again the lion's share of theatre profits. But the fact that it gave a

stronger than expected performance merely sharpens the problem of compensation when its earnings start to fall. In addition, yesterday's exceptionals will not be around to flatten the pre-tax line. Part of the answer lies in the new shows, Aspects of Love already has advance bookings of £5m. In addition, the more aggressive use of rights is a sensible way of reducing the company's reliance on Mr Lloyd Webber's ability to deliver blockbusters. But moves into television production and libraries is a risky business as demonstrated by TV's acquisition of MTM.

Really Useful has not yet shown it can make successful acquisitions and the sort of company it is looking at is very hard to value. On pre-tax forecasts of £5.25m for the current year shares are on a fairly generous prospective multiple of 13.5.

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Salmonella scare hits Everest Foods

The recent salmonella scare hit profits at Everest Foods, with a decline of some 35 per cent over the year to May 31 1989. However, by that date the poultry division was returning to profit.

From sales of £19.52m (£17.77m) the pre-tax return was £1.58m, compared with £2.42m, after an exceptional £208,000 depreciation adjustment.

Earnings were again 17.3p and the recommended final dividend is 3.5p for a total of 5.5p, the same as would have been paid last time had the company been on the USM for the full year.

Group debt equity ratio was 76 per cent, but that should reduce substantially over the current year. The ratio rose because the salmonella scare hit the company's share price to the extent that it had to pay cash, instead of offering shares, to complete the acquisition of Ashfords.

Manganese Bronze

Manganese Bronze Holdings is paying 51m cash for Homer Engineering and Plastics. The price represents the book value of assets of the company.

Silentnight drops off to £3.8m

By Andrew Bolger

SILENTNIGHT Holdings, the bed and furniture manufacturer, announced an 12.5 per cent drop to £3.8m in profits for the first half of 1989, but insisted that was not the result of a drop in consumer demand.

Mr Christopher Burnett, chief executive, said these "particularly disappointing" results had come at a time when British sales were up 10 per cent on the corresponding period last year, and blamed operational problems in each of its three divisions.

In furniture, the group launched a suite called Melody, which proved a great success but used a fabric from the US which was on extended delivery. The huge bias towards one product also caused manufacturing problems.

Mr Burnett said: "While we had the orders, we were unable to deliver, and the factory operated extremely inefficiently. In an attempt to alleviate the problem we were, for quite some time, airfreighting the fabric, which added substantially to our costs.

"These problems have now been solved, but the impact of profits in the first half amounted to nearly 51m. The factory is now working flat out to reduce the backlog of work.

The results included the first contribution from SNE Bedding, a New England company which Silentnight bought in March for an initial £5.6m. Boosted by that acquisition, group turnover increased 26 per cent to £72.5m.

The interim dividend is maintained at 2.25p with earnings per share down to 5.46p (6.05).

• COMMENT

After a string of poor results from retailers, the City was half expecting bad news from a supplier of big-ticket consumer items such as Silentnight. What came as an unpleasant surprise was the combination of lower profits with increased sales. Mr Burnett was admirably open about the difficulties, and the company seems to have been genuinely unlucky. However, it does seem to have bitten off a huge management problem with its pioneering direct-delivery system. Full-year profits could be as low as £1m with earnings about 14p. With shares down 1p at 13p yesterday, that puts the Silentnight on a multiple of about 10 - modest, but not overly so, given that we may still be in the early stages of a consumer spending downturn.

Mr Burnett estimated that the three problems had cut first-half profits by about 21.75m. If we had achieved the same return on sales as in 1988, the first-half profits would have been

25.5m.

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This announcement appears as a matter of record only.

STRAND

Bealaw (236) plc

has acquired

Prestwich Holdings plc

The undersigned arranged the entire £91,000,000 equity and debt financing:

The Chase Manhattan Bank, N.A.

The undersigned acted as co-advisors to Bealaw (236) plc:

Charterhouse Bank Limited

Chase Investment Bank Limited

September 1989

CHARTERHOUSE

CHASE

High interest rates limit Bowthorpe to £21m

By John Riddings

A copy of this document, which contains listing particulars in relation to Drayton Asia Trust plc (the "Company") given in compliance with the listing rules made under section 142 of the Financial Services Act 1986, has been delivered to the Registrar of Companies in accordance with section 149 of that Act.

Application has been made to the Council of the Stock Exchange for all the Ordinary Shares and Trust Warrants of the Company issued, and now being issued, to be admitted to the Official List. It is expected that dealings in the Ordinary Shares (with Trust Warrants attached) will commence on Friday, 21 October, 1989. Dealings will commence in the Ordinary Shares and Trust Warrants separately on Thursday, 20 November, 1989.

The Directors of the Company (the "Directors"), whose names appear under "Directors, Managers and Advisers", accept responsibility for the information contained in this document. To the best of the knowledge and belief of the Directors (who have taken all reasonable care to ensure that such is the case) the information contained in this document is in accordance with the facts and does not omit anything likely to affect the import of such information.

Drayton Asia Trust plc

(Incorporated in England and Wales under the Companies Act 1985. Registered No. 2410504)

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100p per Share
payable in full on application

The Offer has been fully underwritten by Barclays de Zoete Wedd Limited. The Directors are aware of intended applications for Ordinary Shares (with Trust Warrants attached) of which the Company will accept a minimum of 75,000,000 representing 75 per cent. of the Ordinary Shares (with Trust Warrants attached) now being offered.

SHARE CAPITAL

Authorised	Issued and in Ordinary Shares of 10p each	Issued and Fully paid
\$12,000,000	\$10,050,000	\$10,050,000

INDEBTEDNESS

As of the date of this document neither the Company nor its subsidiary has any loan capital (including term loan) outstanding, or created but unused, or any outstanding overdrafts, charges, debentures or other borrowings or indebtedness in the nature of overdrafts, including bank overdrafts, facilities under intercompany or acceptance credits, finance leases, hire purchase commitments, guarantees or other material contingent liabilities.

The application form for the Ordinary Shares (with Trust Warrants attached) now being offered for subscription will open at 10.00am on Friday 29th September, 1989 and may be closed at any time thereafter. The procedure for application and an application form are set out at the end of this document.

INVESTMENT BACKGROUND

The Directors are optimistic about the long term investment opportunities in Asian equity markets. Asian countries have an exceptional record of economic growth over the past decade. Over the period between 1979 and 1988, Asian countries achieved an average annual rate of expansion of 6.3 per cent. in real terms compared with 2.7 per cent. for the OECD countries. In the past ten years, the NEs - Hong Kong, Singapore, South Korea and Taiwan - have produced the highest levels of growth, often achieving double digit annual increases, led by the manufacturing and export sectors.

Asian Real GDP Growth Rates Compared to the OECD (1979-1988)

	Average	OECD
Hong Kong	8.4	
Taiwan	8.0	
South Korea	7.6	
Singapore	7.2	
Thailand	6.3	
Malaysia	5.7	
Indonesia	5.1	
Philippines	2.2	
Average	6.3	
OECD	2.7	

Sources: Barings Trust Research Report, UN, World Bank, Indonesia Data Budget

Over the next decade, the Directors believe that the less developed countries, such as Malaysia, Thailand, the Philippines and Indonesia, have the potential to repeat the performance of the NEs by moving into those areas of labour intensive manufacturing in which the NEs are becoming less competitive. As these less developed countries reach the level of industrialisation now enjoyed by the NEs, the Directors expect to see a similar pattern of industrialisation elsewhere in the region, particularly in India and possibly in China. In the longer term, the Directors believe that the region's manufacturing base, has experienced new dynamics for economic performance. South Korea and Taiwan are now focusing on the expansion of domestic demand. Hong Kong is becoming a service centre for China, and Singapore is continuing to develop as a trading, business and financial services centre for the ASEAN region.

Asian countries are also benefiting from the effects of the appreciation of the Japanese yen and the structural changes in the Japanese economy, in particular the expansion of domestic demand. The appreciation of the yen has not only made the Asian manufacturing industry relatively more competitive, but has encouraged Japanese companies to transfer labour intensive industry overseas. Asia's low labour costs and tax incentives have proved a magnet for Japanese capital. Japanese direct investment in Asia has risen from US\$1.2bn in 1980 to US\$5.5bn in 1988. Asian countries' exports to Japan are also growing rapidly, exports in local currency terms from Taiwan, Hong Kong and Singapore to Japan rose by 14.5 per cent., 49.8 per cent. and 25.3 per cent. respectively in 1988, compared with 1987.

Since the introduction of the "open door" economic policy in 1979, China has achieved real GDP growth of nearly ten per cent. per annum, with attendant benefits for neighbouring Asian countries. However, as a result of the recent political and economic turmoil, the Directors believe that it may not be possible for China to achieve the same rate of economic growth in the future. On the other hand, the Chinese government has stated that the "open door" economic policy will continue. Against this backdrop, the Directors believe that the prospects for the region's equity markets are very positive, particularly in the long term, but the Directors believe that the attractive prospects for the Asian region have not been materially diminished by these events.

As rapid economic development brings prosperity to Asian countries, regional trade is likely to become more important, thus reducing their dependence on the United States. Trade between Singapore, South Korea, Taiwan, Thailand, the Philippines, Malaysia and Indonesia amounted to US\$49.7bn in 1988 compared to US\$22.2bn in 1981.

Although the Directors are confident that the region will achieve the potential they have indicated this is subject to political and other risks that are described in the paragraph "Risk Factors".

Asian Equity Markets

The past decade has witnessed the expansion and development of Asia's equity markets and the introduction of indirect investment vehicles. In the mid-1970s, the first unit trusts to foreign investors, ten years ago, for example, there was no vehicle for investment in the market. There are now over 100 units of investment instruments available for investment in Asian equities. Other markets which have allowed direct foreign investment have also, to a lesser extent, been able to attract foreign investment. Thailand, where the stockmarket capitalisation has expanded from US\$1.1bn in 1981 to US\$13.8bn in 1988, is a good example of this.

Stockmarket Capitalisation

Monthly Trading Volume

	1980 (\$USbn)	1988 (\$USbn)	1980 (\$USm)	1988 (\$USm)
Singapore	24.5	63.1	312.2	541.9
Thailand	1.2	8.8	26.6	57.45
Malaysia	23.0	36.4	210.2	210.2
South Korea	4.4	93.0	162.9	6,978.0
Hong Kong	40.8	743	551.1	2,128.5
Taiwan	0.1	120.1	375.1	23,415.0
Philippines	2.1	4.3	28.5	32.0
Total	102.1	390.0	1,466.4	33,620.1

+282.0% +1,029.5%

Number of Listed Companies 1,531 1,869 +22.1%

Sources: Barings Trust Research Report, Year end stockmarket capitalisation and exchange rates.

DEFINITIONS

In this document the following words and expressions shall bear the following meanings except where the context otherwise requires:

"Company" or "Drayton Asia Trust" Drayton Asia Trust plc and where the context requires its subsidiary Drayton Asia Finance Limited

"Directors" or "Board" the Directors of the Company

"MM"

MM Limited

Barclays de Zoete Wedd Limited

the offer for subscription of Ordinary Shares (with Trust Warrants attached) contained in this document

"Offer Price" 100p per Ordinary Share (with Trust Warrants attached) on the basis of one Trust Warrant for every five Ordinary Shares

"Ordinary Shares" the Ordinary Shares of 10p each in the Company as described in this document

"Trust Warrants" the warrants to subscribe for Ordinary Shares issued on the basis of one Trust Warrant for five Ordinary Shares as described in this document

"Application Form" the application form in respect of the Offer attached hereto

"The Stock Exchange" The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited

"ASEAN" Association of South East Asian Nations - Brunei, Indonesia, Malaysia, the Philippines, Singapore and Thailand. Papua New Guinea is an associate member

"bn" one thousand million

"Dfl" the Department of Trade and Industry

"GDP" Gross Domestic Product

"GNP" Gross National Product

"NIE" Newly Industrialised Economies - Hong Kong, Singapore, South Korea and Taiwan

"OECD" Organisation for Economic Co-operation and Development

"Proposed Trust" the proposed investment trust

date time and date for receipt of applications 10.00am on Friday, 29th September, 1989

date of allocation to be announced by 9.00am on Monday, 2nd October, 1989

announcements letters of allotment to be despatched on Thursday, 6th October, 1989

set date in the Ordinary Shares (with Trust Warrants attached) to commence on 9.00am on Friday, 6th October, 1989

date time and date for splitting renounceable units of allotment 3.00pm on Wednesday, 7th November, 1989

date of commencement in the Ordinary Shares and Trust Warrants separately on Thursday, 2nd November, 1989

date time and date for registration of renunciation 3.00pm on Friday, 3rd November, 1989

date of issue of Ordinary Share certificates and Trust Warrant certificates by Monday, 4th December, 1989

date the exercise of Trust Warrants

date time and date for receipt of applications 10.00am on Friday, 29th September, 1989

date of allocation to be announced by 9.00am on Monday, 2nd October, 1989

announcements letters of allotment to be despatched on Thursday, 6th October, 1989

set date in the Ordinary Shares (with Trust Warrants attached) to commence on 9.00am on Friday, 6th October, 1989

date time and date for splitting renounceable units of allotment 3.00pm on Wednesday, 7th November, 1989

date of commencement in the Ordinary Shares and Trust Warrants separately on Thursday, 2nd November, 1989

date time and date for registration of renunciation 3.00pm on Friday, 3rd November, 1989

date of issue of Ordinary Share certificates and Trust Warrant certificates by Monday, 4th December, 1989

date the exercise of Trust Warrants

OFFICE STATISTICS

Number of Ordinary Shares in Issue following the Offer 100,000,000

Number of Trust Warrants in Issue following the Offer 20,700,000

Offer Price per Ordinary Share (with Trust Warrants attached) 100p

Offer Price per Trust Warrant (with Trust Warrants attached) 97.5p

Offered net proceeds of the Offer 97.5m

Offered net reserve value per Ordinary Share 97.5p

DIRECTORS, MANAGERS AND ADVISERS

Directors

John J. George (Chairman)

Chi Chen Huang (Worth)

James Bruce Pitt

Andrew Reeve Watson Smithies

11 Devonshire Square, London EC2M 4YR

22 Egmont House, 2 Swan Lane, London EC4R 4YR

20/F-24/F Sun-Tech, 33 Shandong, Taipei, Republic of China

11 Devonshire Square, London EC2M 4YR

Sedgwick House, The Sedgwick Centre, London E1 8DX

INTRODUCTION

Drayton Asia Trust is a new investment trust company which will be listed on The Stock Exchange. The objective of the Company is to provide long term capital growth for its shareholders by investing in the developing economies of Asia, which the Directors believe offer great potential for capital appreciation.

The Company will be managed by MM, which has extensive experience of managing investment trust companies, and which has been the manager of Drayton Far Eastern Trust. MM also invests in both Japan and Asia and is the best performing trust in its sector over the ten, five and one year periods to 30th June, 1989, according to the Association of Investment Trust Companies. The same source shows that over the ten year period, Drayton Far Eastern Trust increased its net asset value by over 11 times which made it the best performing investment trust as measured by net asset value in any sector.

Drayton Asia Trust will differ from Drayton Far Eastern Trust in that it will have no direct exposure to Japanese and Australian equities. However, the investment manager may invest in Japanese equity warrants as described in the paragraph "Use of Equity Warrants". The Directors believe that Asian equity markets now have sufficient merits in their own right to justify a separate investment vehicle.

In addition to investment trusts, MM also has experience in managing unit trusts which invest in the region. MM launched the first DTI approved unit trust for investment in Hong Kong in 1988 and in 1989 acted as an adviser to the Korea International Trust, the first vehicle for foreign investment in Korea. In 1987, MM launched the first DTI approved ASEAN unit trust, which invests only in the ASEAN markets - Singapore, Malaysia, Thailand, Indonesia and the Philippines.

The performance of MM's Asian unit trusts has also been commensurate in the year to 1st August, 1989, according to figures supplied by the publication "Planned Savings", all three of MM's diversified Asian unit trusts were in the first quartile in their sector.

An integral part of MM's strong investment performance is its experienced team of professionals. MM has twelve investment managers specialising in these markets of whom the four senior managers have an aggregate of 40 years' experience of investing in the Far Eastern markets for MM. The UK and Tokyo based fund managers make regular visits to Asian countries, seeing in aggregate over 200 companies each year. MM also has offices in Hong Kong, Singapore and Taiwan.

INVESTMENT MANAGERS

The Directors are optimistic about the long term investment opportunities in Asian equity markets. Asian countries have an exceptional record of economic growth over the past decade. Over the period between 1979 and 1988, Asian countries achieved an average annual rate of expansion of 6.3 per cent. in real terms compared with 2.7 per cent. for the OECD countries. In the past ten years, the NEs - Hong Kong, Singapore, South Korea and Taiwan - have produced the highest levels of growth, often achieving double digit annual increases, led by the manufacturing and export sectors.

Drayton Asia Trust plc

The Directors believe that the stockmarket capitalisation of the Asian markets will continue to expand. Several Asian governments have introduced measures encouraging local companies to explore a stockmarket listing as an alternative to debt financing. Investment is also increasing in such markets as Korea, the Philippines, Taiwan, Thailand, Malaysia and Singapore which will not only expand the size of the markets but will give governments a vested interest in maintaining healthy equity markets. The high savings rates prevalent in Asian countries will give support to the expansion of their equity markets, particularly in countries where savings exceed domestic investment requirements, such as Taiwan, South Korea and Singapore.

The Directors believe that the current market capitalisation of the Hong Kong equity market is currently around US\$1.0 bn. However, these are still very small in comparison with the more developed Japanese equity market, with market capitalisation of approximately US\$25 bn. Two Thai companies have issued equity warrants in 1989 and the first Korean equity warrant issue is expected later this year. It is the Company's intention to retain an element of gearing in its portfolio through investment in equity warrants.

DETAILS OF SELECTED ASIAN ECONOMIES

Singapore

The 11.0 per cent expansion in Singapore's real GDP in 1988 compared with 1987 underlines the success of Singapore in restoring its competitiveness. In the early 1980s Singapore's unit labour costs peaked at a level 68 per cent above the other NIEs, a figure which has since fallen to 5 per cent. As a result, Singapore's manufacturing and export sectors recovered sharply and although external demand for some of Singapore's manufactured goods now appears to be slowing, domestic demand in Singapore remains strong. Financial and business services in particular continue to show strong growth, enabling the Singapore economy to grow by a further 9.1 per cent on an annualised basis in the first half of 1989. Despite the strong economic growth, inflationary pressure remains low.

The relatively low cost of hotel accommodation in Singapore has led to a second year of strong growth in visitor arrivals, which rose by 14.7 per cent in the first half of 1989 compared with the same period in the previous year, while hotel occupancy rates have risen from 75.4 per cent to 82.5 per cent. Over the period, higher tourist spending as well as stronger consumer demand has contributed to the strong growth in consumption. In addition, the strong economic growth and the strong recovery in the economy, office occupancy rates have risen from 81.8 per cent in the first quarter of 1988 to 85.8 per cent by the first quarter of 1989. The continued inflow of foreign investment should ensure that office take up rates remain strong and the Directors believe that office values are poised to exceed their 1982 peak.

Thailand

Thailand has joined the ranks of the NIEs has centred on attractive tax incentives for export oriented businesses, low labour costs of around US\$1.00 per month and an ample supply of labour. These factors have led to a boom in investment from both domestic and foreign sources. Investment applications approved by the Board of Investment amounted to US\$1.00 billion in 1988, three times higher than in 1987. Imports of raw materials and capital goods still exceed exports, but the success of the tourism industry as well as net capital inflows have contributed to a balance of payments surplus. Higher employment and the emergence of a weather model class have led to strong growth in consumption and housing. The inadequacy of the infrastructure is the main obstacle to further economic success. However, the Thai government has begun to encourage private sector participation. After achieving real GDP growth of 11.0 per cent in 1988, the Directors believe that Thailand is likely to achieve a second consecutive year of double digit real growth in 1989.

Malaysia

Malaysia has been benefiting from an increase in both foreign and domestic demand. In 1988, merchandise exports grew by 23.1 per cent compared with 1987, reflecting both higher commodity prices and the improved competitiveness of Malaysia's manufacturing exports. Like Indonesia and Thailand, Malaysia's manufacturing sector has attracted overseas investment interest. In 1988, the value of approved manufacturing projects rose to US\$3.2 billion, compared with US\$1.6 billion in 1987, with foreign investors accounting for over half of the total. Unemployment has remained high, at 8 per cent, but job creation and higher wages have led to strong increases in consumption and housing. A measure measure is vehicle sales, up by 55 per cent in the first half of the year, compared to the same period in 1988. Malaysia is also benefiting from a number of major infrastructure projects, which have contributed to a sharp recovery in the construction, building supplies and heavy equipment sectors.

South Korea

Between 1985 and 1988, the South Korean economy has achieved an average rate of economic growth of 12.6 per cent, per annum in real terms, benefiting from three external events: the appreciation of the Japanese yen, which greatly enhanced South Korea's competitiveness, the drop in oil prices and the fall in interest rates worldwide. A surge in exports and lower debt servicing costs produced South Korea's first current account surplus in 1986, which had swollen to US\$1.42 billion by 1988. The Korean economy is currently to date its overseas debt from US\$46.7bn at the end of 1985 to US\$32.2bn at the end of 1988. Economic growth is expected to slow in 1989 and 1990, largely due to a slowdown in export growth, owing to the appreciation of the currency and its disruption to production caused by strike activity. However, the South Korean government has introduced measures to stimulate the domestic economy, which the Directors believe will continue to support a high rate of growth. The Korea Automobile Manufacturers Association, for example, expects domestic automobile sales to rise by 34 per cent in 1989 compared with 1988.

The South Korean equity market is still closed to direct foreign investment, but the rise in the number of companies listed and the restructuring of South Korea's corporate balance sheet have paved the way for the gradual liberalisation of this equity market for foreign investors.

Hong Kong

Over the past decade, Hong Kong has achieved the highest level of economic growth of the NIEs. Hong Kong's success can be attributed to the growth in exports of manufactured goods, but the development of financial and business services and the tourism industry have also played a part. Hong Kong has become increasingly dependent on China. At the end of 1988, Hong Kong's imports from China totalled for 17.2 per cent of total imports. Hong Kong's exports to China totalled 31 per cent of Hong Kong's imports and over 40 per cent of Hong Kong's exports by country of origin. Hong Kong companies are the largest foreign investors in China and have overtaken the bulk of higher wages in Hong Kong by shifting manufacturing to low cost China. Where more people are now employed in manufacturing by Hong Kong companies than in Hong Kong itself, in addition, 20 per cent of Hong Kong's tourists visit China. In the short term, the role of growth of the Hong Kong economy is expected to slow for two reasons. Firstly, the rapid expansion of the past three years has led to the emergence of labour shortages, capacity constraints and inflationary pressures. Secondly, China is also experiencing economic problems, owing to its rapid expansion and has introduced an austerity programme to control inflation, running at an annualised 28.5 per cent. In May 1989, and a burgeoning trade deficit, this is expected to have some impact on the Hong Kong economy.

The economic slowdown is likely to be exacerbated by the repression of the Chinese student movement, which has caused a loss of confidence in Hong Kong. This has led to an acceleration in emigration, some weakness in the property market and may have continuing adverse consequences for the tourist industry and investment. In spite of these problems, the Directors believe that there are profitable investment opportunities available in Hong Kong.

Taiwan

The marked improvement in Taiwan's export performance between 1980 and 1985 led to a prolonged build up in the country's foreign exchange reserves and a repayment of external debt, prompting a relaxation in domestic money supply. The New Taiwan dollar began to appreciate which, in turn, kept domestic inflation and interest rates low. Since 1987, the Taiwanese government has implemented a number of measures to absorb excess liquidity, including the relaxation of controls on outward flows of foreign exchange and the reduction of import tariffs and restrictions. These measures have had some success in achieving this objective, but have been accompanied by persistent current account surpluses, high foreign exchange reserves which were US\$7.6 billion in April 1989, and further appreciation in the currency. Funds available for equity market investment have remained in steady supply.

India

Since 1985, the Indian government has stated its intention to dismantle some controls in the economy, allowing private companies access to formerly controlled industries, abandoning state monopolies in certain sectors, reducing import controls and relaxing restrictions on foreign investment. Although agriculture still retains the largest share of GNP, accounting for 32 per cent of GNP and 52 per cent of the workforce, deregulation of the industrial sector has provided a new engine of economic growth, with the economy achieving real growth of 9-10 per cent in 1988.

The Philippines

The restoration of democracy in the Philippines in 1986 and debt rescheduling have provided the foundations for the gradual economic rehabilitation of the Philippines. There has been a surge in local and foreign investment. In the first half of 1989, Board of Investment approvals rose by 254 per cent, in value terms, compared with the first half of 1988, to approximately US\$1.0 billion. While these indicative figures will yet to lead to an improvement in the trade deficit, partly because of the high level of imports of raw materials and capital goods, the Directors believe that the Philippines now has the potential to shift to a pattern of export led growth and to produce the surpluses that are required to finance its net external debt, the legacy of the profligate Marcos years.

Indonesia

Indonesia has begun to make the transition from commodity dependence to manufacturing, prompted by the collapse in the price of oil in 1985, which highlighted the dangers of reliance on a single commodity. In 1982, oil and gas accounted for 50 per cent of the country's export revenue. The need for a more diverse source of export earnings was further underlined by successive devaluations in the Indonesian rupiah, which has the effect of doubling the country's external debt. The government has introduced a range of measures to encourage the diversification of exports, including a ban on manufacturing companies and the loosening of investment regulations. The devaluation of the rupiah also stimulated the export market. The impact has been positive. In 1987 exports of energy related products were exceeded by other exports for the first time. Prepared foreign investment commitments tripled in 1988. The Indonesian government has also sought to revitalise its capital markets, and between the end of 1988 and August 1989 six companies have been newly listed, taking the total to thirty.

The information on Asian Equity Markets and selected Asian Economies has been drawn from various sources including official statistics, broken reports and economic reviews.

INVESTMENT POLICY

The main objective of the Company is to provide long term capital growth for its shareholders by direct or indirect investment in Asian equity markets. Investments will be made directly in equity or equity derivatives, such as equity warrants, convertible bonds or options, but in particular equity warrants, or indirectly in other investment trusts or funds in the case of such markets as South Korea, Taiwan and India where current regulations permit or prohibit direct investments by foreigners. The Company will be permitted to invest in companies listed on markets outside the region, but only so long as the main activities of the company concerned are in Asia. It is not a long term object of the Company to invest in Japan. Nevertheless, while the equity warrant market in Asia is developing, it is intended to make some initial investments in Japanese equity warrants. No more than 10 per cent of the Company's assets by value will be invested in such equity warrants.

In view of the diversity of resources in the region, the different levels of economic maturity and the different economic cycles of the Asian countries, the Directors believe that active asset allocation will provide the best foundation for long term capital growth. For this reason, geographical weightings will be altered as and when the investment manager deems it to be appropriate. The proposed initial investment allocation by country, subject to market conditions, is as follows:-

Country	%
Singapore	17
Thailand	15
Malaysia	15
South Korea	14
Hong Kong	10
Taiwan	6
India	6
Philippines	6
Indonesia	3
Others	5

Other markets include Japan (to the extent of investment in Japanese equity warrants), China, Papua New Guinea and stock exchanges outside the Asian region.

Depending on future developments the following countries may at some time offer investment opportunities:-

Bangladesh
Burma
Cameroon
Lesotho
Nepal
North Korea
Pakistan
Sierra Leone
Vietnam

The Directors reserve the right to hedge currency exposure and to utilise the Company's borrowing powers, although it is not anticipated that either will be required initially.

Use of Equity Warrants

In recognition of the outstanding long term economic prospects for the region, the Directors have recommended that the Company should at most times employ an element of gearing. However, the Directors do not intend that borrowing should be used in order to provide gearing, borrowing would raise the Company's income requirement which, in view of the low dividend yield in most equity markets in which the Company proposes to invest, might adversely influence the Company's investment policy. The Directors believe that equity warrants provide a more attractive form of gearing than borrowing and it is intended that up to a maximum of 25 per cent of the Company's net assets will be invested in equity warrants.

The issue of equity warrants, which entitle the holder to subscribe for a fixed number of shares at a fixed price over a period of time, usually four to five years, has become more widespread in Asia over the past five years. Equity warrants are now available in Hong Kong, Singapore and Thailand and it is expected that South Korean companies may soon follow. Companies have realised that equity warrants provide a means of funding future capital requirements in a form that is palatable to shareholders. Warrant holders receive greater exposure to the underlying equity. The lock-up period on equity warrants can be compensated for by the lower capital outlay. Although equity warrants tend to be more volatile, because of their gearing, for investors with a long term investment horizon they provide a more attractive form of investment. In addition, many Asian markets trade on low price/earnings ratios, which the Directors believe in many cases inadequately reflect the value inherent in the instrument. In purchasing equity warrants, the investment manager will invest in those with low premia and long dated expiry.

The range of issued Asian equity warrants to date does not necessarily provide a broad exposure to the underlying equity market, nor does it represent all sectors of their economies. This may therefore restrict the Company's investment in Asian equities. However, the Directors believe that more equity issues will be made in the future, which will enable the Company to invest up to 25 per cent of the net assets in equity warrants in the longer term. In the medium term, the Company will be able to diversify its geographical exposure by investing in more diversified Asian equity warrants. The investment strategy with respect to such equity warrants will be in line with the investment strategy for the other investments of the Company. The investment manager may invest in Japanese equity warrants up to a maximum of 10 per cent of the Company's net assets.

INVESTMENT POLICY AND ACCOUNTS

The Directors intend that the Company will be an investment company within the meaning of Section 266 of the Companies Act 1985 and that it will be conducted in such a manner as to satisfy the conditions for approval as an investment trust set out in Section 842 of the Income and Corporation Taxes Act 1985. Such approval is granted retrospectively for each accounting period. The Company will be exempt from UK corporation tax on capital gains in respect of each accounting period for which such approval is granted.

DIVIDEND POLICY AND ACCOUNTS

The main aim of the Company is to provide capital growth for its shareholders. Many of the Company's investments are likely to be in the form of high growth companies. As a result, dividend yields will tend to be low. Since the income of the Company will be derived wholly or mainly from its investments in other securities, it is likely that net revenue and, consequently, dividends will be small. However, it is the Directors' intention that not more than 15 per cent of the income derived from securities investments will be retained and the rest, subject to taxation, will be distributed to shareholders.

Dividends will be paid only to the extent that they are derived by income received from undivided investments, shares of profit or capital gains arising being unaccrued for tax purposes unless and until distributed to the Company. The distribution as dividend of surplus, arising from the realisation of investments as provided by the Company's Articles of Association and such surplus shall accrue to the benefit of the Company.

It is intended that the dividend will be in the form of a single annual payment. Annual accounts will be made up to 30th September in each year. The dividend in respect of the last accounting period ending on 30th September 1990 is intended to be paid in January 1991.

DIRECTORS

Robert Ellingsen, aged 36, is the Financial Director of Britannia Arrow Holdings PLC, the parent company of MIM. He joined MIM in 1970 as Finance Director and was appointed Group Financial Controller of Britannia Arrow Holdings PLC in July 1988. A Fellow of the Institute of Chartered Accountants, he was formerly a partner and head of corporate finance at PricewaterhouseCoopers.

Nicholas George, aged 35, is a director of Barclays de Zoete Wedd Securities Limited, with over ten years' stockbroking experience, including four years of research. After an early career as a Chartered Accountant, he joined Joseph Sabog & Sons Stockbrokers in 1978 and has spent several years specialising in South East Asian stockbrokers.

Markus Haug, aged 41, is the Managing Director of Ta Yeh Securities Investment Consulting Co, an associated company of MIM, and a director of Hong Hui Securities Investment & Trust Co. Both of these companies are based in Taipei. Irving Ho is the company which manages the Far East Fund, one of the vehicles for foreign investment in Taiwan.

Freddie Phillips, aged 35, is a director of MIM, which he joined in 1979 after a period of running his own business. He was the manager of Drayton Far East Trust from 1981 until 1983 when he moved to Tokyo to establish NM Tokyo Inc, one of the first foreign companies to be granted a fund management licence in Japan. Since returning to London in 1987, he has been responsible for all of MIM's Japanese and Asian investments and has resumed the management of Drayton Far East Trust of which he is now a director.

Andrew Smithers, aged 31, joined SG Warburg in 1982 and became a director in 1989. For approximately the past three years he has been resident in Tokyo as a director of SG Warburg, Alroyd, Rouse & Pitman, Mulrane Securities Limited from which he will shortly be resigning. He has recently returned to London to form Smithers & Co. Limited, an economic consulting company. He is also chairman of Whitman Reeve Angel plc.

DURATION OF THE COMPANY

The Articles of Association contain a provision that the Directors are obliged to propose an Extraordinary General Meeting of the Company to be held on 29th September 1997 on ordinary resolution providing for the Company to be wound up ("Liquidation resolution"). Shareholders are obliged to vote in favour of such a liquidation resolution.

The Directors may be released from their obligation to propose a liquidation resolution by an ordinary resolution passed at the Annual General Meeting in respect of the financial period ending 30th September 1996. If the Company is not wound up in 1997, the Directors are obliged to convene an Extraordinary General Meeting and there to propose a liquidation resolution in each successive third year after 29th September 1997 unless released from their obligation at the Annual General Meeting.

If the Directors are not released from their obligation to propose a liquidation resolution, it is the Directors' intention that all reasonable measures would be considered to provide shareholders with the opportunity to transfer their investment into an alternative investment vehicle.

RISK FACTORS

General

Many of the companies in which Drayton Asia Trust plc will invest are operating in geographical locations, or types of industries, which are exposed to the risk of political change. In addition, the small size of the Asian equity markets may tend to make them more volatile and less liquid. Exchange controls, tax or other regulations applicable to or introduced in any country in which the Company invests may affect the Company's ability to earn the value and liquidity of its investments; currency fluctuations may also affect the value of the Company's investments as a result of the increased taxation. Companies in the Asian markets are not subject to accounting, auditing and financial standards which are equivalent to those applicable to United Kingdom companies and there may be less government supervision and regulation.

Investors should also be aware that the Company's exposure to equity warrants may lead to periods of volatility in its net asset value.

Potential investors should, therefore, be aware of the risks associated with the Company's investment policy, although the number and spread of investments should reduce that risk.

Investment in the Company should be regarded as long term in nature.

Believing in Trust Warrants

Potential holders of the Trust Warrants should be aware that in the event of winding up of the Company (except for the purpose of reconstruction, amalgamation or liquidation) in terms conditioned by an extraordinary resolution of the holders of the Trust Warrants, they will only receive a payment out of the surplus available for distribution amongst the holders of the Ordinary Shares in the circumstances described in paragraph 3(b) of Part IV of this document. Accordingly, it is possible that holders of Trust Warrants may not receive any payments.

MANAGEMENT AGREEMENT

Under the management agreement described more fully in paragraph 6 of Part V of this document, MIM will receive a management fee of one per cent per annum (exclusive of VAT) of total assets less current liabilities calculated by reference to the Company's latest published audited balance sheet.

PART II

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Drayton Asia Trust plc

A=B+C+D

where:-

- A= the reduction in the subscription price;
- B= the subscription price ruling immediately before the adjustments;
- C= the average of the mean of the quotations as derived from the Official List of the Stock Exchange for one Trust Warrant for the ten consecutive Stock Exchange Dealings Days ending on the Stock Exchange Deal Day immediately preceding the date of the adjustment; and
- D= the value (as determined by the auditors for the time being of the Company) of the consideration per Ordinary Share offered to holders of Ordinary Shares by the offeror pursuant to the offer referred to above;

provided that:-

- (i) the auditors for the time being of the Company are not entitled to make such further adjustments to the subscription price payable on any subsequent exercise of the subscription rights in accordance with paragraph 2(b) below as they shall certify to be appropriate to take account of the market value of the Trust Warrants (which shall be deemed to be equal to the value provided by calculating "C" in the above formula, having regard, inter alia, to the fixed value of money);
- (ii) the subscription price shall not be adjusted so as to cause the Company to be obliged to issue Ordinary Shares of a different kind, if the application of the above formula would, in the absence of this paragraph 2(b), have reduced the subscription price below the then par value of an Ordinary Share, the number of Ordinary Shares to be subscribed on any subsequent exercise of the subscription rights in accordance with paragraph 2(g) below will, if not otherwise, shall be adjusted in such manner as the auditors for the time being of the Company shall report to be appropriate to achieve the same economic result for the holders of Trust Warrants as if the subscription price had been adjusted without regard to this paragraph 2(b);
- (iii) no adjustment shall be made to the subscription price where the value of D exceeds the aggregate value of A and C in the above formulae; and
- (iv) no adjustment shall be made to the subscription price where the offeror and/or such persons or companies as referred to make available an offer of warrants to subscribe for ordinary shares of the Trust Warrants if the offeror and/or such persons or companies as referred to make available (having regard to the terms of the offer and to other circumstances which may appear to the financial auditors to be relevant), when any Director of the Company and/or its auditors as attorney for the holder of the Offer to execute a transfer thereof in favour of the offeror in consideration of the issue of offer warrants whereupon the Trust Warrants shall lapse and (ii) to do such acts and things as may be necessary or appropriate in connection therewith in both (i) and (ii) aforesaid and in all circumstances to the offer by the offeror as aforesaid becoming or being declared wholly unconditional and the offer being in a position comparable to acquire the whole of the ordinary share capital of the Company.

Any adjustment shall become effective on the date on which the Company becomes aware that, as a result of such offer, it is right to cast a majority of the votes which may ordinarily be cast on a poll of a general meeting of the Company in respect of the offer or such persons or companies as referred to make available the Trust Warrants (which shall be deemed to be within 14 days of any adjustment made pursuant to the paragraph 2(b) end). It represents, despatch new Trust Warrant Certificates within 21 days of the adjustment taking place. Publication of a scheme of arrangement under the Companies Act 1985 providing for the acquisition by any person of the whole or any part of the issued ordinary share capital of the Company shall be deemed to be the making of an offer for the purpose of this paragraph 2(b).

3. Other Provisions

(a) so long as any subscription rights remain exercisable:-

- (i) the Company shall not (except with the sanction of an extraordinary resolution of the holders of the Trust Warrants) (i) make any distribution of capital, profits or capital reserves (including all dividends and distributions) or any other amount payable on the issued ordinary share capital of the Company or any new class of share capital except for shares which carry, as compared with the existing Ordinary Shares, no more advantageous rights as regards voting, dividends and return of capital, (ii) amend or delete Article 3 ("Duration") of the Company's Articles of Association, or (iii) alter its accounting reference date;
- (ii) the Company shall keep available for issue sufficient authorized but unused share capital to satisfy in full without the need for the issue of any resolution by shareholders of subscription rights remaining exercisable;
- (iii) the Company shall not except with the sanction of an extraordinary resolution of the holders of the Trust Warrants (i) in any way modify the rights attached to its existing Ordinary Shares or create any new class of share capital except for shares which carry, as compared with the existing Ordinary Shares, no more advantageous rights as regards voting, dividends and return of capital, (ii) amend or delete Article 3 ("Duration") of the Company's Articles of Association, or (iii) alter its accounting reference date;
- (iv) the Company shall keep available for issue sufficient authorized but unused share capital to satisfy in full without the need for the issue of any resolution by shareholders of subscription rights remaining exercisable;
- (v) the Company shall not except with the sanction of an extraordinary resolution of the holders of the Trust Warrants issue any Ordinary Shares created as fully paid by way of capitalization of profits or reserves nor make any such offer as is referred to in paragraph 2(b) above; if as a result the Company would on any subsequent exercise of the subscription rights be obliged to issue Ordinary Shares at a discount;
- (vi) the Company shall not except with the sanction of an extraordinary resolution of the holders of the Trust Warrants (i) in any way modify the rights attached to its existing Ordinary Shares or create any new class of share capital except for shares which carry, as compared with the existing Ordinary Shares, no more advantageous rights as regards voting, dividends and return of capital, (ii) amend or delete Article 3 ("Duration") of the Company's Articles of Association, or (iii) alter its accounting reference date;
- (vii) if at any time an offer or invitation is made by the Company to the holders of the Ordinary Shares for the purchase by the Company of any of its Ordinary Shares, the Company shall simultaneously give notice thereof to the holders of the Trust Warrants and each such holder shall be entitled of any time while such offer or invitation is open for acceptance to exercise his subscription rights as if they were then exercisable so as to take effect as if he had exercised his rights immediately prior to the date (or record date) of such offer or invitation;
- (viii) if at any time an offer is made to all holders of Ordinary Shares (or all holders of Ordinary Shares other than the offeror and/or any company controlled by the offeror) or director persons acting in concert with the offeror to acquire the whole or any part of the issued ordinary share capital of the Company and the Company becomes aware that as a result of such offer the rights attached to the Ordinary Shares will be modified so as to cast on a poll of a general meeting of the Company a proposal to be voted in the offeror and/or such persons or companies as referred to make available the Trust Warrants will, if such holder shall be entitled, of any time within 14 days of the becoming so aware, and such such Trust Warrant holder shall be entitled, to register his subscription rights as if they were exercisable on the last day of the said 14 day period on the basis (subject to any adjustment pursuant to paragraph 2(b) above) then applicable. Publication of a scheme of arrangement under the Companies Act 1985 providing for the acquisition by any person of the whole or any part of the issued ordinary share capital of the Company shall be deemed to be the making of an offer for the purpose of this paragraph 2(b);
- (ix) if the Company becomes insolvent, whether voluntary or compulsory (except for the purpose of reorganization, amalgamation or unbundling) on terms stipulated by an extraordinary resolution of the holders of the Trust Warrants, it shall forthwith give notice thereof to all holders of Trust Warrants thereupon each holder of a Trust Warrant will (if such holder is not a surplus capitalist) be entitled to a pro rata distribution amongst the holders of the Ordinary Shares (including for this purpose the Ordinary Shares which would otherwise be exercisable on the exercise of the subscription rights) which, taking into account the amounts payable on the exercise of the subscription rights, exceeds in respect of each Ordinary Share or sum equal to the subscription price to be issued as if immediately before the date of such offer or resolution his subscription rights had been exercisable and had been exercised in full and shall accordingly be entitled to receive out of the assets available on liquidation, pari passu with the holders of the Ordinary Shares to which he would have become entitled by virtue of such subscription offer or discount or sum per share equal to the subscription price subject to the language of subscription rights and losses on liquidation of the Company.

(b) Modification of Rights and Trust Warrant Issuement

- (i) All or any of the rights for the time being attached to the Trust Warrants may from time to time (whether or not the Company is being wound up) be altered or abrogated with the sanction of an extraordinary resolution of the holders of the Trust Warrants. Such alteration or abrogation as aforesaid shall be effected by deed poll executed by the Company and deposited to be supplemental to the Trust Warrant instrument. Modifications to the Trust Warrant instrument which are of a formal, minor or technical nature, as made to correct a manifest error, may be effected by deed poll executed by the Company and deposited to be supplemental to the Trust Warrant instrument and notice of such alteration or abrogation or modification that is given by the Company to the holders of the Trust Warrants.
- (ii) Perseverance by the Company

The Company or its successors will be entitled at any time to purchase Trust Warrants (i) by tender in the market (excluding offers of Trust Warrants) at a price (exclusive of expenses of purchase) not exceeding an amount equal to the average of the Relevant Price during the period of ten consecutive days ("the Relevant Period") immediately prior to the date of such tender or purchase or (ii) through the market of the market price, provided that such market price does not exceed five per cent. above the amount equal to the average of the Relevant Price during the Relevant Period. For the purpose, the "Relevant Price" for any dealing day is the middle market quotation for the Trust Warrants for that dealing day (as derived from the Stock Exchange Daily Official List).

(c) Transfer

Each Trust Warrant will be registered and will be transferable by instrument of transfer in any usual or common form, or in any other form which may be approved by the Directors except that no transfer of a right to subscribe for a fraction of an Ordinary Share shall be effected.

(d) General

- (i) The Company will concurrently with the issue of the same to the holders of Ordinary Shares and to each holder of a Trust Warrant for the cost of joint holders, to the first named, a copy of each published annual report and accounts of the Company and unaudited interim report of the Company together with all documents required by law to be annexed thereto, and copies of every statement, notice or circular issued to holders of Ordinary Shares.
- (ii) For the purposes of Part IV "business day" means a day (excluding Saturday) on which banks in England are open for business and "extraordinary resolution" means a resolution proposed of a meeting of the Trust Warrant holders duly convened and held and passed by a majority consisting of not less than three-fourths of the votes cast, whether on a show of hands or on a poll. All the provisions of the Articles of Association for the time being of the Company as to General Meetings shall modify mutatis mutandis so that the Trust Warrants were a class of shares forming part of the capital of the Company but so that (i) the period of notice shall be 21 days at least, (ii) the necessary quorum shall be that which would have been in place if the Trust Warrant holders present in person or by proxy had been entitled to vote, (iii) the chairman of such meeting shall be entitled on a show of hands to vote and every Trust Warrant holder present in person or by proxy shall be entitled to vote for every Ordinary Share for which he is entitled to subscribe, (iv) if any Trust Warrant holder present in person or by proxy may demand or join in demanding a poll, and (v) if at any adjourned meeting a quorum as above defined is not present, those Trust Warrant holders who are then present in person or by proxy shall be a quorum.
- (iii) Should the Company after its accounting reference date to a date other than 30th September of reference to the accounting reference date in the Trust Warrant instrument shall be deemed to be references to the new accounting reference date.

PART V

GENERAL INFORMATION

(1) The Company

The Company was incorporated in England and Wales on 3rd August, 1989 as a public limited company under the Companies Act 1985 (the "Act"), under the name of BaseSource Public Limited Company with registered number 5410804. The name of the Company was changed to Drayton Asia Trust plc on 31st August, 1989. Since incorporation the Company has not carried on business or incurred borrowings. The Company has received a certificate, issued on 30th September, 1989 by the Registrar of Companies under Section 117 of the Companies Act 1985, enabling it to commence business.

2. State Capital

- (a) The authorized share capital of the Company upon incorporation was £100,000 divided into 100,000 ordinary shares of £1 each of which two shares were issued, nil paid, to the subscribers of the Memorandum of Association.
- (b) The Articles of Association of the Company adopted upon incorporation of the Company provided that the Directors were, pursuant to Section 80 of the Act, given authority (expiring on 2nd August 1994) and empowered in accordance with Section 95 of the Act as if subsection 89(1) thereof did not apply, to allot and to make offers or agreements to allot relevant securities (as defined in Section 80(2) of the Act) up to the amount of the then authorized share capital of the Company.
- (c) On 7th September, 1989 the two ordinary shares of £1 each issued, nil paid, to the subscribers of the Memorandum of Association were transferred to Humphrey, Harrison and Bancroft (the "transferees") and paid up in full.
- (d) Pursuant to an ordinary resolution passed on 7th September, 1989 each of the issued and unissued ordinary shares of £1 each of the Company were sub-divided into ten Ordinary Shares.
- (e) On 7th September, 1989 MIM was allotted 49,980 Ordinary Shares against its irredeemable undertaking to pay 10p in cash towards Ordinary Shares (with Trust Warrants attached) on or before the date on which the Ordinary Shares (with Trust Warrants attached) are admitted to the Official List of the Stock Exchange, unless the admission of the Ordinary Shares (with Trust Warrants attached) to the Stock Exchange does not become effective by 20th October, 1989 whenupon MIM shall pay 10p in cash for each Ordinary Share (with Trust Warrants attached) on or before 15th November, 1989. On 8th September, 1989 the 20 Ordinary Shares (with Trust Warrants attached) held by the transferees were transferred, 10 being transferred to MIM (Nameless) Limited, an associated company of MIM, and the other 10 to MIA.
- (f) Pursuant to a special resolution passed on 15th September, 1989:-
- (g) the authorized share capital of the Company was increased from £100,000 to £12,040,000 by the creation of 119,000,000 additional Ordinary Shares;
- (h) the Directors were generally and unconditionally authorized in accordance with Section 80 of the Act to exercise all the powers of the Company to allot relevant securities (as defined in that Section) up to an aggregate nominal amount of £12,010,000 such authority to expire on 14th September, 1994, if not such authority shall allow the company to make offers or agreements before the expiry of such authority which would or might require relevant securities to be allotted, such as such and all previous authorities granted to the Directors to allot relevant securities are hereby revoked;
- (i) the Directors were empowered on 14th September, 1994 to allot equity securities (as defined in Section 80(2) of the Act) up to a maximum value of £1,000,000 or if Section 89(1) of the Act is in force, up to such amount of equity securities as may be necessary for the purpose of the allotment of Ordinary Shares (with Trust Warrants attached) to the allotment of Ordinary Shares (with Trust Warrants attached) in connection with the Offer and the allotment of Ordinary Shares pursuant to the exercise of the Trust Warrants and the objects clause in the Memorandum of Association was deleted and new Articles of Association were adopted;
- (j) 20,000,000 Trust Warrants conferring the right to subscribe for an aggregate of 20,000,000 Ordinary Shares at a price of 10p per share will be issued in connection with the Offer. Particulars of the Trust Warrants are detailed in Part IV of this document.
- (k) Following the Offer, the issued share capital of the Company will be £10,050,000 divided into 10,050,000 Ordinary Shares. These will remain authorized but unissued £20,000,000 of share capital consisting of 20,000,000 Ordinary Shares which are reserved for exercise of the subscription rights under the Trust Warrants.
- (l) Save as disclosed herein, since the date of its incorporation no share or loan capital of the Company or any subsidiary has been issued or agreed to be issued, or is now proposed to be issued, for cash or any other consideration and no commissions, discounts, brokerage or other special fees have been granted by the Company or any subsidiary in connection with the issue or sale of any such capital.
- (m) Other than the Trust Warrants no share or loan capital of the Company's under option or has been agreed, conditionally or unconditionally, to be put under option.
- (n) All the Ordinary Shares and the Trust Warrants will be registered form.
- (o) Memorandum and Articles of Association
- (p) The Memorandum of Association of the Company provides that the Company's principal object is to carry on the business of an investment trust company in all its branches. The objects of the Company are set out fully in Clause 4 of the Memorandum of Association which is available for inspection of the address specified in paragraph 10 below.
- (q) The Articles of Association (the "Articles") which have been adopted as mentioned in paragraph 27(iv) above contain provisions inter alia to the following effect:-
- (r) Voting Rights
- (s) No member shall be entitled to vote at any general meeting if any other or other sum immediately payable by him in respect of shares in the Company remains unpaid or if a member has been served by the Directors with a Direction Notice in the manner described in the paragraph headed "Restrictions on Shares" below.
- (t) Restrictions on Shares
- (u) If a member or any person appearing to be interested in shares in the Company has been duly served with a notice pursuant to Section 212 of the Act and in default in supplying to the Company information thereby required within a prescribed period after the service of such notice the Directors may, with the consent of the member, require him to furnish such information within a further period of 14 days and if he fails to do so, the Directors may, with the consent of the member, issue a default notice (the "Default Notice") directing that the member shall not be entitled to vote at any general meeting of the Company where the default shares represent at least 25 per cent. of the class of shares concerned. The Default Notice may in addition direct that any dividend or other money which would otherwise be payable on such shares shall be retained by the Company without liability to pay interest and no transfer of any of the shares held by the member shall be registered unless the member is not himself in default in supplying the information requested and the transfer is part only of the members holding and is accompanied by a certificate given by the member in a form satisfactory to the Directors to the effect that due and enquiry the member is satisfied that no person in default is interested in any shares subject to the transfer. The prescribed period referred to above means 14 days from the date of service of the notice under Section 212 where the default shares represent 0.25 per cent. of the class of shares concerned and 28 days in all other cases.
- (v) Variation of Class Rights and Alteration of Capital
- (w) Subsidiaries
- (x) The shares of the Company will be divided into different classes of shares, the rights attached to each class of share may be modified, amalgamated or varied in accordance with the consent of the holders of the shares in the class and the consent of the holders of shares in any other class of share, provided that the total number of shares in each class of share concerned is not less than 99,999,999 shares.
- (y) The Company may by ordinary resolution increase its share capital, consolidate and divide all or any of its share capital into shares of larger amount, sub-divide its shares into shares of smaller amount and cancel any shares not taken or agreed to be issued by any person.
- (z) Subject to any consent required by law, the Company may by special resolution reduce its share capital, any capital redemption reserve and any share premium account.
- (aa) Subject to the provisions of the Act and of the Articles, all unused shares of the Company are of the disposal of the Directors.
- (bb) Subject to the provisions of the Act, any shares may be issued on terms that they are, or at the option of the Company or the shareholders are, liable to be redeemed on the terms and in the manner provided for by the Articles.
- (cc) The Company may purchase its own shares (including any redeemable shares) provided that the Company shall not purchase its own shares if there are outstanding any convertible shares which remain capable of being converted, unless such purchase has been sanctioned by an extraordinary resolution passed or a separate meeting of the holders of each class of such convertible shares.
- (dd) Transfer of Shares
- (ee) The instrument of transfer of a share shall be signed by or on behalf of the transferor (and, in the case of a share which is not fully paid, by or on behalf of the transferee) and the transfer shall be deemed to remain the holder of the share until the name of the transferee is entered in the register in respect thereof. All transfers shall be effected by instrument in writing in any usual or common form or any other form which the Directors may approve. The Directors may, in their absolute discretion and without giving any other reason, refuse to register the transfer of a share which is not fully paid. The Directors may, however, refuse to register any transfer in favour of more than four persons jointly. The Directors may decline to recognize any instrument of transfer unless it is in the registered office to be registered, accompanied by the relevant certificate and such other evidence as the Directors may require, and may refuse to register the transfer to make the transfer and unless the instrument in respect of any one class of share, the registration of transfers may be suspended by the Directors for any period (not exceeding 30 days in any year).
- (ff) The business of the Company shall be managed by the Directors, who may exercise all such powers of the Company as are not, by the Act or by the Articles, required to be exercised by the Company in general meeting, subject nevertheless to the provisions of the Articles and of the Act, and to such directions, being not inconsistent with any provisions of the Articles or of the Act, as may be given by the Company in general meeting.
- (gg) A Director who is in any way, whether directly or indirectly, interested in a contract or proposed contract with the Company shall, at a meeting of the Board, declare in accordance with the Act the nature of his interest and the interest of any person who is connected with him within the meaning of the Act.
- (hh) No Director shall be dispensed by his office from entering into any contract, arrangement, transaction or proposal with the Company either with regard to his tenure of any other office or place of profit or acting in a professional capacity for the Company or as a vendor, purchaser or lessor, lessee, lessee or lessor, or in any other capacity or on behalf of the Company in which any Director, or person connected with him in any way interested, whether directly or indirectly, shall be liable to be convicted, nor shall any Director who enters into such contract, arrangement, transaction or proposal entitle to account to the Company for any profit realised by any such contract, arrangement, transaction or proposal by reason of such Director holding office or of the fiduciary relationship they may establish, but such Director shall disclose the nature of his interest in accordance with sub-paragraph (ff) above.
- (ii) A Director shall (in the absence of some other material interest than is indicated below) be entitled to vote (and be counted in the quorum) in respect of any resolution concerning any of the following matters:-
- (jj) the giving of any security or indemnity to him in respect of money lent or obligations incurred by him at the request of or for the benefit of the Company or any of its subsidiaries;
- (kk) the giving of any security or indemnity by a third party in respect of a debt or obligation of the Company or any of its subsidiaries for which he himself has assumed responsibility in whole or in part under a guarantee or indemnity or by the giving of security;
- (ll) any proposal concerning an offer of shares or debentures or other securities of or by the Company or any of its subsidiaries for subscription or purchase in which he is or is to be interested as a participant in the underwriting or sub-underwriting thereof;
- (mm) any contract, arrangement, transaction or other proposal concerning any other company in which he is interested, directly or indirectly and whether as an officer or shareholder or otherwise however, provided that he is not the manager, or a director, or otherwise interested in one, one per cent. or more of any class of the equity shares or debentures of, or a subsidiary company through which he interest is derived, or for the voting rights, exercisable to members of the relevant company (any such interest being deemed for these purposes to be a material interest in all circumstances);
- (nn) any contract, arrangement, transaction or other proposal concerning the acquisition, modification or operation of a telecommunication, fund or investment business scheme under which he may benefit and which relates to him employees and Directors and which does not accord to any Director as such any privilege or advantage not generally accorded to the employees to whom such scheme or fund relates;
- (oo) any contract, arrangement, transaction or other proposal concerning the acquisition, modification or operation of any scheme for employee share options, including a scheme for executive Directors of the Company and/or any subsidiary to acquire shares of the Company or any arrangement for the benefit of employees of the Company or any of its subsidiaries under which the Director benefits in a similar manner to employees.
- (pp) If any question shall arise at any meeting as to the materiality of a Director's interest or as to the entitlement of any Director to vote and such question is not resolved by him voluntarily agreeing to abstain from voting, such question shall be referred to the Chairman of the meeting and he ruling in relation to any other Director shall be final and conclusive except in a case where the nature or extent of the interest of the Director concerned have not been fairly disclosed.
- (qq) Save as provided in sub-paragraph (ee) above, a Director shall not vote or be counted in the quorum present on any motion in respect of any contract, arrangement, transaction or other proposal in which he has any material interest.
- (rr) The Directors shall be paid out of the funds of the Company by way of fees for their services as Directors such sum (if any) as the Directors may from time to time determine (not exceeding in the aggregate an annual sum of £10,000 or such larger amount as the Company may by ordinary resolution determine) and such remuneration shall be divided between the Directors as they shall agree or, failing agreement, equity such remuneration shall be deemed to accrue from day to day.
- (ss) Subject to the provisions of the Act the Directors may from time to time appoint one or more of their body to the office of Managing Director or such other executive office as they may decide. His appointment shall be automatically determined if he ceases from any cause to be a Director, without prejudice to any claim for damages such Director may have for breach of any service contract between him and the Company. The salary or remuneration of any Managing Director or Executive Director shall, subject as provided in any contract, be such as the Directors may from time to time determine, and may either be a fixed sum of money, or may otherwise be governed by the business done or profits made, and may include the making of provisions for the payment to him, his widow or other dependants of a pension on retirement from the office or employment to which he is appointed and for the participation in pension and life assurance benefits.
- (tt) Any Director who is appointed to any executive office or who serves on any committee or who devotes special attention to the business of the Company, or who otherwise performs services which, in the opinion of the Directors, are outside the scope of the ordinary duties of a Director, may be paid such extra remuneration by way of salary, percentage of profits or otherwise as the Directors may determine.
- (uu) The Directors may be paid all reasonable travelling, hotel and other expenses properly incurred by them in attending and/or attending and/or attending meetings of the Directors or any committee of the Directors in connection with the business of the Company.
- (vv) Subject to the provisions of the Act a Director may hold any other office or place of profit under the Company, except that of Auditor in conjunction with the office of Director and may act by himself or through his firm in a professional capacity for the Company, and in any such case on such terms as to remuneration and otherwise as the Directors may arrange.
- (ww) Where proposals are under consideration concerning the appointment (including fixing or varying the term of appointment) of two or more Directors to offices or employments with the Company or any company in which the Company is interested, such proposals may be divided and considered in relation to each Director separately and in such cases each of the Directors concerned (subject to the Act) shall be entitled to vote (and be counted in the quorum) in respect of these resolution except that concerning his own appointment.
- (xx) Subject to the provisions of the Act, the Company may, by ordinary resolution, suspend or relax certain of these provisions to any extent or for any time not duly authorized by reason of a contraction of these provisions.
- (yy) Section 204 of

UK COMPANY NEWS

Lilleshall to pay £6.89m for engineer

By Nikki Tait

Lilleshall, the small industrial distribution and building products company, yesterday announced that it is buying the privately-owned Ray Engineering business for a maximum £6.89m. The deal, subject to shareholder approval, represents Lilleshall's largest acquisition since former Hill Samuel merchant banker, Mr John Leek, moved in as chairman in early 1987.

Ray Engineering, with origins in the 1920s, is based in Bristol and makes plastic knobs, handles, handwheels, plinths, special mouldings, industrial steering wheels and tolerance rings - a form of specialised industrial fastener used by the automotive industry, and in electric motors, pumps and white goods.

Ray became part of the quoted Blaauw Bros group in the early 1960s, but in 1985 was then bought out by three executive directors, with backing from Sti and Gresham Trust, two venture capital organisations.

Mr Leek said yesterday that Ray had reached capacity in its main plastics factory and, after getting into discussions over possible expansion, directors of the business had realised that an acquisition was likely to dilute their individual interests. Lilleshall says that it is

supportive of the expansion plans, although no further acquisition negotiations are currently underway.

In the year to September 1987, Ray made a pre-tax profit of £850,000 on sales of around £3m. The plastics operations account for about three-quarters of group sales, with steering wheels and tolerance rings being the smaller divisions. Despite the company's MBO origins, Mr Leek said that Ray's debt, including leasing and its commitments, stood at only £500,000 in August.

Lilleshall is paying an initial £4.5m, to be satisfied by an allotment of approximately 3,366 new Lilleshall shares. Of these 67,623 are being retained by the Ray vendors and Hill Samuel has agreed to conditional payment of toil blocks in place of liquid cleaners had been met by new products, and the company now has around 22 per cent of this £30m market.

A further £1.1m will become payable in April 1991, if Ray's pre-tax profits top £985,000 in 1990 - with the deferred payment reducing to the extent that profits fall short of this figure. A second maximum payment of £1.25m is payable in April 1992, if 1991 profit before tax reaches £1.3m.

Yesterday Lilleshall shares were unchanged at 138p.

Jeyes improves 41% to top £1m

By Peter Franklin

JEYES GROUP, the manufacturer of Jeyes fluid and Parazone bleach, yesterday reported a 41 per cent increase in pre-tax profits for the 28 weeks to July 15.

The group, which was floated on the USM last October, made pre-tax profits of £1.02m from turnover up from £18.67m to £22.3m. Mr Jimmy Moir, managing director, said the result was well in line with expectations and reflected steady progress.

Jeyes has some 31 per cent of the £60m market for bleach and has a 50 per cent share of the fast-growing disinfectants market. The trend towards the use of toilet blocks in place of liquid cleaners had been met by new products, and the company now has around 22 per cent of this £30m market.

However, the fastest growth had been in the sale of moist wipes, said Mr Moir, where the company's "Wet Ones" and the newly-introduced "Baby Wet Ones" had contributed towards a 31 per cent increase in volume and a 45 per cent improvement in gross margins.

Jeyes has responded to intense pressure from the major supermarket chains for environment-friendly products, and has developed a range of "green" products.

Interest payable rose to £608,000 (£317,000) and gearing, which stood at 180 per cent before flotation, is now down to 50 per cent. After a tax charge of £203,000 (£106,000) earnings per share worked through at 7.7p (3.1p) and the directors are paying a maiden interim dividend of 1.9p.

Merivale Moore up 25%

MERIVALE MOORE, the property investment and development group, has produced a pre-tax profit of £1.11m for the year to June 30, a 25 per cent improvement on the £9.66m for the preceding year.

Turnover last year virtually doubled from £30.5m to £60.5m and the cost of sales leapt from

£17.83m to £42.87m. Total income was £21.49m (14.91m); interest charges doubled at 55.74m (£3.35m).

The dividend goes up from 7p to a total of 10.5p with a proposed final of 7.75p. Pro forma net assets increased from 505.4p to 644.8p at the year end.

BUSINESS FOR ACQUISITION

Government Printing Office



The Government of New Zealand has announced its intention to sell the Government Printing Office (GPO).

The GPO is one of New Zealand's largest printing, publishing and stationery businesses and is the Printer to Parliament.

Parties interested in receiving information about these operations should contact

Fay, Richwhite & Company Limited
Advisors to The New Zealand Treasury

Expressions of interest need to be received by 10th October 1989



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"It's at moments like this one wished one had considered all the options", mused the Financial Director

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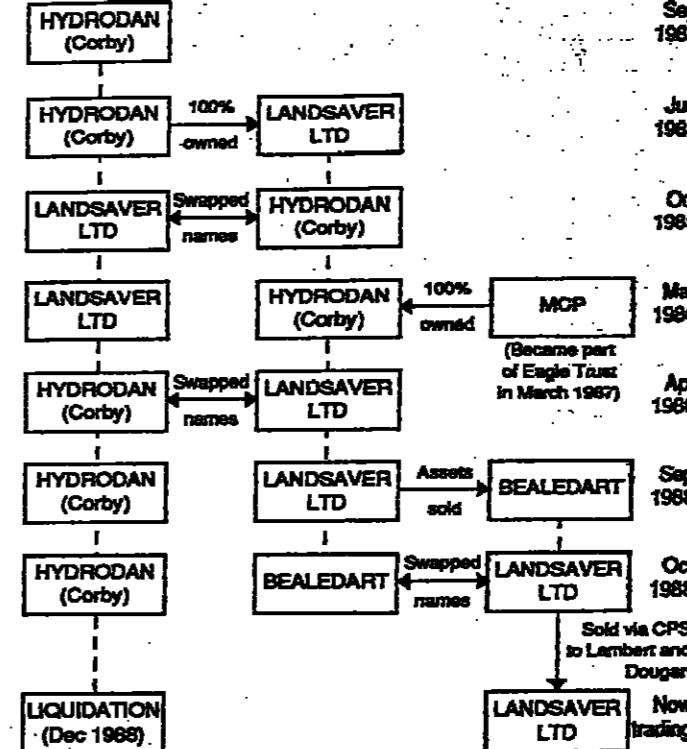
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Only the names have been changed

Philip Coggan charts the route followed by John Ferriday in operating Hydrodan

The other company's grass is always greener



about those assets. Revell Ward Horan used its powers under the Insolvency Act to summon those involved, including Mr Ferriday, to court. And it was following his failure to appear at Northampton County Court that the warrant was issued.

But back to Central Pacific Services. Searches show that the company was owned by two Trust (International) and two Trust (Nominees). As of January 1 1989, Ryco Trust (Nominees) and Ryco Trust (International) were two of the shareholders in Ryco Trust, the Jersey-based group which provided nominee services for Eagle Trust.

Ryco Trust in Jersey says it is not beneficially interested, shares owned by Ryco (Nominees) and Ryco (International) which are owned by clients. No comment on the affairs of clients.

Whether those clients are they had a long-term interest, both Hydrodan and Eagle, Ryco Trust (International) is Turks & Caicos registered company, which was previously known as International Fiduciary Management. IFM was a major shareholder in Hydrodan (Corby) as of March 1988 together with Ithaca and Tuxon Investments, all listed at Ryco Trust's Jersey address. IFM is also listed on the Eagle Trust share register as of December 1987 as owning 140,000 shares, again listed at Ryco's address.

Hydrodan is not the only trail of companies associated with Eagle Trust and MCP which leads back to a tax haven such as the Turks & Caicos or Panama. These trials are now being investigated by liquidators and the Scions Fraud Office. But the trials are consistent enough to raise, at least, very serious doubts about Mr Ferriday's business practices. He appeared to believe by the end that not only could grass grow in water but that he could walk on it as well.

won his court case and was awarded £30,000 damages against Hydrodan, which immediately appealed. And Eagle decided that its agreement to sell to Marlborough Leisure should no longer go ahead.

Events now proceeded apace, with names and assets changing hands with the pre-emptive skills of Paul Daniels.

Eagle therefore agreed in June 1988 to swap Landsaver for a 10 per cent holding in Marlborough Leisure Park, a company running the Uttoxeter racecourse. Completion of the deal was due in August 1988.

During that hiatus, two important developments occurred. Dr Salvesen finally

change - Bealedart and Landsaver swapped names. The new Landsaver (the former Bealedart's assets) was then sold to Central Pacific which in turn sold it to two businessmen, Mr Alan Lambert and Mr Derek Dougan, who operate it to this day and say they were unaware of the complex company history.

Hydrodan (Corby) then went into liquidation in December 1988. Its main creditor turned out to be Dr Salvesen; whose claim had been upheld on appeal. But Revell Ward Horan of Huddersfield which was appointed as liquidator discovered that Hydrodan had no assets.

In investigating the where-

NEWS DIGEST

Group sales moved up to £21.55m (£15.57m). Earnings were 7.5p (7p) the interim dividend is raised to 1.8p (1.6p).

Reorganisation costs put Executex in loss

Trading at Executex Clothes declined in the first half of 1988... also reorganisation expenses were charged and forced the company into a loss of £348,400, compared with a profit of £26,000.

Turnover improved only to £3.94m (£3.73m) and trading profit fell to £273,600 (£468,600) as sales on the main core business were reduced drastically following substantial cuts from a major customer.

Cost of amalgamating what was left was reflected in reorganisation charges of £232,300, and the directors said they were further expenses to come.

Loss per share was 10p (earnings 5.5p). There is no interim dividend (1.5p) and there would probably not be a final.

RPS to benefit from green concern

Mr Brian Clouston, chairman of RPS Group, the USM-quoted environmental services consultancy, believes it is in a powerful position to benefit from the considerable growth expected within that business sector.

Reporting for the first half of 1989, he said sales rose from £22.55m to £24.52m and pre-tax profit from £468,000 to £556,000.

The comparisons have been adjusted to include the business of Brian Clouston and Partners, acquired in April.

Earnings on the period worked through to 4.8p (2.7p) and the interim dividend is stepped up to 1.2p (1p).

Reduced deficit at Celestion

A sharply reduced loss for the first half of 1989 was yesterday reported by Celestion Industries, the clothing and loudspeaker manufacturer.

On turnover reduced to £16.57m (£14.95m), the pre-tax deficit amounted to £217,000, a substantial improvement on the loss of £2.1m incurred in the corresponding period of 1988.

At the trading level Celestion

made profits of £215,000 (loss of £288,000), but interest charges were higher at £165,000. The loss per 20p share was 0.5p (8.9p).

Gabicci shows fresh decline to £1.72m

The prolonged downturn in consumer spending has again hit profits at Gabicci. Following an 8 per cent decline in the first half, pre-tax profits for the full year to June 19 is shown to fall by 50 per cent, from £22.5m to £11.2m.

Mr Jack Soifer, chairman of

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11 1/4% 1984-1991 Subordinated Notes

In accordance with paragraph "Prepayment" of the Terms and Conditions of the Notes, notice is hereby given that PRIVATBANKEN A/S will prepay, on October 24, 1989, the total amount remaining outstanding of the above-mentioned Notes at 100 1/4% of their principal amount.

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Luxembourg, September 20, 1989

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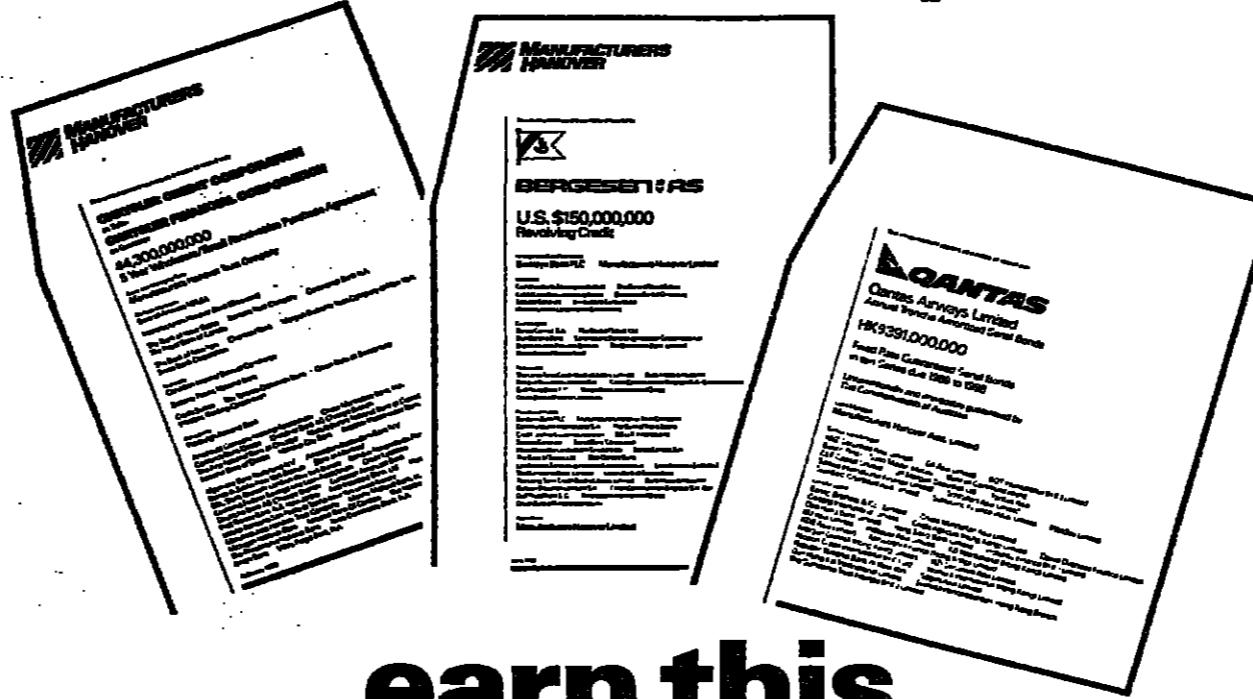
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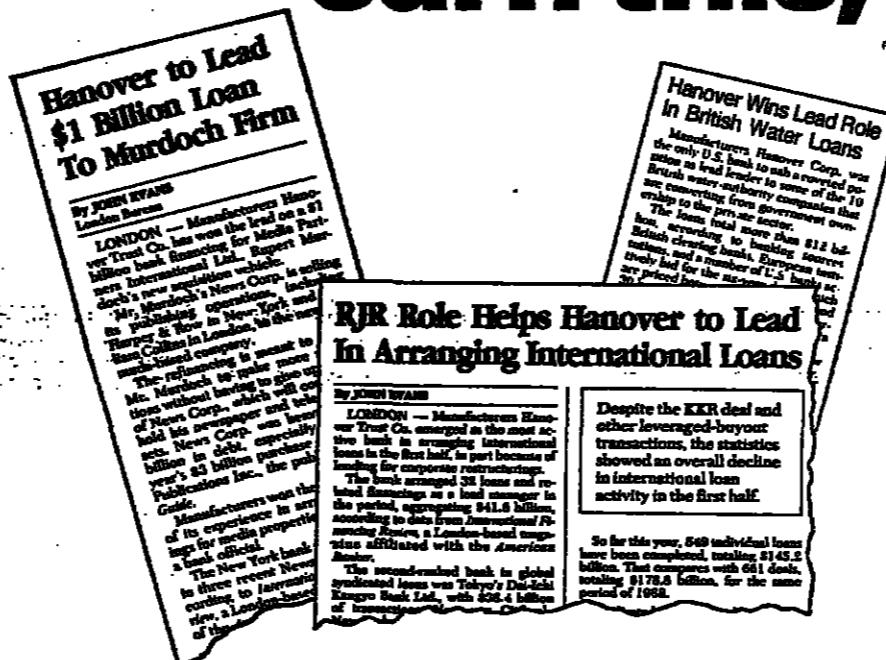


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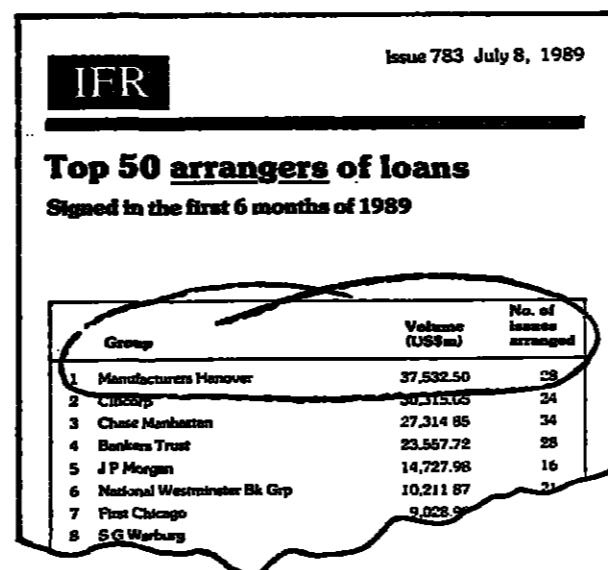
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COMMODITIES AND AGRICULTURE

Lead price shows renewed strength

By Kenneth Gooding, Mining Correspondent

THE PRICE of lead showed renewed strength on the London Metal Exchange yesterday and metal for delivery in three months reached £27.1 a tonne in early trading - the highest level for eight years.

Traders said the upward price movement was based on sound fundamentals. Mr John Harris, an analyst with the Rudolph Wolff commodity broking group, said: "It is not inconceivable that the three-month price could go to £50.00 to £52.50 a tonne, particularly if the dollar continues to strengthen."

By the close yesterday the three-month price had drifted back to £46.50 a tonne, 21.75 up on the day and still ahead of the previous recent peak of £46.50 reached on September 1. Lead for immediate delivery also rose sharply yesterday and closed at £46.50 a tonne, up £1.50.

Mr Harris pointed out that, although most LME trading in lead is in sterling, currency factors had been very influential in the recent bull market for the metal.

However, production losses had provided the most important stimulant for the lead price in recent weeks. At the beginning of this year LME stocks were above 60,000

tonnes, a level high enough to cause some capacity shutdowns.

In spite of the 11,575 tonnes moved into the LME's Liverpool warehouse recently stocks were still relatively low at 38,000 tonnes, particularly as the market was nearing its seasonal peak in demand - when battery producers, which take about 60 per cent of lead output, start buying for the winter season.

Stocks had come down mainly because of production problems, particularly in Peru, which accounts for about 6 per cent of the non-communist world's output of the metal.

There had also been strong demand in the US during the summer and a higher-than-usual offtake by the Chinese, Mr Harris pointed out.

Whereas analysts at the beginning of this year were forecasting a surplus of lead supply over demand, Mr Harris suggested there will now be a deficit of about 50,000 tonnes, about the same as the deficit in 1988.

Next year the market should be about balanced and the three-month lead price was therefore likely to average about £42.50 a tonne over the 12 months, he added.

Cadmium jumps back over \$5 lb

By Kenneth Gooding, Mining Correspondent

CADMIUM, used in rechargeable batteries which power portable items such as telephones, computers and video recorders, is living up to its reputation of being among the metals with the most volatile prices.

Having reached a record \$5.83 a lb last year the free market price recently descended quickly to \$2.75. Now the price has risen just as sharply to above \$5 a lb.

Behind the recent turmoil has been a struggle between some European merchants and cadmium producers. The merchants drove the price down by selling short. They suggested, however, they were only swimming with the tide and the cadmium price was already well on the way down before merchant activity spurred its progress.

Once the price broke below \$3 a lb, however, the producers stepped in and currently seem to have the upper hand. One merchant admitted yesterday: "There was some overselling and the producers have now stiffened their resolve to hold out for higher prices."

"At the same time consumers are now restocking after the summer break, so the merchants have had to roll with the punches as the price went up again."

WEEKLY METALS

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, min 99.6 per cent, \$ per tonne, in warehouse, 1,770-1,850 (1,750-1,800).

BISMUTH: European free market, min 99.99 per cent, \$ per lb, tonne lots in warehouse, 4.30-4.60 (3.90-4.15).

CADMIUM: European free market, min 99.5 per cent, \$ per lb, in warehouse, 5.00-5.60 (4.10-5.20).

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 7.35-7.55 (same).

MERCURY: European free market, min 99.98 per cent, \$ per lb, in flask, in warehouse, 215-220 (same).

MOLYBDENUM: European free market, drummed molybdc oxide, \$ per lb Mo, in warehouse, 3.33-3.38 (3.30-3.85).

SELENIUM: European free market, min 99.5 per cent, \$ per lb, in warehouse, 4.70-5.30 (4.40-4.80).

TUNGSTEN ORE: European free market, standard min 65 per cent, \$ per tonne unit (10 kg) WO, cif 48-62 (same).

VANADIUM: European free market, min 98 per cent, \$ a lb VO, cif 4.85-5.00 (4.90-5.10).

URANIUM: Nuexco exchange value, \$ per lb, UO, 9.80 (same).

North Sea oil recovery slow

By Steven Butler

North Sea oil production rose by an average of just 80,000 barrels a day to 3.58m b/d in August as UK oil output recovered more slowly than expected, according to the Petroleum Services Department of James Capel.

UK production has averaged only 1.685m b/d in the first nine months of the year, compared to 2.088m in August last year, because of a series of accidents, equipment failures, and scheduled maintenance. It had been expected to rise above 2m b/d in August, but instead averaged 1.825m b/d, compared to 1.749m b/d in July.

Norway, by contrast, has seen its production rise this year, reaching 1.565m b/d in August compared to 1.026m b/d a year ago.

One of the delaying factors in the UK has been the slow start to fields affected by the Piper Alpha disaster last year. Claymore, which started producing again in August, has only reached output of just over 6,000 b/d, compared to an expected 35,000 b/d, because of the inoperability of the platform's gas lift system, which

aids production.

A number of Shell-operated platforms were also out of action, including Brent Charlie and Cormorant Alpha. The output at Alwyn North was also cut from over 90,000 to just 24,000 b/d due to maintenance work.

Partially offsetting the cuts to production were the start up of the Gloris field, which contributed 10,444 b/d and the Ivanhoe and Rob Roy fields which produced 54,323 b/d.

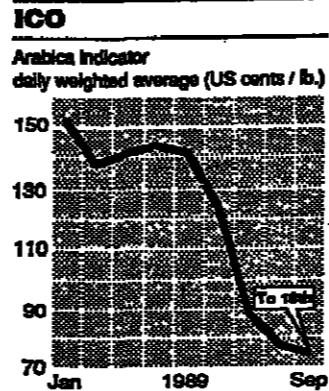
Mr Issam Abdul Rahim Chalabi, the Iraqi Oil Minister, said eight Opec oil ministers meeting in Geneva this weekend might agree on a small hike in the Opec production ceiling, Reuter reports from Montreal.

Mr Al-Chalabi also said Iraq would not be asking for a higher quota even though its export capacity was rising as a result of a pipeline opening through Saudi Arabia. Although the pipeline opened officially on Monday, it is not expected to reach full capacity of 1.65m b/d until next year.

Mr Al-Chalabi said Iraq would not utilise its export capacity to the full.

Copper indicator

dally weighted average (US cents/lb)



Coffee producers 'running to stand still'

Tim Coone, in Managua, assesses the effects of the collapse of the ICA

The approaching 1989/90 coffee harvest in Central America is being viewed with little enthusiasm after the collapse of the International Coffee Agreement (ICA) last July.

With average prices down more than a third from their levels a year ago the five coffee exporting countries of the region stand to suffer a fall of 10 per cent in their foreign exchange earnings next year.

The effect would be the same if the European Community decided to suspend all its economic aid to the region. Looked at another way, Central America's \$400m trade surplus with the EC in 1988 has been effectively wiped out as a result of the ICA's demise.

"We have to keep running just to stand still," said a disenchanted producer in Nicaragua, summing up the frustration of producers, exporters, politicians and bankers.

Coffee production is the key to be felt. Most of the 1988/89 harvest was sold before the ICA collapse. The crunch will come next year as the 1989/90 harvest is marketed, said Mr Jose Aguirre, a senior economic adviser at ENCAFE, Nicaragua's state marketing board for coffee.

"We expect a drop of \$25m to

\$30m in exports of \$250m, or a 10 per cent fall in total export earnings.

Next year imports will have to be cut and social welfare programmes reduced. Every Central American will most likely feel poorer.

Costa Rica, which holds

stocks of coffee estimated at 15m bags, might be able to offset some of its losses by substantially greater sales in the coming year, but once stocks are cleared the perspective remains discouraging as long as prices remain depressed.

With the exception of Nicaragua most of the Central American countries voted in favour of the US proposal to allocate a greater market share within the International Coffee Organisation quota system to the "other milde" group, whose coffee is favoured by foreign roasters and blenders.

The proposed increase in aid

for ECU330m to re-activate the Central American Common Market will now not even compensate for the loss of export earnings due to the collapse of the coffee agreement.

The depressed market is not, however, stampeding the Central

Americans into hasty action. Although the coffee farmers feel uninspired, agricultural extension workers from the government and private sector are advising them to stay with their plantations. They are aware it will be the robusta producers, mainly in Africa, that are eventually forced out of the market, not growers of high-quality "other milde" in Central America.

Mr Aguirre said: "Crop forecasts show that production is up by 17 per cent this year. We shall continue to sell everything we can. If the quota system is reintroduced within a couple of years, we shall then have established a greater market share and be able to demand a greater quota."

It is the resonance of that "if" which continues to cloud the future for the Central Americans, however. They lack the sheer marketing power of Brazil and Colombia and do not have the resources to sustain an indefinite price war.

In the meantime the economic and political crises in the region can only be made worse by the absence from the market of the ICA. Practically every Latin American leader, and certainly every one in Central America, now subscribes to the dictum: "Stable democracies require economic growth."

The tragedy will be if an eventual recovery of the coffee market comes too late to prevent the failure of the first certain steps towards peace in Central America that have been taken in a decade.

Japan to mint 10m silver coins

JAPAN will issue 10m silver coins next April to be sold at Y5,000 (522) each, a Finance Ministry official told a news conference, Reuter from Tokyo.

The coin will commemorate Osaka's Flower and Green Expo, to be held from April to September next year.

The proposed increase in aid for the Tropical Forest Action Plan, which has a five-year \$500m programme to deal with deforestation.

The conservationists say, however, that the Tropical Forest Action Plan programme is "deeply flawed," and the policies it proposes "will in fact exacerbate the problems of deforestation."

The petition says only 10 per cent of the proposed budget is allocated for the protection of forest and the regional plan for Latin American environments only 1.5 per cent spent on conservation.

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The coin will be minted from silver overseas to mint the new coins since internal supplies are unpredictable.

Japan was said to have bought some 300 tonnes of gold between 1985 and 1986 for issuing gold coins to celebrate the 60th year of the late Emperor Hirohito's reign.

LONDON MARKETS

Cocoa prices edged ahead after Monday's sharp fall in the wake of the weekend failure of talks on the international cocoa agreement.

Dealers said signs of short-covering and fresh buying by the continental European industry in recent days were underpinning the market. "But there is no fundamental reason to be friendly to this market. It has been well sold and rightly so... any rally is likely to be 20 a tonne maximum," one dealer said. On the LME, copper prices continued to reflect the situation in Congo, where supplies are tight. Metal is expected to be diverted there shortly from LME stocks in order to help to alleviate the situation. "Sentiment is buoyant and any price dips continue to find solid support from Japanese and European buying," one trader said. Nickel prices benefited from cash metal buying.

SPOT MARKETS

Crude oil (per barrel FOB) + or -

Oct 315.40-55.44 -1.2%
Nov 317.83-7.87 -1.7%
W.T.I. (1st pmt est) 319.73-0.78W-0.17

Oil products (NWE prompt delivery per tonne CIF) + or -

Premium Gasoline 520.208 +2.2%
Gas Oil 516.170 -1.2%
Heavy Fuel Oil 528.89 -1%
Naphtha 515.628 -1.5%

Petrolon Argus Estimates

+ or -

Gold (per troy oz) \$38.25

Silver (per troy oz) \$6.00

Palladium (per troy oz) \$13.10 +1.9%

Pt (per troy oz) \$14.25 +1.25%

Aluminium (free market) \$10.65 +5

Copper (US Producer) 142.50-144c +5

Nickel (free market) 54.00c +3.5%

Tin (Kuala Lumpur market) 54.70c -0.44%

Lead (London) 51.00c +0.10

Barley (English feed) £10.55

Maize (US No. 3 yellow) £12.37.5 -2.25

Wheat (US Dark Northern) £12.55 -1.5%

Rubber (spot) 57.50c -0.25

Rubber (Oct) 60.50c -0.25

Rubber (Nov) 62.50c -0.25

Rubber (Dec) 64.50c -0.20

Coconut oil (Philippines) \$21.25c -5.0%

Palm Oil (Malaysia) \$21.50c -5.0%

Cotton (Philippines) \$22.00c

Soybeans (US) \$17.5 -4

Cotton "A" index 52.40c -0.20

Wool tops (64s Super) 60.00c

£ a tonne unless otherwise stated. p.-pence/lb.
c-cents/lb. r-rings/lb. y-Yoct/Nov. x-Oct/Dec.
t-Aug/Sep. v-Sep/Oct. w-Oct. z-Dec.

**Change from a week ago. *London physical market. 5CIF Rotterdam. #Bullion market close. m-Malaysian cents/kg.

Cocoa - London FOX

£/tonne

Close Previous High/Low

Sep 750 725 750 720

Oct 755 730 755 725

Dec 745 7

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FOREIGN EXCHANGES

Fed surprises with dollar sales

INTERVENTION by the US Federal Reserve took currency markets by surprise yesterday. The Fed sold an estimated \$200m at a time when the dollar was confined to a relatively narrow range in subdued trading. However, the US unit recovered later in New York as renewed demand developed at the lower levels.

The dollar is still passing through a period of consolidation after its sharp fall last Friday. However, there appears to be little chance of a fresh direction just yet because institutional investors and short-term speculators are content to stay on the sidelines and wait for tomorrow's meeting of the West German Bundesbank's central council and the gathering this weekend of ministers from the Group of Seven nations.

Preliminary statements suggest that G7 ministers are less than agreed on how the dollar should perform from here. Comments by an official from the Japanese finance ministry suggested that the dollar's current high level is not helping to reduce global imbalances in trade, while Mr Nigel Lawson, UK Chancellor of the Exchequer, claimed yesterday that the current dollar rate was tolerable.

High UK interest rates always provide a demand for sterling but usually when there is little better alternative.

News of an unchanged US consumer price index in August failed to have much effect and the seasonally adjusted annual rate of 4.8 per cent was also unchanged from last year.

The dollar closed at DM1.9510 from DM1.9530 and Y145.60 compared with Y145.80. Elsewhere, it finished at SF1.6875 from SF1.6850 and FF1.3790, unchanged from Monday. On Bank of England figures, the dollar's exchange rate index closed at 71.8 from 71.9 on Monday.

Sterling benefited from the dollar's slightly hesitant start but failed to hang on to gains after the dollar bounced back from the day's lows. Its exchange rate index closed at 91.3, up from the opening level of 91.2 but unchanged from Monday's close.

The D-Mark improved against the French franc but hit resistance at FF1.3790 and eased back to close at FF1.3775 from FF1.3770 on Monday. The firmer tone reflected an early switch into D-Marks amid suggestions that the West German Bundesbank may increase its lending rates at tomorrow's meeting of the central council. While many investors feel that rates will be left unchanged for the time being, there was sufficient demand in an otherwise featureless market to push the D-Mark firmer.

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WORLD STOCK MARKETS

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FINANCIAL TIMES

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Parvulae 10. 2

The logo for Samsung Electronics. It features a stylized four-pointed star or flower-like icon to the left of the word "SAMSUNG" in a bold, sans-serif font. Below "SAMSUNG" is the word "Electronics" in a smaller, regular sans-serif font.

AMERICA

Equities finish flat after late programme selling

Wall Street

A QUIET day on Wall Street saw equities ending the day virtually flat with stock prices giving up slight gains after a late round of computer-driven programme selling, writes Karen Zager in New York.

The Dow Jones Industrial Average closed down 0.19 points at 2,687.31. Volume on the New York Stock Exchange was moderate, with only 136.8m shares changing hands. Advancing issues led those declining by 718 to 707.

Among other market indices, the American Exchange Composite was off 0.67 points at 378.83, the Standard & Poor's 500 was down 0.18 points at 346.55 and the New York Stock Exchange Composite rose 0.03 points to 192.46.

The slight rise in equities was mirrored in the debt market, where the Treasury's bellwether 30-year bond rose 1/4 of a point to 100.05, yielding 8.08 per cent. At the short end of the yield curve, the two year bond was unchanged, yielding 8.12 per cent. Fed funds ended the day at 8.1 per cent.

The debt market received no support from the dollar, which was trading at Y145.85 and DM1.955 in the afternoon in New York, down from Y146.30 and DM1.9590 in early London trading.

Both stock and bond mar-

kets received some support from signs that inflation had been checked last month. August's consumer price index was unchanged in August, after rising by 0.2 per cent in both June and July. Excluding food and energy, the August index rose 0.2 per cent.

Mr Nicholas Brady, US Treasury Secretary, said he was pleased with the latest consumer price index. Mr Manuel Johnson, vice chairman of the Federal Reserve, said the unchanged index was "good news."

Avon Products fell \$2 to \$31.74 after the company lowered its 1989 earnings estimate because of the stronger-than-expected dollar. Annual per share earnings are now expected to be about \$35 to \$21.50 compared with an earlier estimate of \$2.30 to \$2.40 a share. The issue was the most active on the New York Stock Exchange.

Manufacturers Hanover was unchanged at \$13 in fairly active trading on American Exchange. Philip Morris, the big US tobacco company, added \$2.40 to \$28.50.

Ford lost \$3 to \$51.50 after it said it was interested in acquiring up to 15 per cent of the US's Jaguar PLC.

UAL, parent of United Airlines, gained \$2.40 to \$283.75. The UAL board has accepted a \$300-a-share buyout offer from a management led group.

Canada

A MID-MORNING rally fizzled out leaving prices with only a slight gain in slow trade.

The Toronto 300 composite index closed up 1.63 points to 390.95. Declines topped advances 351 to 282 and volume added up to 20,596,000 shares compared with 19,151,000 yesterday. The value of trading rose to C\$275.7m from C\$177.4m.

Campau Corporation resumed trading after an almost four-session halt, gaining 1/4 to 14 1/4 on 772,051 shares. Campau's bankers agreed a C\$250m bail-out by the Reichmanns.

EUROPE

Declining dollar brings bourses mixed blessings

THE FALL in the dollar was treated as a mixed blessing on continental bourses yesterday. Markets fearful of higher interest rates improved, but some international stocks sensitive on prices and profit margins, were not quite so happy, writes Our Markets Staff.

FRANKFURT took Monday's recovery a stage further, both at midsession and the close, as the FAZ index rose 7.35 to 671.56 and the DAX index put on 9.05 to 1,614.16. Volume recovered from DM3.3bn to DM4.2bn.

The slide in the dollar from DM1.97 to just over DM1.95 yesterday was seen as the key to the recovery, lessening pressure for an increase in key interest rates at tomorrow's Bundesbank meeting.

Analysts were also cheered by the steel industry's ability to raise its prices by between DM30 and DM50 a tonne this week, reflecting the level of demand in the capital goods markets; this coincides with a machine tool fair at Hanover. Metallgesellschaft rose DM7 to DM476 and Thyssen gained DM4.70 to DM246.

Retailers were sharply higher, with Karstadt up DM19.20 at DM68.20 on the lift in sentiment engendered by immigration from East Germany. Analysts think there may be somewhat less enthusiasm today when the retail group Co op, now saved from bankruptcy, resumes dealings. The shares closed at DM115 on September 7.

In banks, Dresden's management board chairman, Mr Wolfgang Röller, said in West Berlin that the company's profits should hit a new record in 1989. The shares rose DM3 to DM46.50. Deutsche Bank climbed DM6.50 to DM674.50 and Commerzbank DM3.70 to DM251.

AMSTERDAM was buoyed by the insurance sector, which made small gains in active

trading, although dollar-sensitive stocks declined as the US currency fell.

In the insurance group, Aegon added F1.30 to F114.80 and NatWest F1 to F17.60.

Amro bank opened strongly after its suspension throughout Monday, when it said it had abandoned plans to merge with Générale de Banque of Belgium, ending F1.60 higher at F1.80.

Companies reliant on US-based earnings included KLM, which lost 30 cents to F15.80, and Akzo, off 70 cents at F144.70.

The CBS tendency index gained 0.8 to 197.0 in volume said to be average to low, although above Monday's level.

PARIS slowly made its way higher throughout the day, with few features to enliven trading, although the opening CAC General index, reflecting the previous day's trading, reached a new peak.

The CAC General rose 1 point to 541.6, passing its previous record set on September 11. The CAC 40 index rose 1.73 to 1,894.44, while the OMP 50 index eased 0.06 to 528.32.

Turnover was estimated to be less than Monday's FFr2.7bn, at about FFr2.2bn.

Peugeot was active, with about 120,000 shares traded. It closed only FFr1.02 lower at FFr3.02 after slipping to FFr2.94 earlier. There was confusion among investors over the effect on the company of the current strikes, with some saying that the car maker was losing FFr3.00 a day in sales and others claiming the company had built up good stocks.

Drinks maker Perrier's share price swung between FFr1.755 and FFr1.837 before closing at FFr1.825, up FFr.38. Interest was mostly speculative, following "a rattling good summer after the demand for water and other drinks in view of the heat," said an analyst.

Cie du Midi lost FFr15 to

FFr2.75, up 1.0, in moderate turnover.

The stock exchange has reprimanded shipbuilder Oy Wärtsilä for failing to advise it in good time of an expected worsening in the company's results.

STOCKHOLM again slipped in a market that lacked positive news. The Affärsvärlden general index closed at 1,277.65, down 5.4, on low turnover.

HELSINKI closed lower for the seventh session running, with little sign of the trend changing. The Unilis all-share index fell 5.6 to 733.1 on moderate turnover.

The stock exchange has reprimanded shipbuilder Oy Wärtsilä for failing to advise it in good time of an expected worsening in the company's results.

STOCKHOLM again slipped in a market that lacked positive news. The Affärsvärlden general index closed at 1,277.65, down 5.4, on low turnover.

Buying was focused on smaller companies, particularly those in the housing sector, as investors expected major brokers to pick up housing issues on the theme of "building an affluent country."

SOUTH AFRICA

GOLD stocks in Johannesburg closed marginally higher yesterday in featureless trading as the bullion price remained steady.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS

	TUESDAY SEPTEMBER 19 1989				MONDAY SEPTEMBER 18 1989				DOLLAR INDEX			
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	% local currency	Gross Div Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1989 High	1989 Low	Year ago (approx)
Australia (85)	158.32	+0.4	146.39	133.31	+0.7	4.85	154.68	146.07	132.44	157.14	128.28	139.07
Austria (19)	149.34	+0.2	140.76	151.87	-0.3	1.81	149.03	140.74	152.34	150.87	92.84	97.59
Belgium (63)	137.72	+0.4	129.80	139.24	+0.1	3.97	137.22	129.58	139.08	137.97	125.58	120.01
Canada (123)	147.90	+0.2	139.40	126.75	+0.2	3.19	147.67	139.45	126.55	153.59	124.67	118.17
Denmark (50)	120.45	+0.5	108.00	105.85	+0.2	0.2	120.55	119.90	122.10	121.08	119.16	116.21
Finland (22)	123.49	+0.7	122.44	119.64	+0.1	0.2	123.30	120.50	122.10	124.88	116.35	127.11
France (126)	132.64	+0.2	125.02	137.12	+0.2	2.75	132.37	129.75	128.55	132.37	125.81	121.62
West Germany (98)	98.02	+1.2	92.39	99.42	+1.1	2.05	98.68	91.49	98.37	100.53	78.56	77.14
Hong Kong (48)	110.70	-0.8	104.33	110.97	-0.8	5.02	111.61	105.40	111.90	110.33	86.41	98.72
Ireland (17)	152.54	-0.3	143.77	157.52	-0.4	2.81	153.04	144.52	152.15	168.69	125.00	127.98
Italy (11)	150.45	+0.5	148.18	150.45	-0.7	2.33	150.57	148.89	150.57	96.73	74.97	71.06
Japan (455)	178.43	+0.0	168.11	165.13	-0.2	0.0	178.50	165.50	165.43	200.11	164.22	158.75
Malaysia (36)	189.92	-0.2	188.43	207.69	-0.1	2.48	200.24	197.49	200.24	200.11	144.85	150.25
Mexico (13)	313.12	-0.8	295.13	383.96	-0.7	0.57	315.50	297.94	388.08	388.99	329.93	315.27
Netherlands (43)	128.97	+0.5	121.55	129.38	+0.4	4.10	128.29	121.15	128.88	130.67	110.63	104.49
New Zealand (20)	83.66	-0.7	78.85	75.03	-0.8	4.68	84.21	79.52	75.61	88.18	62.84	68.17
Norway (24)	188.88	+1.0	175.95	180.47	-1.0	1.44	188.58	178.06	182.23	188.38	139.92	111.49
Spain (43)	152.02	+0.4	150.75	157.07	-0.2	1.85	155.30	152.16	150.98	170.82	124.57	119.18
Sweden (35)	154.84	+0.2	145.94	156.53	+0.2	3.45	154.41	146.00	135.45	157.59	115.35	100.25
United Kingdom (306)	161.44	+0.0	152.16	149.15	-0.1	3.45	161.44	154.35	161.44	181.44	143.14	137.23
USA (548)	176.55	-0.4	166.40	172.69	-0.3	1.99	177.23	167.39	172.69	180.45	138.95	118.10
World Ex. US (368)	167.58	+0.0	148.16	148.18	-0.1	2.01	189.54	184.56	188.54	94.16	67.88	77.09
World Ex. UK (216)	150.10	+0.0	141.68	145.03	+0.0	1.85	157.22	148.47	147.38	166.35	141.49	133.62
World Ex. So. Af. (2351)	150.29	+0.0	141.68	145.03	+0.0	2.17	150.29	141.82	145.16	155.92	136.67	124.66
World Ex. Japan (1959)	136.81	+0.0	128.94	134.91	+0.0	3.33						